

Report to:	Executive Cabinet Member – Children’s Services Executive Cabinet Member – Adult Social Care		
Date of meeting:			
Report of:	Director of People Services Director of Corporate Resources	Report number:	PS665
Contact officer:	Lisa Butcher, Head of Finance	Telephone number	01204 336818
Report title:	People Department Financial Monitoring 2019/20		
Not confidential			
This report does not contain information which warrants its consideration in the absence of the press or members of the public.			
Purpose:	This report provides the Executive Member with information relating to the final outturn position for the People portfolio for the 2019/20 financial year.		
Recommendations:	It is recommended that the Executive Member: <ul style="list-style-type: none"> • Notes the financial final outturn position of the portfolio as at 31st March 2020. • Notes changes within the capital programme as detailed. • Agree that the Director of People has delegated authority to call off on the framework(s) for the capital programme as detailed in section 3. 		
Decision:			
Background documents:			
Signed: (Executive Cabinet Member reports only)	Leader/Executive Cabinet Member	Monitoring Officer	
Date:			

Bolton Council

Consultation with other officers		
Finance	Yes	Lynne Hargreaves
Legal	No	NA
HR	No	NA
Equality Impact Assessment required?	No	
Pre-consultation reports Is there a need to consult on the proposals?		No

Post consultation reports

Please confirm that the consultation response has been taken into consideration in making the recommendations.

Please identify the appropriate Vision outcome(s) that this report relates or contributes to by ticking the relevant box.

1. Start Well

Y

2.Live Well

Y

3.Age Well

Y

4.Prosporous

Y

5. Clean and Green

Y

6.Strong and Distinctive

Y

Summary:

This report presents the financial final outturn position in respect of the Department of People services portfolio for the 2019/20 financial year.

Key Issues:**Revenue Expenditure:**

The revenue outturn position for the Local Authority block is expected to be in line with budget following use of reserves of £9.36m.

Revenue expenditure for the Dedicated Schools Grant (DSG) is to be £5.007m greater than the grant available.

Capital Expenditure:

The original capital programme approved at Council in February 2019 totalled £23.198m. Expenditure at the 31st March 2020 was £18.365m against a revised programme of £20.151m. The change is primarily due to slippage of schemes into 2020/21.

Reserves

Reserves are £29.033m at the 31st March 2020.

Of the £29.033m reserves, £21.515m relate to capital monies held for future work on schools and £2.363m relates to schools balances and other DSG reserves.

1 Background

This report provides the Executive Member with information relating to the financial position for the 2019/20 financial year.

The information included within the report is divided into three elements:

- Revenue expenditure
- Capital expenditure
- Reserves movements

2 Revenue Expenditure

2.1 Revenue Budget

Table One: Department of People – Approved Revenue Budget 2019/20

	Adults	Children's	Total Budget
	£	£	£
2019/20 Budget per Strategic Budget Report	65,267,600	49,821,700	115,089,300
Less Recharges	-3,529,100	-4,712,400	-8,241,500
<u>Budget Adjustments:</u>			
Internal Recharge adjustments	-511,600	511,600	0
Internal Recharge adjustments with Public Health	-43,900	62,700	18,800
Transfer of Budget to Public Health to part fund post		-13,700	-13,700
Insurance Adjustments	1,600	19,400	21,000
Transfer of a post from Adults to Children's	-67,400	67,400	0
Transfer of Budgets for Leadership Team		-169,900	-169,900
Transfer of Workforce Development Budgets		-291,000	-291,000
Transfer of Workforce Development Recharge	167,700	-167,700	
Transfer from Legal Budget		-116,000	-116,000
Transfer to Place for service charge		-2,000	-2,000
Plus Recharges	3,529,100	5,258,300	8,787,400
Adjusted Budget	64,814,000	50,268,400	115,082,400

