



Transformation

The Digital Revolution

Corporate Resources and External Issues Scrutiny

17 April 2023

Overview





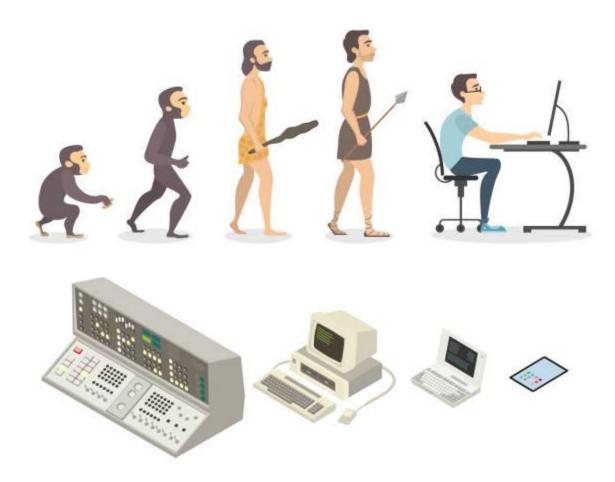
1.	Introduction	3-5
2.	The Council's Digital Strategy and Six Themes	6-7
3.	Highlights from our Digital Programme	8-14
4.	Technology and the Agilisys Contract	15-18
5.	Questions	

Introduction - What is the Digital Revolution?





"The Digital Revolution, also known as the Third Industrial Revolution, is the shift from mechanical and analogue electronic technology to digital electronics, which began in the closing years of the 20th Century."*



Introduction – Bolton Council's Digital Revolution





Whilst we recognise the need to modernise our services and work more efficiently, we also know that there's a wide spectrum of digital skills, knowledge, ability and willingness to do things digitally in Bolton.

Some of our residents and staff grew up before the internet was established. They continue to prefer or need traditional methods of accessing services.









Most people are somewhere in between these – they may have a smartphone, do some online shopping, but also like to do things face to face or using paper.

Others do everything online, and expect us to provide services that they can access 24/7 and which are fast and efficient.













Introduction - Bolton Council's Digital Revolution





Where our staff and residents lack skills and knowledge, we're supporting them through a range of opportunities that are provided in different locations and across partner organisations.

We remain committed to ensuring that alternative options remain available for those who can't or won't engage digitally:

- Customer Services, including the One Stop Shop with face-to-face, telephone and paper channels.
- Other frontline services that maintain a physical presence, e.g. libraries and museums, Family Hubs.
- Support for disabled people who may be unable to use digital channels, by providing paper and telephone support.
- Support for those who don't have the internet or a smart phone, for example older, vulnerable or disadvantaged people.

At the same time we're improving how we work inside the council to free up resources to focus face-to-face and paper options on those who need them.

Bolton Council's Digital Revolution





- In 2021, the council started to develop its **Digital Strategy** in response to a need to modernise and work more efficiently, maximise the opportunities from digital technologies and support the development of digital skills.
- The programme to deliver this strategy is focused on internal modernisation and development but includes elements around partnership working and digital inclusion for residents, with beneficiaries being staff and elected members, residents and businesses.
- The strategy is a reflection of input from across the council on challenges, requirements/gaps and wishes, and these are grouped into six themes, each of which contains a number of priorities.

Digital Strategy Themes





An efficient and effective way of the Council organising itself and conducting work to deliver the best Digital outcomes.

Operating Model

Data,
Intelligence,
Performance
Management

Making the best use of the wide range of data that the Council holds to help service delivery and to support overall council decision-making.

The way of life and work that where appropriate uses digital ways of getting things done.

Culture



Digital Detractors

Identifying and actively managing potential risks that may arise from embracing and deepening a digital way of life and work practices.

A collection of resources for residents, businesses, and the Council to support the digital fulfilment of their requests and requirements.

Digital Toolkit

Process Transformation Developing the Council's processes to help with the quality, ease and efficiency of our services, while aiming to delight our customers.









Personal Education Plans (PEP) Portal set up — an online place to store PEPs for children in care, so they can be updated and monitored regularly.

Results





Welcome to My Life in Bolton, activities all in one place.

Digital Toolkit

Looking for something to do at the weekend?

