

# **The Bolton 5 Year Locality Plan**

Our joint health and care response  
for GM Devolution

Health and Wellbeing Board Update  
27<sup>th</sup> January 2016

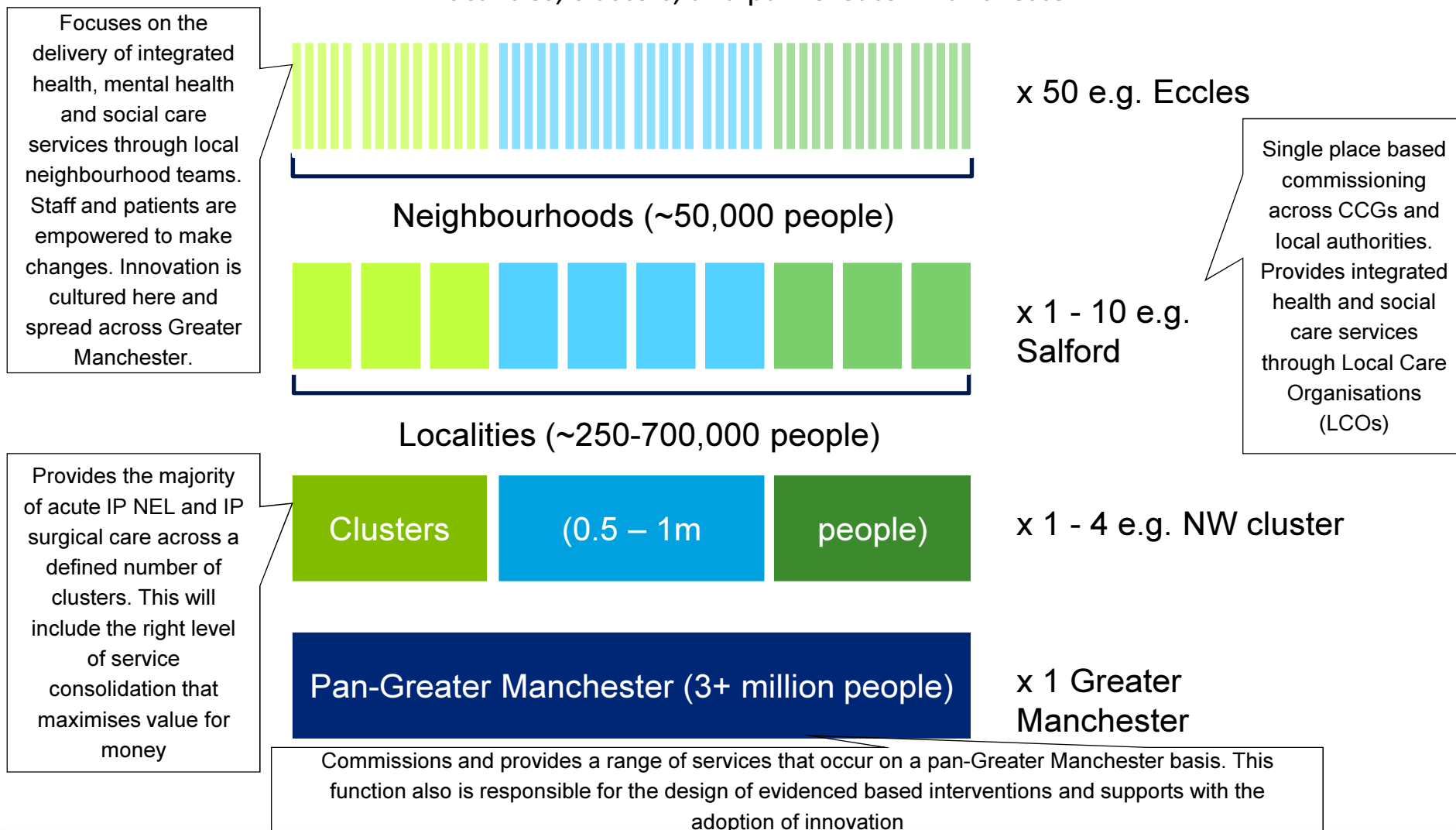
## Highlights of GM Devolution

- Powers over areas such as transport, planning and housing – and a new elected mayor
- Ambition for £22 billion handed to GM
- **Memorandum of Understanding (MoU) for Devolution** signed February 2015: NHS England plus the 10 GM Councils, 12 Clinical Commissioning Groups and NHS and Foundation Trusts
- MoU covers acute care, primary care, community services, mental health services, social care and public health
- To take control of estimated budget of £6 billion each year from April 2016
- Commitment in July 2015 budget to align the Spending Review process for health and social care to our Strategic Sustainability Plan

