

Report to: Executive Cabinet Member
Environmental Services

Date: 10th July 2017

Report of: Director of Place
Borough Treasurer

Report No: ECMES/03/17a

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Finance and Accountancy

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Report Title: **Environmental Services and Housing Services – Finance Report
2016/17 – Final Outturn**

Non Confidential: This report does **not** contain information which warrants its consideration in the absence of the press or members of the public

Purpose: This report provides the Executive Cabinet Member with information relating to the financial final outturn position for the Environmental Services and Housing Services portfolios, which are part of the Place department, for the 2016/17 financial year.

Recommendations: It is recommended that the Executive Cabinet Member:

- notes the final outturn financial position of the Environmental Services and Housing Services Portfolios.
- Approve 2017/19 savings identified in the report

Decision:

Background Doc(s):

(for use on Exec Rep)

Signed:

Leader / Executive Cabinet
Member

Monitoring Officer

Date:

This report does not require an equality impact assessment to be carried out due to being outside the high and medium relevance review requirements

Summary:

This report outlines the financial final outturn position in respect of Environmental Services and Housing Services portfolios for the 2016/17 financial year.

Key Issues**Revenue Expenditure:**

Revenue expenditure as at final outturn showed an underspend against the budget of £15k after planned reserve movements.

The main variances are in Trade Waste and the Albert Halls division.

Capital Expenditure:

Capital expenditure as at final outturn was £28.353M against a revised budget at quarter 3 of £35.244M.

Reserves:

The Services have a year end balance on their general reserves of £22,463 at the end of the year.

Efficiency targets:

The budgeted efficiency savings for 2016/17 for Environmental and Housing Services were £2,470,000.

All planned efficiencies have been achieved.

Risk:

Specific areas of financial risk identified for the year related to loss of income due to the economic downturn and energy prices for street lighting.

1 Introduction

This report provides the Executive Cabinet Member with the financial position relating to Environmental Services and Housing Services portfolios for the final outturn of the 2016/17 financial year.

The information is divided into five elements.

- Revenue expenditure
- Capital expenditure
- Reserve movements
- Efficiency targets
- Areas of financial risk

2 Revenue expenditure

2.1 Revenue budget

The approved revenue budget for the department totals:

Table One: Approved Revenue Budget 2015/16

	Env Servs £'000	Housing £'000	Total £'000
Original Approved Budget 2016 / 17	27,858	2,002	29,860
Recharges 2016 / 17	3,186	206	3,392
Original Manager's Controllable Budget 2016 / 17	24,672	1,796	26,468
<u>Virements in Year :</u>			
Savings target for 2016/17	(2,350)	(120)	(2,470)
Admin Review	(27)		(27)
Place Directorate alignment	80		80
Living Wage	40		40
Silverwell Street Building		(80)	(80)
Transfer of post to Chief Executives	(5)		(5)
Posts transferred from other services	21		21
0.2% pension adjustment	(50)	(3)	(53)
Fuel inflation adjustment	(44)	(4)	(48)
Supplies & Services inflation adjustment	(22)	(2)	(24)
CPS Phase 1 Review staff realignment	121		121
Cross Cutting allocation	(300)		(300)
Insurance revised estimate	7	(1)	6
Accountancy Review	(37)		(37)
Adjusted Manager's Controllable Budget 2016 / 17	22,106	1,586	23,692
Adjusted Recharges 2016 / 17	3,049	206	3,255
Adjusted Budget as at Quarter 4	25,155	1,792	26,947

2.2 In year revenue changes

There have been no budget adjustments made in the last quarter.

2.3 Financial position – as at final outturn

Table two below outlines the Environmental Services Department's financial position, after movements to reserves, as at 31st March 2017.