Find out what's on in Bolton ♥

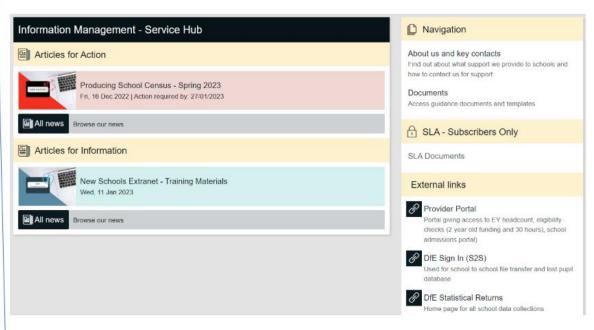
www.mylifeinbalson.org.uk



Community Information
Directory – plan to
completely overhaul "My
Life in Bolton" to make it
more user-friendly, up-todate and move to
community ownership.
Future-proofed to meet
statutory requirements
around Adult Social Care
reforms and Family Hubs.



Schools Extranet Project delivered – an updated experience for the council and schools to communicate.





Cost of Living Microsite – Rapidly Deployed to Respond to Need







I'm looking for...

Thursday, 3rd Nov 2022

Accessibility

Listen to our website

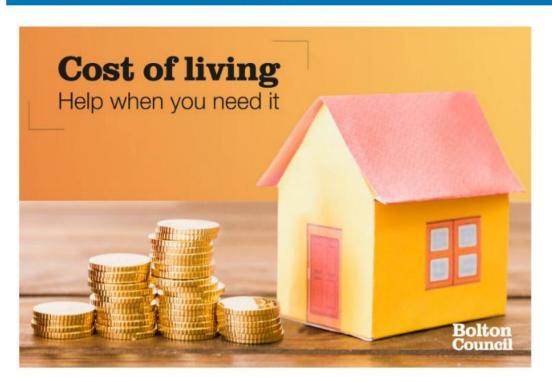
(1) My Account

Births, Marriages and Deaths

Business and Licensing Environmental Health

Health and Care Housing and Council tax

More v







Support for the vulnerable



Council meetings



Your council & councillors



Our services

Cost of living - help when you need it

Are you warried about the rising cost of energy bills, food, and transport? You are not alone, the cost of living is rising and is affecting many of us.

Upcoming events and top tips















Debt, money and benefits

- Debt. receive and advice services including free confidential advice offered by the thorac Mills and Welfare Rights services
- Speak to someone from Ottowns Advise Botton and Bury You could get free advoce on your rights around money. Tousing and legal problems.
- Was national phase; Mind to find out more about organising your fineror planning-banefits when you have a mental health problem, dealing with services, and looking after your mental health when you've women! about

Benefits:

- Check what benefits and financial support you may be entitled to
- . Local Walfare Provision help in a crisis or emergency
- . If you are not a low income you may get help towards your sent. You can apply if you are working, or unemployed
- . Find out about a range of services provided in Bolton via the Household Support Fund You may be able to get a payment to help with the oust of living.

Money:

Travel:

- · Apply for elderly person but pass
- · Apply for shadded has peen 50% off-rell journeys if you're on Universal Credit
- · Apply for a railcord to assertioney or rail journeys.
- Find out about concessionary and discounted nave in Greater Mancheste

- . Find our how to reduce your worse bill of if you need help paying your worse bill. · Find out if you can per of soper above and broadcary!

Childcare Costs:

- Chack what help you sould get with efficience costs
- Apply for support with children costs for children 11 or under (No-Pres Children)
- . Claim back children come if one gentrinenal tradit
- · Apply for the obliders for oblider aged I in England . Apply for 15 hours has shidown for shidner aged 3 to 4 in England
- . Aggly for 30 hours free oblidious for oblidies aged 3 to 4 in England

Help for veterans:

. Cost of fixing grant from the Royal British Lagion

Food, energy and safety

Find our more about Five exhaul musts and help with school uniture

If you're more than 10 weeks pregnent to have a shill under-



From ter October, a new Energy Price Zumerne will reduce the unit count of electricity and gas for UK households until April 2023. This is extracted and applies to all households.

- Countilities energy relate view more information on the energy relate achieves and apply for the distrationary selects.
- Trisl out more about a range of services provided locally via the reconstruit region must
- If you're energying with heating costs, you might qualify for government support.
- Fungacine from on a balony 24 Santanbar 1256, one could be artified to a
- Or centre up supplement indo, you could be entired to a

 Whiten had Playment and Persioner Cost of Living Payment Between C250 and \$500, to help you pay your heating
- . You may get a Calif Meather Payment if you're getting certain benefits or Support for Montgage Interest
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Lowering your household finite-past electric & mater - Addition from Balton at Home

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Learn how to sever money on your energy bills with the \underline{Crossy} Second Traff.

Uzwitzh-kompara pricaz for anarga

Bet help from Digers - the independent energy regulator for Direct Street.

