Item	Department	Historic cost	Saving	Comments / Outcomes	
Bolton Adult Partnership	Adult & Community Services	£1,066		Recommendations included: use of social care stock images rather than new photoshoot, greater use of press editorial rather than advertising; development of a newsletter template and web based short breaks guide to be printed on demand	
Dido Suite relaunch	Adult & Community Services	£729	£729	Recommendations included using BOB to promote relaunch rather than posters and to repair existing pull up banners rather than replacing them	
Carers easy read strategic report	Adult & Community Services	£2,000	£1,425	Recommended creating a PDF for the website / report to be printable on demand	
Elderly Mental Illness	Adult & Community Services	£600		Recommended using trimmed oversized folder spine inserts rather than getting olders reprinted	
Active ageing	Adult & Community Services	£408	£408	Recommended delaying active ageing work to promote the launch of the Older People website pages on the basis that it is likely to change	
JSNA Commissioners Event	Adult & Community Services	£30		Recommended speaker presentations put online for delegates to access post event, saving paper and print	
Befrienders Guide	Adult & Community Services	£380		Recommended client to use council's social care stock images rather than arranging a photoshoot	
Research surveys	Adult & Community Services	£19,315		Savings on research including 'short term breaks, older people home care and carers surveys due to being undertaken by in-house team rather than commissioning externally.	
Library signage	Adult & Community	£2,518		Saved £280 on external and foyer signage for new Breightmet Library through using alternative suppliers	

Item	Department	Historic cost	Saving	Comments / Outcomes	
	SEr				
Accura licences	Chief Executive's	£575	£175	Reduced licences for Communications and Marketing Agency from 5 to 4	
CMA Framework Microsite	Chief Executive's	£8,000	£2,280	Negotiated significant discount with supplier on original quotation.	
Meet your councillor leaflet	Chief Executive's	£953	£953	Leaflet replaced by page in Bolton Scene	
Research surveys	Chief Executive's	£166,908		Savings on research including 'New Leadership Model', One Bolton evaluation, politics and muslim women, direct payments, place survey, electoral registration, electronic link on survey forms, staff survey, Bolton Scene, festive markets, marriages and civil partnerships and Citizens Panel consulation due to being undertaken by in-house team rather than commissioning externally.	
Information Security	Chief Executive's	£4,060	£3,950	Saving due to using online rather than paper survey	
Media services	Chief Executive's	£6,500		Recommendations included streamlining news provision on the intranet,and cancellation of Mediadisk	
ВоВ	Chief Executive's	£27,000		Having Bob designed by Design team instead of external design company will save up to £2,000 per issue.	
Bolton Plan 2009-10	Chief Executive's	£6,500		Recommended concentrating on online mechanisms, including a Zmag, with a clever minimalist design and only 200 copies printed.	
Bolton Scene – reviewing tenders	Chief Executive's	£230,000		Saving from tender process of £50,000 across printing, distribution and design plus lower costs for newsprint. Total savings this year c£60,000 (tender savings, one less edition, fewer photographs paid for directly and fewer supplements).	
Audio Scene	Chief Executive's	£6,800	£3,400	Production ended after two editions in this financial year	
Reputation and Media Manage- ment module	Chief Executive's	£4,000	£4,000	Module delivered in manager meetings rather than specific sessions at Castle Hill	
		£2,124	£125		

Item	Department	Historic cost	Saving	Comments / Outcomes	
Assessment in Action: Secondary school document	Children's Services			Reduced print costs by revising content to produce a 32 page rather than a 36 page document saving £125	
Research surveys	Children's Services	£26,982	£19,379	Savings on research including childrens centres, Futures4me, ILP pilot, childcare sufficiency, play and flexible free entitlement due to being undertaken by in-house team rather than commissioning externally.	
14-19 Diplomas	Children's Services	£,3000	£1,250	Recommendations included developing factsheets as electronic template, redirecting website to Futures4me and working with external partners re promotional print	
Connexions	Children's Services	£2,197	£1,928	Recommendations included reductions in advertising spend and printing postcards inhouse	
Learning and Development	Children's Services	£4,814	£2,327	Recommendations included using an electronic pdf invitation to an induction event, a templates wallchart and promoting use of a z-mag rather than a printed manual	
Family Support	Children's Services	£1,781	£1,781	Recommended not producing items including bookmarks and information cards for initial launch of 8 Assessment Standards guide	
Play	Children's Services	£674	£337	Recommended inhouse print and publishing to save on reprint costs of forms	
Early Start	Children's Services	£11,025		Recommended alternative supplier for design and print of assessment standards booklets	
Research surveys	Corporate Resources	£45,393	£39,997	Savings on research including 'Council Tax', 'Business Rates', benefits, joint visiting, One Stop Shop, Customer Services, CICT and homeworking due to being undertaken by in-house team rather than commissioning externally.	
How are we doing guide	Corporate Resources	£981	£981	Quoted for complaints policy leaflets but no longer printed	
Customer care campaign	Corporate Resources	£4,315	£3,190	Recommended savings through using in house design team	
Bolton Market – attendance at Great Days Out	Development & Regeneration	£1,500	£700	Encouraged Bolton Market to be part of Bolton attractions stand - investment of £800 each for 6 Bolton partners (compared to £1,500 for sole attendance at 2009 event).	