Table Two – financial position final outturn 2015/16

<u>Service</u>	<u>Net Budget £'000</u>	<u>Year End Variance £'000</u>	<u>Year End Variances Transfer to General Reserves £'000</u>	<u>Final Outturn £'000</u>
<u>Environmental Services</u>				
<u>Standard Spending Accounts</u>				
Highways & Engineering	7,607	(14)	14	7,607
Parking Services	(128)	0	0	(128)
Neighbourhood & Regulatory Services	7,408	(6)	6	7,408
Community Safety & Neighbourhood Management	1,159	0	0	1,159
Waste	7,872	(6)	6	7,872
Trade Waste	(22)	(113)	113	(22)
Civil Contingencies	292	0	0	292
Bereavement Services	(445)	(32)	32	(445)
Albert Halls	207	107	(107)	207
Subtotal	23,950	(64)	64	23,950
<u>Trading Accounts</u>				
Building Cleaning	347	97	(97)	347
School Meals	443	(15)	15	443
Transport	(12)	0	0	(12)
Social Needs Transport	(32)	0	0	(32)
Supported Employment	103	(8)	8	103
Heaton Fold	(8)	(25)	25	(8)
Security Services	(43)	0	0	(43)
Markets	(65)	(0)	0	(65)
Subtotal	733	49	(49)	733
<u>Overhead Accounts</u>				
Corporate & Democratic Core	86	0	0	86
Cross Departmental	386	0	0	386
Total Environmental Services	25,155	(15)	15	25,155
Housing Services	1,792	0	0	1,792
Total for Environmental Services and Housing Portfolios	26,947	(15)	15	26,947

Variance analysis

The overall financial position for the services amounts to a final outturn position of an underspend of £15k of the net budget.

2.3.1 Environmental Services Standard spending accounts

The final outturn position for the Environmental Services standard spending accounts amounts to an underspend of £64,000. There are two main variances:

Trade Waste - £113,000

Trade waste income has exceeded budget as a result of the increased number of commercial waste contracts taken on by the trade waste service. Over the year, trade waste officers have won new business.

Albert Halls £107,000

The Albert Halls was closed between February 2015 and December 2016 for refurbishment works. The impact on the revenue account relating to the closure has been planned for and is reflected within this report.

Moss Bank Park Pavilion and Queens Park Pavilions have both contributed to the deficit in this service. In both venues, additional staffing costs were incurred as a result of increased opening hours being worked during the year and the cost of additional sickness cover. Income achieved has been below the original expectation for the facilities despite the increased opening hours.

2.3.2 Trading accounts

The final outturn position in relation to the trading accounts was an overspend of £49,000.

2.3.3 Housing Services

The final outturn position in relation to Housing Services was a balanced budget.

3 Savings and Efficiencies 2015/17

In setting the Strategic Budget for the year, the department was required to implement £2,350,000 of saving and efficiency reductions in respect of Environmental Services and £120,000 in respect of Housing Services.

Action has been taken to implement the reductions and ongoing monitoring of expenditure against specific options has been incorporated into the financial monitoring.

Table 3 below provides details of the approved options. 100% of the approved options are expected to be achieved.

Table Three – Strategic Options 2016/17

Division	Description of Option 16/17	£'000
Highways	Electrical Energy	200
Community Services	Reduce subsidies	400
Neighbourhood Management	Review of Area Working and Neighbourhood Management	250
Departmental	Joint Wigan Partnership	1,500
Total Strategic Redirections		2,350

Division	Description of Option 16/17	£'000
Housing Services	Full Service Review	120
Total Strategic Redirections		120

Departmental Impact of Cross Cutting Options	327
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4 Savings & Efficiencies 2017/19

As part of the 2017-19 savings options, £53k was identified to come from improved efficiency and additional income generated through transport and waste services. As the annual level of income from trade waste is now expected to continue above the present budget it is proposed to increase the income budget in 2017/18 by £53k to recognize the achievement of this option.

A review of Bereavement Services was included in the 2017-19 savings options to achieve a saving of £196k. It is proposed to recognise £100k additional income into the bereavement services budget, together with a review of cash limited budgets that have resulted in a further saving of £40k. It is proposed that £140k of the total savings required are approved in this report. The proposals to find the remaining £56k balance will be brought forward in a report during quarter 3.