	DSG (£)
Dedicated Schools Grant per Strategic Budget Report	186,957,000
<u>Budget Adjustments:</u>	
Academy DSG Recoupment Adj	572,000
High Needs Place Deduction - March Update	-738,000
6th Form Funding - Pupil Number Update	-511,000
Early Years - January 2019 Census Data Update	-300,000
High Needs Import/Export Update	-339,000
King's Leadership Academy Recoupment Adj	-572,000
Pupil Premium - Census Update	-661,000
High Needs Import/Export - Correction	180,000
Pupil Premium - LAC Update	-13,000
Academy Conversion - St Gregory's - DSG	-266,000
Academy Conversion - St Gregory's - PPG	-31,000
Early Years - January 2020 Census data - Estimated	69,000
Adjusted Grant at Outturn	184,347,000

Table One outlines the budget for the Department of People Services, including an analysis of amendments to the original budget.

There have been various budget adjustments within the year.

Recharge adjustments have been made to accurately reflect Business Support, Policy Performance and Resource and Workforce Development recharges between Children's Adults and Public Health.

There has been movement of budgets from Children's to Public Health to part fund an existing post and a post transferred from Adults to Children's.

There has been transfers of budget to Chief Executives for the Leadership Team, Workforce Development, Legal posts and for a Service Charge. As a result there has also been an increase in Corporate Recharge Budgets.

The DSG budget has seen changes in Quarters one and two as a result of academy recoupment re-calculations and 6th Form updates. Other data updates include January 2019 Early Years Census and High Needs Place and Import / Export pupil numbers.

In Quarter Three adjustments were made to reflect pupil premium data updates and a correction to the previous Import / Export change.

In the final quarter the academy conversion of St Gregory's saw a reduction to budget. The January 2020 Early Years Census projected an increase to budget.

Table Two: Non- Pooled and Pooled Budget Analysis

Adult Services has now been included within the Pooled Budget arrangements with the CCG. The below breaks down the budgets in Adults which are pooled and which are non-pooled. Generally the non-pooled services are around income, Bolton Cares and statutory services which cannot be fully pooled.

	Commissioning Area	Non- Pooled (£)	Pooled (£)	Total (£)
Expenditure	Care Services	5,819,939	48,761,154	54,581,093
	Corporate/Running Costs & Other	6,271,325	106,500	6,377,825
	Other	21,741		21,741
	Integrated Community Services	1,573,682	18,389,763	19,963,445
	Learning Disabilities	10,708,202	22,135,598	32,843,800
	Mental Health (Adults)	1,420,487	8,254,541	9,675,028
	Population Health	6,973		6,973
Expenditure Total		25,822,349	97,647,556	123,469,905
Income	Care Services	-22,300,670	-6,783,635	-29,084,305
	Corporate/Running Costs & Other	-1,125,832	-106,500	-1,232,332
	Other	-598,000		-598,000
	Integrated Community Services	-745,763	-11,226,422	-11,972,185
	Learning Disabilities	-6,445,004	-4,399,029	-10,844,033
	Mental Health (Adults)	-1,369,268	-1,255,782	-2,625,050
	Additional Income	-2,300,000		-2,300,000
Income Total		-34,884,537	-23,771,368	-58,655,905
Net Budget		-9,062,188	73,876,188	64,814,000

This illustrates the council's contribution of £73.9m to the overall £148m Pooled Budget.

2.2 Strategic Redirections

In December 2018, following consultation, the Council approved departmental savings options of £23.5m to be taken out of the budgets in 2019-20. For the People department this equated to £13.80m of which £4.59m relates to Children's, £7.558m relates to Adults and £1.656m relates to Public Health. The full breakdown excluding Public Health is shown in Appendix C.

Throughout 2019/20, individual reviews were undertaken and budgets reduced within the relevant services once completed. This will continue for those reviews remaining in 2020/21.