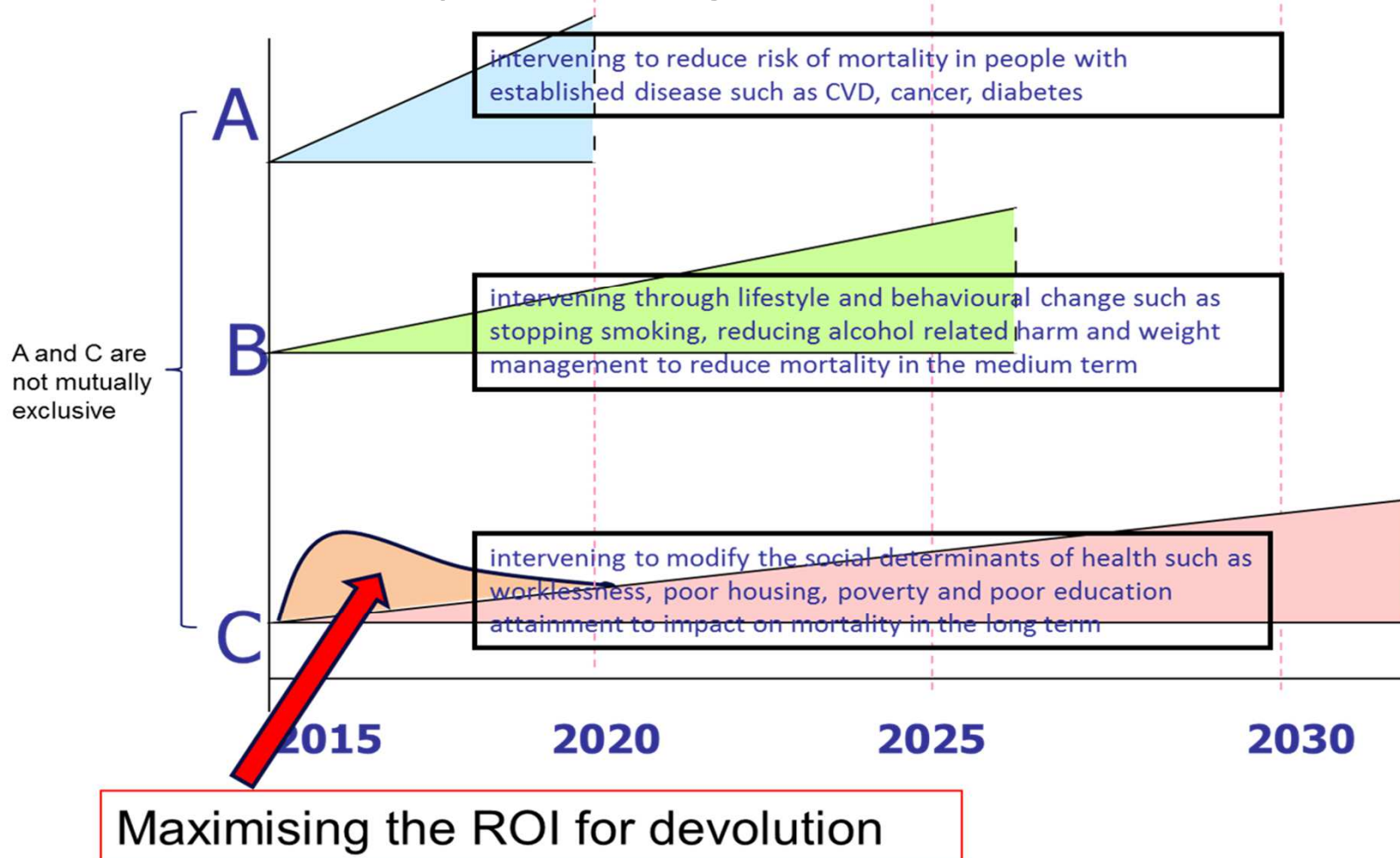
## The Vision for GM Devolution

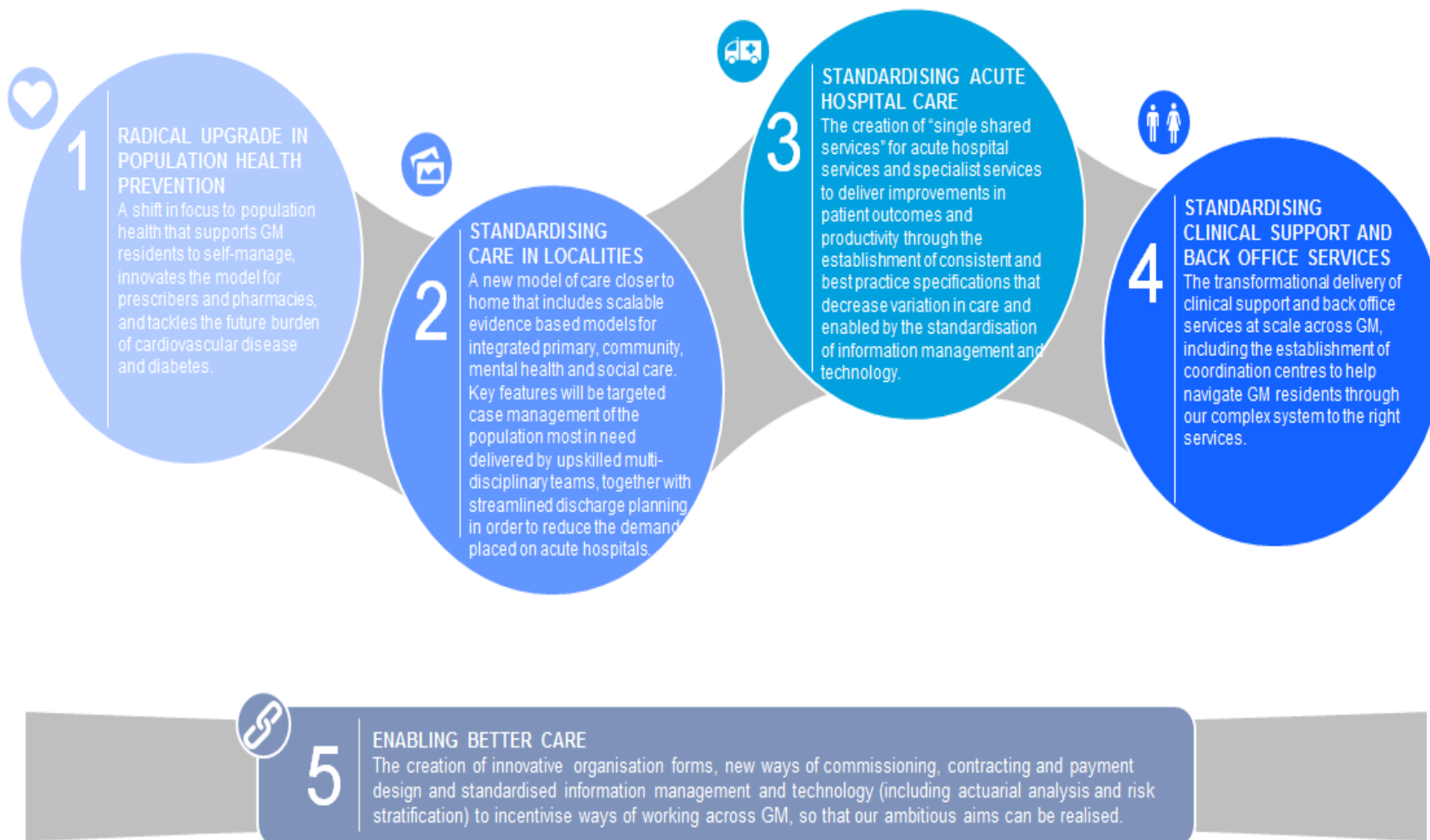
To ensure the greatest and fastest possible improvement to the health and wellbeing of the 2.8 million citizens of Greater Manchester