5 Capital programme monitoring

Appendix A outlines the capital programme position for the Environmental services and Housing Services for 2016/17 at final outturn. Capital expenditure for the year is £28.353M against the revised budget at quarter 3 of £35.894M.

5.1 Environmental Services programmes

The Environmental Services capital programme achieved a final spend of £24.752M against a revised projection of £27.806M at quarter 3. The programme had approvals totalling £29.195M which comprised of the original approval of £29.195M in the Capital Programme report to Council on 24th February 2016, £2.118M brought forward from the residual 2015/16 programme and an additional £7.152M approved in year. £13.713M

	£m
2016/17 Original Approval	29.195
Brought forward from 2015/16	2.118
Additions in year	<u>7.152</u>
Total available funding:	<u>38.465</u>
Quarter 3 revised projection	<u>27.156</u>
Actual spend 2016/17	24.752
Approvals carried forward to 2017/18	13.713

Details of the approvals carried forward into 2017/18 for completion of schemes in progress are shown below. The main schemes are LED streetlighting replacement, the A666 challenge fund maintenance and fleet vehicle replacement programme. All schemes have timescales running over more than one financial year and budgets have been revised during the year to reflect developed timescales for works.

scheme name	capital budget carried forward £000
Street Lighting LED Programme	3,757
A666 Challenge Fund St Peters Way Improvement	1,859
Replacement of Fleet Vehicles	1,596
Improved Street Lighting - Cabinet Feb 16	880
3G Sports Pitches - Cabinet Feb 16	876
Waste Savings - Bin Exchange	876
DfT Highways LTP	839
Road Warning Signals - Cabinet Feb 16	739
Highways Flood Damage - Dft	581
Highways Strategic Investment	432
Greenspace - Playing Pitches & Changing Facilities	354
Other schemes	924
Total	-13,713

5.2 Highways

The major carriageway works of the £7.3M A666 St Peters Way major maintenance project took place over the year together with associated bridgeworks. The scheme funded by a Department for Transport Grant of £5.3M and Bolton Council continues into 2017/18 with further major junction works linking to the road.

The LED lantern and concrete column replacement programme continued alongside each other with two thirds of lamps now converted to LED lighting. The remaining conversions are expected to be completed by 2018.

Strategic Investment on carriageway and footpaths has overachieved forecast at quarter 3 but is within overall approved funding levels. The programme of highways works is adjusted throughout the year to fit timescales and resources. Budgets for work in progress and outstanding schemes are carried forward into 2017/18.

The Transport for Greater Manchester funded Salford & Bolton Network Improvements programme has seen three junction improvement schemes totalling £2M completed. Included in these were the £0.6M Longcauseway / Market St project in Farnworth and two schemes on Manchester Rd, Bolton at Raikes Lane and Green Lane valued at £0.9M and £0.5M respectively.

The Council funded budget for Road Safety near Schools was completed and extended by the Road Warning Signs budget which will continue into 2017/18.

The first major scheme from the flood damage programme at Forest Road was completed in 2016/17 (total value £0.8M). Further works are planned in 2017/18 now the risks associated with this scheme have been addressed and the remaining budget can be allocated.

5.3 Non Highways Environmental Services

The main project which completed during the year was the refurbishment of the Albert Halls with the official reopening taking place in April 2017.

Fleet vehicle replacement continued with the addition of ten waste vehicles in the year. Further vehicle replacement is programmed in 2017/18 as reported in the Waste and Fleet vehicle Procurement Report of June 2017.

A programme of works was approved over a number of years to utilise one off funding for Greenspace Investment and equipped play areas. The agreed sequence of schemes continues into 2016/17 with £1.317m carried forward.