2.3 Financial Position – Revenue Expenditure

Table Three below outlines the Department of People's revenue position for 2019/20

Table Three Department of People Financial Position 2019/20

Service	Net Budget	Outturn	Combined Re-Allocated	Year End Variance
Local Authority Budgets	£000s	£000s	£000s	£000s
Adult Services				
Older Adults	17,406	18,298		892
Integrated Services	-579	25		604
Adults Under 65 - LD/MH/PD	29,857	34,337		4,480
Care Management	8,765	8,234		-531
Supporting People	1,149	1,149		0
AD Element of Combined Services			-3,260	-3,260
Subtotal	56,598	62,043	-3,260	2,185
Children's Services				
Education & Learning Division	5,212	4,870		-342
Staying Safe Division	31,998	39,721		7,723
Children's Transport	3,506	3,825		319
CH Element of Combined Services			-521	-521
Subtotal	40,716	48,416	-521	7,179
Combined Services				
Corporate Recharges and other central costs	8,422	5,417	3,005	0
Policy, Performance & Resources	9,346	8,570	776	0
Subtotal	17,768	13,987	3,781	0
Total Local Authority Budgets	115,082	124,446	0	9,364
Reserve Movement				-9,364
People Department Projected Outturn	115,082	124,446	0	0

Service	Net Budget	Outturn	Year End Variance
Dedicated Schools Grant	£000s	£000s	£000s
Schools Block			
Nursery Schools	0	59	59
Primary Schools	90,665	91,262	597
Secondary Schools	37,200	37,113	-87
Special Schools	388	297	-91
Other - Growth	743	754	11
De-delegation	0	25	25
Use of schools balances		-478	-478
Subtotal	128,996	129,032	36
Local Authority Retained Budgets			
Central Expenditure	3,055	2,880	-175
Early Years Block	21,562	21,368	-194
High Needs Block	30,734	36,074	5,340
Subtotal	55,351	60,322	4,971
Total Dedicated Schools Grant Budgets	184,347	189,354	5,007

Table Four: Adult's Element of Pooled Budget Variances

Commissioning Area	Budget (£)	Actual (£)	Variance (£)
Care Services	41,977,519	45,525,958	3,548,439
Integrated Community Services (Adults) Total	7,163,341	7,044,762	-118,579
Learning Disabilities	17,736,569	19,041,564	1,304,995
Mental Health (Adults)	6,998,759	8,848,883	1,850,124
Total	73,876,188	80,461,167	6,584,979
Additional Income			-2,930,997
Net Total			3,653,982
Adjustment for 50:50 risk share with the CCG		-280,000	-280,000
Total		80,181,167	3,373,982

Council pooled budget expenditure is £3.4m overspent after taking into account £2.9m additional income. The risk share of the pool is 50:50 which resulted in a £280k adjustment from the CCG to the council.

Variance Analysis

Outlined below are details of significant variances between the final outturn position and the budget, analysed between the Local Authority Block and Centrally Held Dedicated Schools Grant.

2.3.1 Local Authority Block

The revenue outturn position for the Local Authority block is expected to be in line with budget following use of reserves of £9.36m.

The most significant reasons for variances were as follows:

Adult Services

The budget has overspent due to demand pressures. The picture is un-changed on the areas of risk; high cost placements in the Mental Health, Learning Disability and increased volume in demand for Older People's care packages in community.

Pressures in these areas has stabilised and the demand did not increase at the same rate as Quarters 1 and 2 later in the year, but the pressures remain as stated below;

Mental Health - increased acuity and complex lifestyles resulting in a rise in acute out of area placements. Similarly, funding requests for more specialised locked rehabilitation and high need dementia placements have seen a significant increase and pressures were seen against CCG, and social care budgets alike across the locality.

Learning Disabilities - largely due to the high costs of placements, with a significant increase in relation to the Transforming Care Cohort and those transitioning from Children's services.

Older people - growing population is the key main factor for the increase in demand for Older Adults, with an overspend particularly around Home Care with the shift from Long Term Care to support in the home.

The overspend in under 65s services is being partially offset by the Adult Social Care and Winter Pressures grant contribution.

Children's Services

In the last half of the year we have seen little cost growth in Looked After Children placements however across the year financial pressures continue to increase with the higher numbers of Looked After Children overall and those placed in more expensive independent provider placements because of their complex needs.

The unit costs of our internal provision have risen due to the need to manage the number of children within the homes and the reduction in bed space. This is as a result of closer matching criteria being used so that placements are sustainable over a longer period. A more focused service has been developed through the review of Residential Care which is now complete.