A radically different **commissioning and provider landscape** in Greater Manchester can be layered into neighbourhoods, localities, clusters, and pan-Greater Manchester



We need to understand Investment & return  
in ways which change the nature of demand





## Our Joint Ambition (1)

- **Significantly improve Population Health Outcomes:** specifically diabetes, respiratory disease, cardiac disease, cancer, self harm and suicide though:
  - **Population segmentation and targeted interventions**
  - **Improving early detection and treatment**
  - **Shift from reactive to proactive care**
  - **Focus on prevention and self care – starting from pre-birth**
  - **Significantly reducing alcohol misuse, smoking and increasing healthy eating and exercise**
- **Deliver financial sustainability** (£162m gap by 2020 if we do nothing): managing demand and ensuring productive and efficient systems and services

## Our Joint Ambition (2)

- **Deliver clinical sustainability** through implementation of acute hospital configuration, new care models and integration of health and care services to improve outcomes and deliver 7 day services
- **Develop joint commissioning models**

**THE WHOLE SYSTEM MUST BE SUSTAINABLE AND  
DELIVER THE MAXIMUM BENEFIT FOR EACH £ SPENT**



## Development of the Plan

Developed and jointly approved by:

- Bolton CCG
- Bolton Council
- Bolton FT
- GMW
- Bolton CVS
- Bolton Healthwatch
- Other key health and care partners

## Where We Are Now

- Bolton Locality Plan approved December 2015. High level Implementation Plan drafted - due for submission end January 2016
  - Key workstreams set out with senior lead for each
  - Planning on 30 day cycles for delivery of outputs
  - Executive level Implementation Group established to oversee delivery
  - Detailed Action Plans under development for every workstream to support implementation
- GM Plan approved. Implementation Plan for 2016/17 produced. Production underway of the GM Sustainability and Transformation Plan (as required by the NHSE 5 Year Forward View 2016-2021) – to be submitted by end June 2016
  - Bolton senior representatives on GM Devolution Board and Executive meetings

# Governance

HEALTH AND WELLBEING BOARD

COMMISSIONING PARTNERSHIP BOARD

Chief Executive/Chair/Director level to design and drive the strategic commissioning agenda

EXECUTIVE DELIVERY GROUP (H&WB STRATEGY, LOCALITY PLAN)

Associate Director/Senior Management level to drive implementation of the commissioning agenda and oversee delivery of the key outputs from the underpinning work programme

New Contractual  
Models and  
Financial  
Sustainability

Placed Based  
Commissioning:  
focus on joint  
commissioning -  
Population Health  
Outcomes and  
Prevention

New Provider  
Models with a focus  
on proactive,  
integrated care with  
primary care at the  
foundation