5.4 Housing Services Programme

The Housing capital programme achieved a final outturn spend of £3.6M against a revised projection at quarter 3 of £8.088M. The programme had approvals totaling £8.146M which comprised of the original approval of £4.951M in the Capital Programme Report to Council on 24th February 2016, £0.685M brought forward from the residual 2015/16 programme and an additional £2.510M approvals in year

	£M
2016/17 Original Approval	4.951
Brought forward from 2015/16	0.685
Additions in year	<u>2.510</u>
Total available funding:	<u>8.146</u>
Quarter 3 revised projection	8.088
Final 2016/17 spend	3.601
Funding carried forward to 2017/18	4.545

Progress in the final quarter of 2016/17 has been at a lower level than had been expected. The majority of the housing capital programme is delivered on behalf of the Council by Bolton at Home. Following earlier national indications of reducing housing resources, capacity had been reduced within Bolton At Home team which delivers this work. As a higher level of resources than expected was subsequently made available, additional capacity is now being put in place to increase activity into 2017/18.

Disabled Facilities Grant (DFG's) – Previously the DFG budget allocated through the Better Care Fund has not been sufficient to cover the need for adaptations. In February 2016, the Council allocated an additional £1m to support the provision of DFG's. Unexpectedly, the DFG allocation through the Better Care Fund was significantly increased during the year to £2.4m, taking the budget to £3.5m. Alongside this there was a slight drop in demand for DFG's as customers are now offered advice about alternative options, which could include rehousing and self- funding. Flexibilities have been built into the process to ensure timescales are reduced and for the coming year, a number of options are being developed to increase in the range of flexibilities to increase the flow of cases and increase spend.

Private Sector Renewal – The original capital allocation was for £6m to be distributed across a 4 year period. This allocation was linked to a new policy direction which saw a shift from carrying out large scale group repair programmes to improving the worst condition, individual homes in the borough lived in by vulnerable people. This policy has had a significant impact on individual homes and lives, as well as supporting health and social care transformation plans, however the cases tend to be very complex in nature and often take a significant amount of time and detailed casework to ensure the improvements are carried out in a sensitive and planned manner. This in turn has an impact on the amount of cases that can be processed.

In addition, a significant amount of external funding (approx. £1m from Green Deal Communities) was secured, which enabled a number of external wall insulation schemes to be delivered and protected the council's funding.

New build – this funding has been used alongside the HCA Affordable Housing Programme which has enabled Bolton at Home to deliver an increased amount of affordable housing in partnership with the Council. The HCA programmes run on a 4 yearly cycle, with 16/17 being the first year of the new Shared Ownership and Affordable Housing programme. Between 2012 -16, £2.6m was spent alongside HCA grant and Bolton at Home borrowing and delivered just under 300 homes. The remaining budget will be allocated to schemes under the 16-20 programme and will contribute to the delivery of family housing and an extra scheme.

5.5 One Off Investment

As part of the 2013/15 Budget Report to Council, £22.1m one off funding was approved for a range of strategic investments covering both capital and revenue schemes over four years. The 2014/15 and 2015/16 Budget Reports to Council identified and allocated a further £7m and £3.5m respectively to services. The table below shows funding currently earmarked to Environmental Service areas and progress at 31st March 2017.

Table Three - One Off Strategic Investment – monitored through the capital programmes

	Re-aligned One Off Allocation £000	2013-16 Expenditure £000	Budget allocated to 2016/17 £000	2016/17 Expenditure at Q4 £000	Remaining Budget allocated to 2017/18 £000
<u>2013/14 Strategic Budget & Capital Programme</u>					
Highways Maintenance	4,000	4,000	0		0
Footpaths	1,000	1,000	0		0
Greenspace	1,000	1,000	0		0
Albert Halls Refurbishment	1,000	1,000	0		0
Sporting / Leisure Facilities	1,500	574	341	341	585
	8,500	7,574	341	341	585
<u>2014/15 Strategic Budget</u>					
Highways - principle and residential roads	2,000	2,000	0		0
	2,000	2,000	0	0	0
<u>2015/16 Strategic Budget</u>					
Clean Up of Neighbourhoods (capital)	200	85	89	89	26
Highways match funding	5,000	1,515	2,933	2,933	552
Road safety near schools	500	115	385	385	0
Clean Up of Neighbourhoods (revenue)	1,300	530	612	612	158
	7,000	2,245	4,019	4,019	736
<u>2016/17 Strategic Budget</u>					
Improved Street Lighting	1,000	0	120	120	880
Repair/Provide Additional Flashing Road Speed Warnings	1,000	0	500	261	739
3G Pitches	1,500	0	583	583	917
	3,500	0	1,203	964	2,536
Total Environmental Services	21,000	11,819	5,563	5,324	3,857