The vast majority of our looked after children are looked after in house, in our foster care and residential provision but we are seeing an increase in the use of non-LA foster carers and external residential provision due to a national gap in placement sufficiency.

The costs of external provision are high due to demand in the market nationally these costs are escalating. The complex needs of some young people who need a package of care that includes a high ratio of staffing can cost between £6k and £9k a week.

The review of Early Help and In-house residential provision alongside a commitment to working differently with children, families and partners to divert children from the care system should see an improved picture by 2020. Restorative Practice training has now commenced.

The Rapid Response Team have been closing cases in the safeguarding service which has been helping to reduce caseloads.

Work is being undertaken involving Commissioning and Greater Manchester Commissioning Group to ensure value for money and appropriate placements are sourced but the local and national context is very challenging.

We have produced a revised sufficiency statement and are taking a much more proactive approach to provider engagement which should result in a more targeted approach to the sourcing of placements and the recruitment of foster carers with the skills to meet the emerging and increasing complexity of children in Bolton.

The focus on improved permanence planning will deliver clearer long-term plans for children and a commitment to return children to their families where possible, reducing longer term placement costs.

Staying Safe is implementing a demand management strategy that will support the safe discharge from care of an identified cohort of young people. At the same time senior leaders within the service will be working with the Family Courts and Cafcass to give them greater confidence in supporting more children at home or with extended family members without the need for a Care Order. The overall aim will be to reduce numbers of looked after children with any resulting spare staffing capacity being redirected to strengthen the 'edge of care offer' to families to further reduce future admissions to care thus creating a virtual circle. It is anticipated that this process may take up to 18 months to achieve its ultimate objectives.

There are still overspends in the transport costs as a result of the high needs pressures. A project group has been set up to review the pressures.

2.3.2 Dedicated Schools Grant

Centrally Retained Budgets

Dedicated Schools Grant exceeded the grant available by £5.007m.

The significant variance related to the High Needs Block due to continuing increases in the number of external placements and increased special school placements. Other factors are increase in costs and pupil numbers in alternative provision and the continuing rise in EHCP numbers.

Approval was given by the Secretary of State to contribute £2.1m of Schools block towards the High Needs block in 2019/20.

A High Needs Strategic group is ongoing to look at the pressures within this area and new ways to contain the overspend and begin to pay back the deficit.

Delegated Schools Budgets

School balances have decreased overall by £0.5m in this financial year. Balances in the Primary sector decreased by £0.6m offset by small increases in Secondary and Special schools.

School balances total £6.5m at the end of the financial year, which is felt to be prudent but cost pressures are an ongoing factor for schools.

3 Capital Programme

Appendices Ai and Aii detail the capital programme, and this is summarised below.

Table Five – Capital Programme

	Q3 Programme	Change	Revised Programme Q4	Actual at Quarter 4
	£000s	£000s	£000s	£000s
Adult Services	406	2	408	158
Children's Services	18,612	1,131	19,743	18,207
Total Programme	19,018	1,133	20,151	18,365

The original capital programmes for the Department of People Services were reported in the Cabinet reports of February 2019 as a total of £23.198m. The schemes have since been amended to £20.151m. The changes in this quarter are due to the following:-

- Reprogramming of schemes resulting in an increase of £0.50m
- Various New Schemes in Children's £0.633m

It is recommended that the Director of People is authorised to procure for schemes under the limit of £300k via the Council's Corporate Procurement Team either through call offs under any available framework(s) or via open tender procurement process to enable the capital programmes to progress.

4. Reserves Movements

Table Six – Summary of Reserves Position

Outlined in the table below are the projected movements on the Department's reserves in the current year. Further detail of these reserves is shown in Appendix B.