Safety

As household energy bills rise. Orester Manchester Fire and Rescue Service (SMFRS) encourages residents to stay safe while

There are lots of tips and advise on bow to heat your forms refer, stay safe to the highest and other ways to keep you and some ones only from the ways to keep you and to real ones only from the on 500990 wallants.

Your Safety - Greated Management Time Resides Service

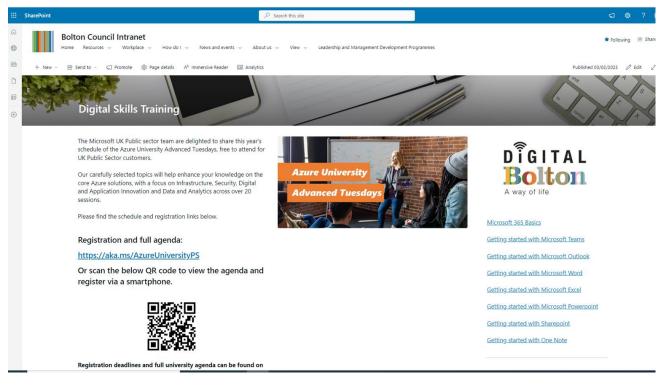








Digital inclusion for Staff



- Dedicated intranet page for staff digital training.
- Digital Aiders.
- Digital training courses.
- Hard copy materials for staff with limited access.
- Staff engagement via Stribe app.
- Vivup staff benefits app.













Digital inclusion for Residents and Businesses

- **DES** Digital Employment and Skills, GMCA-funded digital inclusion support, ESOL advisory service, Employment & Skills navigation www.boltondes.org.uk
- **Digital Help** at 9 libraries: Blackrod, Breightmet, Central, Farnworth, Harwood, Horwich High Street, Little Lever and Westhoughton. Digital Drop-ins and 121s. Working with **AbilityNet** to ensure inclusive access.
- Community Digital drop-ins additional staff member from April '23
- Support for Care Leavers through a GM pilot to access data via National Databank.
- Free SIMs/data rolled out to all eligible residents Dec '22 to adults on low incomes via local projects and foodbanks. 42 people supported to date.
- **Digital Lending Library:** providing access to digital devices and data: partner organisation referrals over 100 beneficiaries.









Digital inclusion for Residents – printed guide now available



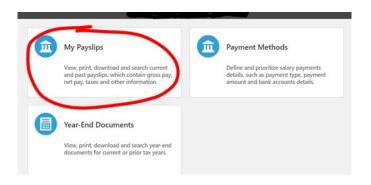








 Self Service Phase 1 completed – Oracle move to Cloud and online payslips.







 Online Payments Phase 1 completed – taxi licensing and recycling bin ordering.



• Phase 2: currently testing further services.





Move to new Verint Customer Service Tool to manage complaints.









Online payslips

Data storage reduction

Decommissioning old technology

Lower software costs

Lower third party contract costs

Greater efficiency: removing overlap between laptops and terminals

£0.9m p.a.

financial benefit: >£0.6m cost reduction £0.3m cost avoidance



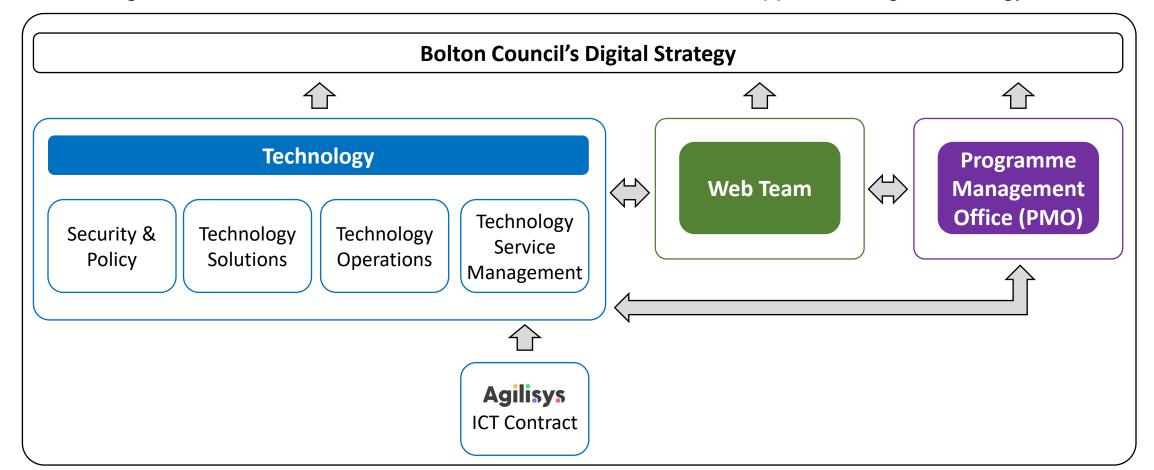
Digital Transformation – Technology and Agilisys





Technology (formerly Corporate ICT) is currently laying the foundations for the Digital Revolution.