6 Reserve movements

Table four –Reserves position 2016/17 financial year

Reserves	Opening Balance at 1/4/16 £	Movements in Year £	Closing Balance 31/03/2017 £
Environmental Services	(9,091,935)	4,153,608	(4,938,327)
Housing Services	(1,638,376)	365,714	(1,272,662)
Total	(10,730,311)	4,519,608	(6,210,989)

After use of reserves of £4,519,608 during 2016/17 the balance held at 31st March 2017 is £6,210,989.

Detailed reserve tables for Environmental Services and Housing Services can be found in appendix B.

The departmental specific reserves are to be used for identified schemes. There are a number of reserves that are significant in value:

Fleet Purchases

A review of the vehicle requirements of services was undertaken in light of the service reviews that have taken place and a tendering exercise undertaken. The programme's 1st phase replacing waste vehicles has been carried out with other vehicles to be purchased during 2017/18. The Executive Member approved a further tender exercise for specialist vehicles in the procurement report approve dat the meeting of 12th December 2016.

Asset Management

The department continues to identify schemes that require investment to ensure they do not fall into a state of disrepair or mitigate a potential Health & Safety risk. Funding has been set aside to continue previous and commence new schemes over the coming year for completion in 2017/18 or beyond.

7 Risk areas

During the year a number of potential risks were identified.

7.1 Loss of income due to the economic downturn

This is being felt across the Department, particularly impacting on:

- Reduction in external income as a result of the current financial climate
- Income from Schools
- Impact of the accommodation project on Civic Catering / Albert Halls
- Markets

One of the main risks will be ensuring improvements in satisfaction whilst managing expectations in the current economic climate coupled with the efficiency agenda.

7.2 Increases in energy costs

Environmental Services has a potential risk if energy prices inflate more than anticipated during the financial year. Areas are monitored each month with particular attention being made to street lighting. As a result of the LED streetlighting replacement programme energy savings have been achieved which have contributed to departmental savings targets.

7.3 Waste minimization and recycling initiatives

The waste levy has the capability to place an ever increasing strain on the Council's budget, with rising landfill tax levys. The costs could increase even further if residents are not continually encouraged to recycle more and reduce their black bin waste quantities. Bolton is actively encouraging recycling initiatives and is carrying out a door knocking exercise leading up to the replacement to slimmer bins over the summer.

8 Conclusions and recommendations

This report has provided information relating to the financial position at final outturn for the Environmental Services portfolio for the 2016/17 financial year. It is recommended that the Executive Cabinet Member:

- notes the financial position of the Department as at final outturn
- approve 2017/19 savings identified in the report