Revenue Reserves	Balance 1st April 2019	Outturn Movements	Other Movements	Balance 31st March 2020
	£'000	£'000	£'000	£'000
Adults Services Reserves				
To cover known areas of key future spend	-1,263	791	375	-97
To cover key areas of risk	0		0	0
Legal requirements	-111		-43	-154
Existing commitments	-1,410	1,152	137	-121
Service general contingencies	-195	242	41	88
Total Adult Services Reserves	-2,979	2,185	510	-284
Children Services Reserves				
To cover known areas of key future spend	-1,860		573	-1,287
To cover key areas of risk	-842	443	76	-323
Legal requirements	-2,627	1,857	-1	-771
Existing commitments	-5,491	2,828	75	-2,588
Service general contingencies	-730	2,051	110	1,431
Total Children Services Reserves	-11,550	7,179	833	-3,538
Schools & DSG Reserves				
To cover key areas of risk	-86		65	-21
Legal requirements	137	5,007	380	5,524
Existing commitments	-7,907		40	-7,867
Total Schools & DSG Reserves	-7,856	5,007	485	-2,364
Total Revenue Reserves	-22,385	14,371	1,828	-6,186

Capital Reserves	Balance 1st April 2019 £'000	Outturn Movements £'000	Other Movements £'000	Balance 31st March 2020 £'000
Adults Services Reserves				
Existing commitments	-1,334		2	-1,332
Total Adult Services Reserves	-1,334	0	2	-1,332
Schools & DSG Reserves				
Existing commitments	-34,146		12,631	-21,515
Total Schools & DSG Reserves	-34,146	0	12,631	-21,515
Total Capital Reserves	-35,480	0	12,633	-22,847

The outturn movements' column represents the impact upon reserves of the projected outturn position shown in Table 3 of this report.

5. Equality Impact Assessment

This report does not require an Equality Impact Assessment

6. Vision 2030

6.1 The proposal aligns to the Vision principles;

- Protecting the most vulnerable
- Reforming our services in partnership
- Inclusive growth and prosperity

6.2 The proposal will contribute to the following Vision priorities;

- Ensuring our children have the best possible start in life
- Improving the health and wellbeing of residents
- Older people in Bolton stay healthier for longer and feel more connected with their communities
- Businesses and investment are attracted to the borough, matching our workforce's skills with modern opportunities and employment
- Our environment is protected and improved so that more people enjoy it, care for it and are active in it.
- Stronger, cohesive, more confident communities in which people feel safe, welcome and connected

6.3 The proposal will use the following drivers of change which underpin the 2030 Vision;

- Behaviour change
- Delivering efficiently
- Rebalancing our finances
- Maximising our assets
- Digital delivery
- Engaging and empowering

7 Recommendations

It is recommended that the Executive Member:

- Notes the financial final outturn position of the portfolio as at 31st March 2020.
- Notes changes within the capital programme as detailed.
- Agrees that the Director of People has delegated authority to call off on the framework(s) for the capital programme as detailed in section 3.

Appendix Ai

Adults Services – Detailed Capital Programme 2019/20

Adult Services Capital Programme	Programme as at Q3	New Schemes	Scheme Reprogram ming	Revised Programme Q4	Expenditure Q4	Slippage
	£000s	£000s	£000s	£000s	£000s	£000s
Scheme	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20
Day Care	406			406	156	250
Wilfred Geere	0		2	2	2	
Total Expenditure	406	0	2	408	158	250
Adult Services Capital Programme	Programme as at Q3	New Schemes	Scheme Reprogram ming	Revised Programme Q4	Expenditure Q4	Slippage
	£000s	£000s	£000s	£000s	£000s	£000s
Financed By:	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20
Capital Grant			2	2	2	
Revenue Contributions to Capital - Corporate	406			406	156	250
Total Financing	406	0	2	408	158	250
Balance	0	0	0	0	0	0