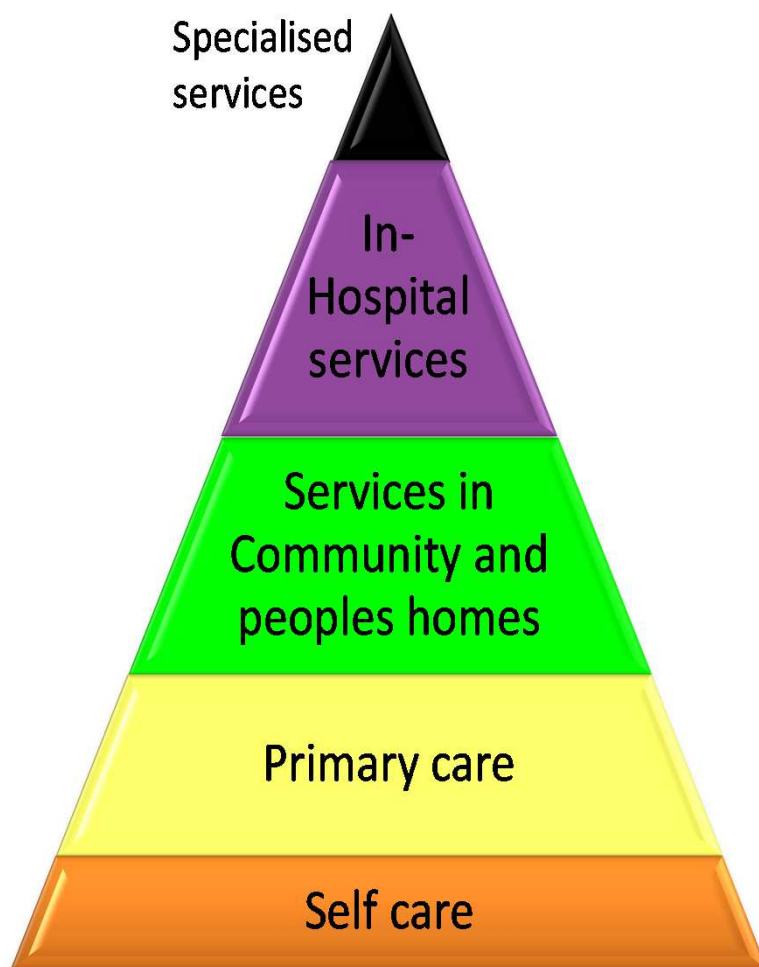
Delivery  
Programmes  
including Primary  
Care at Scale,  
Redesign of Acute  
Services, GM Mental  
Health Strategy

Enabling Workstreams  
Estates, IT, Housing,  
Employment,  
Workforce, Education  
and Training, Innovation,  
Engagement

**Integrated Health & Social Care in Bolton**

## Scale and Pace of Transformation

- £162m gap by 2020 if we do nothing...  
...gaps in health and social care budgets build from year 1...  
...known workforce limitations
- Transformation outlined in locality plan & GM plan:
  - Joint commissioning in Bolton & joint commissioning at GM scale
  - New, integrated provider models (locality care organisations)
  - Reconfiguration of acute services
  - Greater focus on self care and on what we offer now that we need to stop
  - Continue the shift to community based care, preventing hospital admission



“I get the support I need to manage my own health conditions”

“I get to see my GP when I need to”

“I don’t have to go into hospital to have help with most of my health problems”

“If I need once in a lifetime surgery, it is done by the best Consultant & team with best chances of success”

## What is Happening Next

- **Detailed local implementation plan** by end March 2016, including requesting local allocation of the **GM Transformation Fund**
- **Alignment of Health and Wellbeing Strategy and Locality Plan**
- **Sign off GM Sustainability and Transformation Plan** (due for submission to NHSE by end June 2016)
- **Contracts for 2016/17** to be agreed by end March 2016 which need to include move towards **new Models of Care**
- **Further develop joint commissioning across health and care**
- **Major communication and engagement programme**