- Team re-configured and expanded to:
 - Reflect Bolton's exit from the BWP Partnership and skills and capability required.
 - Support the requirements of the new ICT Contract with Agilisys.
 - Align under Transformation with the Web Team and PMO to support the Digital Strategy.

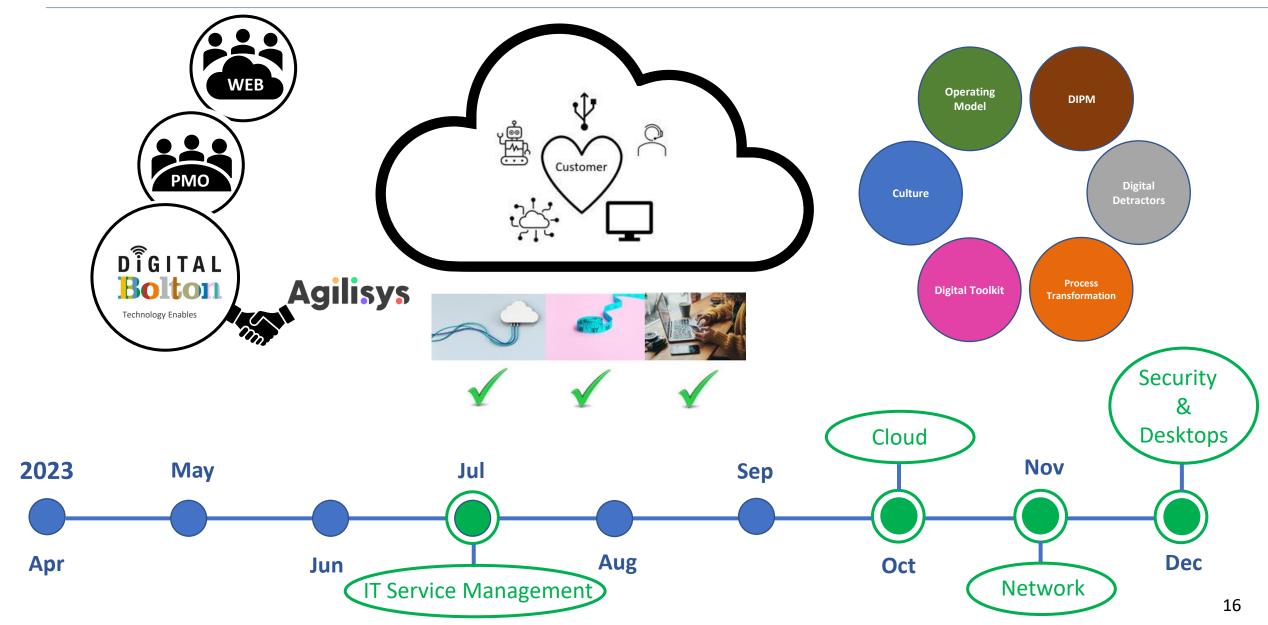




Digital Transformation – Technology and Agilisys









Digital Transformation – The Cloud





What is the Cloud?

The Cloud refers to software and services that run on the internet, instead of being installed on your device or on servers that we own and manage.

This means that you can access your information on any device that has internet access, like a smartphone, i-Pad or laptop. It also means we can significantly reduce our carbon footprint because we don't run our own data centres.



Because all the hard work is being done in the Cloud, you don't need a fancy, high-tech device to do this, so it can be cheaper. Google Chromebooks are an example of a lower cost and spec device.

It's important for us to have very strong cyber security and back-up systems in place, because we are transmitting more data across the internet and in case there's a problem with the internet service.



Moving to the Cloud will help us to achieve climate change targets.



What Does This All Mean For Us?





- More flexible approaches to working, making us more efficient and responsive to customers.
- Financial benefits less travel (time and fuel), reduced infrastructure and kit costs, less paper.
- Environmental benefits less paper, fewer carbon emissions.
- Responding to customer requirements digital working enables customers to access services at times that suit them.

- Enhanced security.
- Labour-intensive manual work can be reduced or eliminated to free up staff time for more complex work by automating and using bots. This also means that some of our recruitment and retention challenges can be minimised.
- A modern organisation that maximises both the technology opportunities available to us and the benefits of the new ICT contract.