Capital Programme 2016/17

	2016/17			2017/18	
	Original Allocation	Revised Allocation at Q3	Total Actual Outturn	Original Allocation	Revised Allocation
<u>Environmental Services</u>					
<u>Highways</u>	£	£	£	£	£
DfT Highways LTP	2,863,000	2,484,353	1,716,837	2,788,000	3,555,516
Pothole Action Fund - DfT	0	170,000	170,000	0	0
Concrete lighting columns over 40 years old renewals	500,000	1,170,017	1,170,017	245,000	245,017
Street Lighting LED Programme	5,864,000	2,830,000	2,452,277	3,459,000	3,806,658
Improved Street Lighting - Cabinet Feb 16	1,000,000	400,000	120,275	600,000	879,725
Depot Improvement Plan - Mayor St	50,000	343,967	238,072	50,000	155,894
Depot Improvement Plan - Wellington St	0	50,000	58,162	50,000	41,838
Multi-hog Pothole Repair Vehicle	0	158,440	158,440	0	0
Business Support Systems	29,000	16,392	16,392	13,000	12,957
Pitt Review	0	0	50	12,000	11,950
Surface Water Run Off / Highway Drainage Improvement	100,000	91,870	82,584	0	8,705
Public Rights of Way Improvement Plan	100,000	145,989	146,570	0	0
Safety Barrier Replacement Programme	10,000	16,895	0	0	16,895
Highways Ashburner Street	43,000	47,818	45,856	0	0
Highways Strategic Investment	2,000,000	2,027,161	2,395,316	800,000	431,845
Footpaths Strategic Investment	500,000	407,495	604,006	250,000	53,489
Road safety near schools Cabinet Feb 2015	300,000	385,098	385,098	0	0
Road Warning Signals - Cabinet Feb 16	1,000,000	400,000	261,191	600,000	738,809
Orlando Bridge	0	330,785	313,079	0	0
Ravenden Clough Culvert (Harricraft Farm)	35,000	0	0	0	0
Casualty Reduction	0	40,000	0	40,000	80,000
LSTF Enhancing Cycle Routes & 20 mph schemes	0	100,000	88,205	0	11,795
Local Growth Fund - TfGM New to 2016/17	0		9,270	0	0
Environment agency (Culvert Investigations & Red Bridge)	0	3,217	3,217	0	0
A666 Challenge Fund St Peters Way Improvement	2,400,000	3,467,412	3,208,174	1,600,000	1,859,238
Bolton Salford Quality Bus Network	0	989,459	1,198,198	0	0
Highways Flood Damage - Dft	0	481,024	600,202	0	580,822
Cycle Access to Bolton: East (Middlebrook Way)	0	3,239	3,833	88,000	86,941
Cycle Access to Stations	80,000	0	0	100,000	100,000
City Cycle Ambition	35,000	166,538	212,374	0	0
BTCTS - South Sector	0	123,419	123,419	0	0
Dropped Kerbs	0	0	0	200,000	200,000

	2016/17			2017/18	
	Original Allocation	Revised Allocation at Q3	Total Actual Outturn	Original Allocation	Revised Allocation
	£	£	£	£	£
<u>Non-Highways</u>					
Queens Park (Grant)	170,000	215,996	192,295	0	0
Equipped Play Area Strategy (S106)	128,000	320,993	259,224	0	67,425
Access To Nature	103,000	19,092	7,201	84,000	102,650
Neighbourhood Services Asset & Infrastructure Programme	200,000	139,236	112,358	0	21,221
Greenspace - Playing Pitches & Changing Facilities	628,000	499,752	409,549	264,000	354,165
Greenspace - Multi Use Games Areas	10,000	70,000	53,679	30,000	46,321
Greenspace - Outdoor Gyms/Health Trails	18,000	40,000	12,500	0	27,500
Greenspace - Woodland Family Trail	100,000	0	0	0	0
Replacement of Waste bins	200,000	200,000	200,000	0	0
Waste Savings - Bin Exchange	1,900,000	1,953,012	1,077,406	0	875,606
Replacement of Fleet Vehicles	3,157,000	1,661,805	1,565,674	1,500,000	1,596,131
SNT Client Buses	190,000	90,354	73,674	0	0
ICT	98,000	98,234	0	0	0
Property	284,000	0	0	0	0
Dawes Street Skate Park	0	4,778	4,778	0	0
Octagon Square (Elephant Square)	0	116,073	117,085	0	0
Albert Halls Refurbishment	5,000,000	3,920,275	3,920,415	0	0
Furniture	0	50,000	42,880	0	0
Security & CCTV	0	190,000	138,120	0	51,880
Pay & Display Machines	0		56,640	0	0
3G Sports Pitches - Cabinet Feb 16	0	600,000	638,576	900,000	876,424
Street scene Cabinet Feb 2015	100,000	115,400	89,164	0	26,236
Environmental Services Capital Total	29,195,000	27,155,587	24,752,331	13,673,000	16,923,654
<u>Housing</u>					
Private landlords/ empty dwellings	65,000	116,993	126,694	0	95,300
Disabled Facilities Grants	500,000	3,572,565	2,010,544	0	1,562,021
Private Sector Renewal	3,500,000	3,569,056	991,462	1,000,000	3,577,594
Housing Improvements Cabinet Feb 2015	785,000	728,163	472,130	0	256,033
New Build Affordable Homes	55,000	54,813	0	0	54,813
Caravan Park	46,000	46,911	0	0	0
Safe Warm Dry Cabinet approval Feb-17	0	0	0	1,000,000	1,000,000
Housing Capital Total	4,951,000	8,088,502	3,600,830	2,000,000	6,545,761
Grand Total	34,146,000	35,244,089	28,353,161	15,673,000	23,469,415