Appendix Aii

Children's Services – Detailed Capital Programme 2019/20

Children's Services Capital Programme	Programme as at Q3	New Schemes	Scheme Reprogram ming	Revised Programme Q4	Expenditure Q4	Slippage
	£000s	£000s	£000s	£000s	£000s	£000s
Scheme	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20
Building Maintenance Programme (Including School)	3,150	517	483	4,150	3,798	352
Capital Support Fund	142			142	83	59
Access	18			18	12	6
Devolved Formula Capital	801	116		917	917	
Primary Expansion Programme	1,349			1,349	916	433
Special School Expansion Programme	674			674	563	111
Secondary Expansion Programme	11,329			11,329	11,018	311
Primary Places	52			52	23	29
Youth and Play Centres	330			330	205	125
Leisure and Youth Provision	112		15	127	127	
Children Social Care	4			4	4	
Children's Centres	651			651	541	110
Total Expenditure	18,612	633	498	19,743	18,207	1,536
Children's Services Capital Programme	Programme as at Q3	New Schemes	Scheme Reprogram ming	Revised Programme Q4	Expenditure Q4	Slippage
	£000s	£000s	£000s	£000s	£000s	£000s
Financed By:	2019/20	2019/20	2019/20	2019/20	2019/20	2019/20
Section 106	351			351	212	139
Basic Need Grant	12,198			12,198	11,711	487
Devolved Formula Grant	801	116		917	917	0
School Condition Grant	2,439			2,439	2,439	0
Schools BMP Contributions	549			549	487	62
Schools Own Capital Grants	51	105		156	156	0
Other School Capital Grant	0		483	483	276	207
SEND Capital Grant	854			854	579	275
Revenue Contributions to Capital - Schools	272	412		684	553	131
Revenue Contributions to Capital - LA	199		15	214	193	21
Revenue Contributions to Capital - Corporate	467			467	358	109
Start Well Capital Reserve	431			431	326	105
Total Financing	18,612	633	498	19,743	18,207	1,536
Balance	0	0	0	0	0	0

Adult Services Projected Reserves Position – 2019/20 Financial Year

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
	£'000	£'000	£'000	£'000
Adult Service's Revenue Reserves				
Carers Funding	-150	150		0
Health & Social Care Funding	-523	163	360	0
Social Care Funding	-11			-11
LD Fast Track Funding	-101		15	-86
Complex Cases	-478	478		0
Important to cover known areas of key future spend	-1,263	791	375	-97
Important to cover key areas of risk	0	0	0	0
Supported Housing - Networks	-59			-59
Amenity Funds	-2		-2	-4
LD Joint Team	-50		-41	-91
Legal requirements	-111	0	-43	-154
Capital	-460	402	57	-1
Adults Pressures	-750	750		0
New Lane Contract	-102		102	0
Adult Safeguarding Board	-98		-22	-120
Reserve with existing commitment	-1,410	1,152	137	-121
General Reserves	-195	242	41	88
Service General Contingencies	-195	242	41	88
Total Revenue Reserves	-2,979	2,185	510	-284

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
	£'000	£'000	£'000	£'000
Adult Services Capital Reserves				
Transforming Social Care	-1,334		2	-1,332
Reserve with existing commitment	-1,334	0	2	-1,332
Total Capital Reserves	-1,334	0	2	-1,332

Appendix Bii

Children's Services Department Reserves Position – 2019/20 Financial Year

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Children' Services Revenue Reserves	£'000	£'000	£'000	£'000
Schools ICT	-1,346		445	-901
Start Well	-514		128	-386
Important to cover known areas of key future spend	-1,860	0	573	-1,287
Children's Social Care	-804	443	76	-285
Schools Insurance Contingency	-38			-38
Important to cover key areas of risk	-842	443	76	-323
Public Sector Reform and Troubled Families	-1,832	1,651	116	-65
Safeguarding Board	-161		-6	-167
School Improvement	-634	206	-111	-539
Legal requirements	-2,627	1,857	-1	-771
Capital	-523	383	107	-33
Education Psychology	-167		1	-166
SACRE	-7		7	0
Workforce Development - Grant	-166		22	-144
Managed Funds	-3		1	-2
Music Service	-154		-84	-238
GM Music Hub	-42		22	-20
Regional Adoption Agency	-691		-304	-995
Children's Demand	-2,445	2,445		0
Placements North West	-196		-22	-218
Childrens Reginal Funding	0		-64	-64
Performance Policy and Resources	-1			-1
Washacre Capital Works	-250			-250
Youth Services	-197		63	-134
Capital Grants	-649		326	-323
Reserve with existing commitment	-5,491	2,828	75	-2,588
General Reserves	-730	2,051	110	1,431
Service General Contingencies	-730	2,051	110	1,431
Total Revenue Reserves	-11,550	7,179	833	-3,538

