CHILDREN'S SERVICES

A record of decisions made by the Executive Member with responsibility for Children's Services on:-

MONDAY, 15TH DECEMBER, 2008

following consideration of the matters detailed below in the presence of:-

Councillor Adia Executive Member for Children's

Services

Councillor Ashcroft Major Opposition Spokesperson
Councillor Mrs Swarbrick Minor Opposition Spokesperson
Ms. M. Asquith Director of Children's Services
Mr J. Livesey Assistant Director, Performance

Planning and Resources

Mrs B. Newman Policy Accountant

Miss K. Treadwell Democratic Services Officer

41. MONITORING OF EXECUTIVE MEMBER DECISIONS

The Director of Legal and Democratic Services submitted a report which contained monitoring information related to decisions taken at the Executive Member's previous meetings.

The Executive Member for Children's Services NOTED the progress on decisions previously taken.

42. CHILDREN'S SERVICES STRATEGIC RESOURCE OPTIONS 2009/10 TO 2011

A joint report of the Directors of Children's Services and Corporate Resources was submitted which set out the Strategic Resource Options for the Children's Services Department for 2009/2012.

The report reminded the Executive Member that, the Executive at it's meeting on 27th October, 2008, agreed the following initial financial guidance for 2009/2010 and the following two Page 1 of 5

years:-

- That services prepare budget options which identified savings of 5% for 2009/2010 and that, wherever possible, the savings should be from efficiencies;
- That for the following two years, savings of at least 3% per annum were likely to be required, and that services take this into account in identifying options for 2009/2010; and
- That in terms of capital, services be requested to draw up proposals for the next three years based upon similar levels of capital funding to that which they received in 2008/2009.

The Executive Member was advised that the base budget for 2008/2009 was £37,429,000, after adjusting for some capital costs and recharges, and this figure was used to calculate the savings target. The savings target of 5% amounted to £1,870,000 and suggested options to meet this target were detailed as follows:-

	Redirections £000	FTE's	Vacant Posts
Efficiencies			
IT savings arising from a mix of staffing efficiencies, procurement savings and new service delivery.	500	6 (Estimated)	4
Four Family Support Senior Practitioner post costs set against Think Family Pathfinder	187	4	4

(posts will be assimilated against SW vacancies on expiry of the Pathfinder). Terminate the Family Support element of the Homestart contract.	30		
Delete 4 Education Social Worker posts (Vacancies currently filled with temporary staff)	139	4	4
Restructuring and realignment of staff across Positive Contributions to maximise the use of external funding and achieve efficiencies in service delivery. It is expected that savings will be achieved from more efficient co-ordination of front–line services	400 Page 3 of	15	To be identified

together with improved integration of information and data management systems. Remodelling within Inclusion and Engagement	50	1	1
Vacancy management/ review of administrative costs	250		
Cash limited budgets – a range of budgets will not be updated for inflation, and costs will be contained.	288		
Other Savings			
Other Savings Capital savings – debt falling out, and funding IT replacements through revenue	96		
TOTAL (5% target =£1870k, plus £70k 2 additional	1,940 =====	30 =====	13 =====
additional	Page 4 of	1 3	

Social Workers)		

With regard to demand led growth, it was expected that services would have to meet their own growth and this was currently being quantified within the Department. It mainly related to staffing budgets, where increments formed an upwards pressure on budgets. However, these increased costs would be managed mainly by proactively managing vacancies and recruitment.

The report advised that following a recent audit of workloads, it was considered necessary to increase the number of Child Protection Social Workers in the south part of the Borough. This would cost an additional £70,000 per annum which increased the savings target to £1,940,000.

In terms of the future, members were advised that based on the current financial guidance it was anticipated that savings in the order of 3% might be required in each of the following two years, which would equate to around £1,066,800 in 2010/2011 and a further £1,034,800 in 2011/2012. To achieve this the Department had identified several areas where work would be ongoing, which would enable savings in future years to be achieved. In particular, it had identified a series of Value for Money reviews which should lead to further savings in future years.

The Executive Member NOTED-

- (i) The savings target set corporately for the Children's Services Department and the growth identified; and AGREED-
- (ii) The budget options and that they be submitted as part of the Corporate Business Planning Process now detailed subject to the receipt of the final guidance.