Item	Department	Historic cost	Saving	Comments / Outcomes	
Fair 2010					
Business Bolton	Development & Regeneration	£2,712		Recommended creating a range of templates that can be completed internally and printed on demand saving the cost of print runs and to utilise an on-line invitation package saving on design and print costs	
Business Bolton	Development & Regeneration	£1232	£1182	Saving on employer engagement strategy due to using online rather than paper survey	
Merchants Quarter SPD	Development & Regeneration	£5,505	£3,655	Recommended client against an expensive print option and to reduce quantities by using an optimised PDF added to the web or emailed out.	
Little Bolton - St George's Terrace	Development & Regeneration	£225	£95	Recommended client to utilise PDF invitation to launch event rather than printing	
Bolton Market	Development & Regeneration	£167		Recommended using existing Bolton Market template to create Christmas opening times posters in Word. Saving on additional design and print cost	
Strategic Housing- Beacon event	Development & Regeneration	£1189		Recommended client to rationalise marketing materials required for event through not producing pull up banners, documentation and branded template. Actual materials included PDF invite, name badges and created delegate packs with Word template.	
Leisure Centre surveys	Development & Regeneration	£1,090	£865	Savings on Hayward and Excel leisure centre surveys due to research being undertaken by in-house team rather than commissioning externally.	
Crompton Highways	Development & Regeneration	£9,275	£8,294	Saving due to research re survey and facilitating focus groups being undertaken by inhouse team rather than commissioning externally.	
	Development & Regeneration	£38,879	ŕ	Savings on research including India Trade mission, the Workshop, sustainable development, Food and Drink Festival, M61 Group and housing register surveys due to being undertaken by in-house team rather than commissioning externally	
Markets surveys	D&R / ES	£7,532	£6,037		

Item	Department	Historic cost	Saving	Comments / Outcomes	
				Savings re Ashburner Street and markets best practice surveys due to research being undertaken by in-house team rather than commissioning externally.	
Bin round redesign – bin wagon sides	Environmental Services	£15000	£9800	Recommended to client to use bin wagon sides rather than bus advertising	
Bin round route redesign	Environmental Services	£700		Recommended to client to produce councillor packs electronically rather than full design and print.	
Trade waste Christmas collection	Environmental Services	£1400	£710	Recommended to client for job to be produced as a mail merged word document	
Ward packs 2009	Environmental Services	£4800		Client wanted 20 ward pack documents rebranded page by page with each having roughly 24 pages. Recommended to client just to brand the front covers then PDF the original word document. Also advised them to send them electronically as opposed to having them printed.	
Bin fire bin wagon sides adverts	Environmental Services	£30,000	£12,500	Recommended to client to use the bin wagon sides client rather than bus advertising.	
Dog fouling	Environmental Services	£10,017	£3,409	Recommended to client options around branding poo bag dispensers, reducing size of calling cards and for a generic leaflet holder.	
School meals menu template	Environmental Services	£495	£330	Instead of designing 3 versions – a template was designed for the client. This will be used 3 times a year saving 3 x £495 here onwards	
Research Surveys	Environmental Services	£42,754		Savings on research including school meals, roadside memorials, and Horwich Markets surveys due to being undertaken by in-house team rather than commissioning externally	
Bolton Community Leisure Trust	Partnerships	£6564		Recommendations included additional weeks 6 sheet advertising at no cost, reduction in supplement costs and production of a campaign page on the Bolton Life website	
BeSafe	Partnerships	£13,915	,	Savings due to research reference victim support, 'you decide' and facilitating focus groups being undertaken by in-house team rather than commissioning externally.	
Be Safe	Partnerships	£12,778	£5,548		

Item	Department	Historic cost	Saving	Comments / Outcomes	
				Recommendations included placing advertising rather than supplements, producing a single rather than two leaflets an reducing number of pull up banners	
New Chance	Partnerships	£1,631		Recommended client to have one pull up banner rather than two and negotiated down cost of memory sticks	
Bolton Care and Repair	Partnerships	£1790	£390	Negotiated cost of Handyperson bedside folder advert down with the supplier.	
Vision Conference programme/newsl etter	Partnerships	£938	£50	Didn't have a print run of the document and it was all distributed electronically.	
Great Lever YIT DVD workshop pack	Partnerships	£2,728		Recommended to client to use booklets with integral DVD pockets and for invitations / posters for launch to be PDF with self print / email option	
Farnworth Arts Festival participant packs	Partnerships	£600		Information sheets and application forms – suggested design only as PDF and self-print/Email by client	

Summary for 2009 / 2010

Historic Cost £807,044

Savings Summary

Total Savings £466,319

Cashable £168,515

Non cashable £297,804 (highlighted)

The in-house costs for consultation and research have been compared to the average for a number of external, market leaders including MORI, MRUK, Quaestor, Vision 21 and MVA. The costs vary by method, averages are shown below:

Appendix 1

Method	Consultanc y firm	Consultation and research team
Focus group	£1,800	No cost to client
Telephone surveys (per 500)	£8,700	£2,300
Face to face interviews (per500)	£5,250	£723
Postal surveys (per 1,000 returns)	£14,000	£3,100