Appendix Biii

Schools and DSG Reserves Financial Position – 2019/20 Financial Year

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Schools and DSG Revenue Reserves	£'000	£'000	£'000	£'000
High Needs Strategic Planning	-86		65	-21
Important to cover key areas of risk	-86	0	65	-21
Centrally Retained DSG	7,690	5,007		12,697
Other Schools Balances	-577		-138	-715
Schools Balances	-6,976		518	-6,458
Legal requirements	137	5,007	380	5,524
Capital	-7,375		53	-7,322
Bolton Supported School Improvement Group	-157		-43	-200
Two Year Old Funding	-375		30	-345
Reserve with existing commitment	-7,907	0	40	-7,867
Total Revenue Reserves	-7,856	5,007	485	-2,364

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Schools and DSG Capital Reserves	£'000	£'000	£'000	£'000
Capital Grants	-34,146		12,631	-21,515
Reserve with existing commitment	-34,146	0	12,631	-21,515
Total Capital Reserves	-34,146	0	12,631	-21,515

Appendix Biv

School Balances – 2019/20 Financial Year

SCHOOL	Actual Balance 31.3.2019 (£)	Actual Balance 31.3.2020 (£)	In-year change (£)
ALEXANDRA	23,846	-31,527	-55,373
GROSVENOR	-27,250	-27,549	-299
THE ORCHARDS	-3,170	-6,830	-3,660
NURSERY SCHOOLS	-6,574	-65,906	-59,332
EATOCK	84,015	47,223	-36,792
BLACKSHAW	74,879	61,807	-13,072
BEAUMONT	73,132	81,273	8,142
BRANDWOOD	85,796	73,328	-12,467
BROWNLOW FD	71,638	66,481	-5,157
CASTLE HILL	29,088	18,507	-10,581
CHURCH ROAD	107,223	168,226	61,003
CLARENDON	105,682	49,344	-56,338
LADYBRIDGE	152,152	134,098	-18,054
DEVONSHIRE RD	79,874	88,660	8,786
GASKELL	29,772	24,211	-5,561
THE VALLEY	83,303	49,790	-33,513
HIGH LAWN	6,678	37,763	31,085
JOHNSON FOLD	111,460	56,654	-54,806
MARKLAND HILL	66,882	40,459	-26,424
OXFORD GROVE	136,721	196,219	59,498
PIKES LANE	172,522	168,743	-3,779
SHARPLES	70,898	81,677	10,779
LOSTOCK	75,240	73,454	-1,786
HASLAM PARK	103,353	35,403	-67,950
SUNNINGHILL	187,352	203,937	16,585
MOORGATE	137,848	109,402	-28,446
HEATHFIELD	40,441	55,526	15,085
ST.MARY'S	205,491	26,420	-179,071
ST.PETER'S	24,230	24,230	0
THE OAKS	33,422	33,694	272
ST.MATTHEW'S	200,286	205,977	5,691
WASHACRE	48,473	5,426	-43,047
BOLTON PARISH	-6,853	24,046	30,899
ST.MICHAEL'S	181,111	184,154	3,043
ST GEORGES	83,842	85,461	1,619
ST.STEPHEN & ALL MARTYRS	66,667	22,747	-43,920
ST.THOMAS'	-16,836	-48,876	-32,040
HOLY INFANTS	68,765	105,074	36,309
ST.COLUMBA'S	47,204	55,369	8,165
ST.THOMAS	47,939	103,649	55,710
ST.ETHELBERT	12,284	36,365	24,081
SS ANDREW/OSMUNDS	48,398	94,371	45,973
SS PETER & SS PAUL	55,214	50,390	-4,823
ST.WILLIAMS	19,989	14,955	-5,034
ST.JOSEPH'S	92,491	77,528	-14,963
ST.BERNARD'S	2,001	-2,068	-4,069
ST.JOHN'S	12,987	8,281	-4,705
CHERRY TREE	34,465	9,756	-24,709
HIGHFIELD	135,282	82,185	-53,096
SPINDLE POINT	58,122	68,549	10,428
KEARSLEY	76,683	17,343	-59,340
MYTHAM	-48,135	-23,494	24,641
QUEENS BRIDGE	-19,558	-6,554	13,003
ALL SAINTS	71,660	45,115	-26,545
ST.STEPHENS	69,213	67,339	-1,874
ST.SAVIOR	24,528	4,499	-20,029
ST.JOHN'S	46,485	8,980	-37,505
ST.MATTHEW'S	50,676	36,287	-14,389