Environmental Services and Housing Services Reserves 2016/17

Environmental Services	Opening Balance 16/17	Movements in Year	Closing Balance 16/17
	£	£	£
General Reserve	(19,288)	4,288	(15,001)
Model Railway	(20,500)	7,911	(12,590)
Graves In Perpetuity (Formerly a Trust Fund)	(297,126)	100,000	(197,126)
Asset Management Liability	(3,018,141)	1,919,571	(1,098,571)
NCP CCTV sinking fund	(290,976)	89,900	(201,076)
Proceeds of Crime	(8,511)	0	(8,511)
Regulatory Services	(367,705)	225,744	(141,961)
Emergency Control Centre	(16,573)	16,573	0
Trading Income Loss	(513,843)	325,055	(188,788)
Highways Works Area Forum	(46,673)	46,673	0
Neighbourhood Management	(375,522)	22,201	(353,321)
Community Safety	(524,195)	290,000	(234,195)
Halliwell UCAN Support	(48,200)	16,600	(31,600)
Farnworth Neighbourhood Mgmnt cont	(7,956)	0	(7,956)
Reserve Funding for Fleet Purchases	(1,705,364)	(489,269)	(2,194,633)
Kitchen Investment	(47,766)	0	(47,766)
Cremators Maintenance Fund	(12,867)	0	(12,867)
Waste Initiatives	(594,000)	452,269	(141,731)
Winter Maintenance	(334,803)	334,803	0
Major Projects Finance: LEP Capital	(189,420)	189,420	0
Pay & Display Contract	(113,000)	113,000	0
Rechargeable Works S278	(242,782)	192,147	(50,635)
Rechargeable Works S38 Bridges	(294,918)	294,918	0
Rechargeable Works	(1,805)	1,805	0
Total	(9,091,935)	4,153,608	(4,938,327)
Housing	Opening Balance 16/17	Movements in Year	Closing Balance 16/17
	£	£	£
Private Sector Renewal	(55,000)	0	(55,000)
Housing Needs & Stock Condition	(36,460)	0	(36,460)
Pinpoint (CBL)	(179,333)	25,780	(153,553)
Property Maintenance	(46,911)	21,011	(25,899)
Lease Management	(119,974)	20,000	(99,974)
Housing Standards/Empty Homes	(60,244)	20,000	(40,244)
Furnished Tenancy	(373,934)	110,000	(263,934)
Empty Properties Works	0	0	0
Homelessness	(305,396)	12,522	(292,874)
Welfare Reform (Property Issues)	(205,970)	0	(205,970)
GM Homelessness Group	(16,004)	0	(16,004)
Safeguarding Implementation	(15,000)	7,000	(8,000)
Prevention of Repossession	(122,971)	55,681	(67,290)
Mediation	(94,978)	94,978	0
General Reserve	(6,204)	(1,258)	(7,462)
Total	(1,638,376)	365,714	(1,272,662)
Grand Total	(10,730,311)	4,519,322	(6,210,989)