ST.PETER'S	43,275	4,118	-39,157
OUR LADY	88,454	42,385	-46,069
ST.GREGORY'S	3,102	-3,126	-6,229
ST.TERESA'S	41,944	72,190	30,246
BLACKROD	17,729	34,409	16,679
CLAYPOOL	74,857	83,848	8,991
CHORLEY NEW RD	-38,361	-9,412	28,949
THE GATES CP	-26,201	-1,329	24,872
ST.THOMAS'	60,846	51,659	-9,187
ST.JAMES'	26,409	44,603	18,195
HORWICH	102,060	145,339	43,278
ST.ANDREW'S	39,487	-13,708	-53,195
ST BARTHOLOMEW'S	-12,983	3,573	16,556
SACRED HEART	40,792	66,636	25,844
ST.MARY'S R.C.	3,014	11,940	8,926
EGERTON	62,828	75,927	13,099
HARDY MILL	119,851	99,314	-20,538
WALMSLEY	79,993	39,007	-40,986
ST.BRENDANS	66,002	64,955	-1,047
GILNOW	109,623	42,275	-67,347
BLACKROD ANG.	71,261	34,887	-36,374
LEVERHULME	53,512	13,452	-40,060
PRIMARY SCHOOLS	4,839,971	4,242,331	-597,640
WESTHOUGHTON	238,967	217,543	-21,424
ST.JOSEPH'S	83,243	259,716	176,473
THORNLEIGH	589,657	607,428	17,771
MT.ST.JOSEPHS	267,108	203,373	-63,735
TURTON	352,964	245,923	-107,041
LADYBRIDGE	242,697	328,573	85,876
SECONDARY SCHOOLS	1,774,635	1,862,555	87,920
THOMASSON	65,053	68,989	3,936
RUMWORTH	183,643	258,624	74,980
GREENFOLD	83,402	95,561	12,159
SPECIAL SCHOOLS	332,098	423,173	91,075
ALL SCHOOLS TOTAL	6,940,130	6,462,153	-477,977
<u>ACADEMY Balances Written Out</u>			
ST.PETER'S		-24,230	-24,230
School Interest	35,385	19,590	-15,795
SCHOOL BALANCE TOTAL	6,975,515	6,457,513	-518,002

Note: A Negative is a deficit balance

Appendix Ci

2019-21 Budget Options – Adult Services

Savings Option	Budget Saving £000	Delivered	In Consultation	No Report Yet
Do not apply Non-Pay Inflation	2,729	1,443		1,286
Review of Staffing across the department	750	583		167
Review of Community Meals	250		250	
Review of Handyman Service	179	179		
Review of the Intermediate Tier	500	500		
Review of Income including Charges and Subsidies	500	500		
Reprioritising iBCF	1,000	1,000		
Review of contracts	1,650	300		1,350
Total Saving	7,558	4,505	250	2,803

Appendix Cii

2019-21 Budget Options – Children's Services

Savings Option	Budget Saving £000	Delivered	In Consultation	No Report Yet
Do not apply Non-Pay Inflation	165	165		
Review of Early Help	3,500	254		3,246
Management of Cash Limited Budgets	75	75		
Review of staffing across the department	850	416		434
Total Saving	4,590	910	0	3,680