

<b>Report to:</b>	Executive Cabinet Member – Children’s Services Executive Cabinet Member – Adult Social Care		
<b>Date of meeting:</b>	10 <sup>th</sup> February 2020		
<b>Report of:</b>	Director of People Services Director of Corporate Resources	<b>Report number:</b>	PS301
<b>Contact officer:</b>	Lisa Butcher, Head of Finance	<b>Telephone number</b>	01204 336818
<b>Report title:</b>	People Department Financial Monitoring 2019/20 Quarter Three		
<b>Not confidential</b>			
This report does not contain information which warrants its consideration in the absence of the press or members of the public.			
<b>Purpose:</b>	This report provides the Executive Member with information relating to the financial position for the People portfolio for the 2019/20 financial year, as at Quarter Three.		
<b>Recommendations:</b>	It is recommended that the Executive Member: <ul style="list-style-type: none"> <li>• Notes the financial position of the portfolio as at 31st December 2019.</li> <li>• Notes changes within the capital programme as detailed.</li> <li>• Agree that the Director of People has delegated authority to call off on the framework(s) for the capital programme as detailed in section 3.</li> </ul>		
<b>Decision:</b>			
<b>Background documents:</b>			
<b>Signed:</b> (Executive Cabinet Member reports only)	Leader/Executive Cabinet Member	Monitoring Officer	
<b>Date:</b>			

# Bolton Council

<b>Consultation with other officers</b>		
Finance	Yes	Lynne Hargreaves
Legal	No	NA
HR	No	NA
Equality Impact Assessment required?	No	
<b>Pre-consultation reports</b> Is there a need to consult on the proposals?		No

**Post consultation reports**

Please confirm that the consultation response has been taken into consideration in making the recommendations.

Please identify the appropriate Vision outcome(s) that this report relates or contributes to by ticking the relevant box.

1. Start Well	Y
2.Live Well	Y
3.Age Well	Y
4.Prosporous	Y
5. Clean and Green	Y
6.Strong and Distinctive	Y

**Summary:**

This report presents the financial position in respect of the Department of People services portfolio for the 2019/20 financial year, as at Quarter Three.

**Key Issues:****Revenue Expenditure:**

The revenue outturn position for the Local Authority block is expected to be in line with budget following use of reserves of £10.756m.

Revenue expenditure for the Dedicated Schools Grant (DSG) is projected to be £4.0m greater than the grant available.

**Capital Expenditure:**

The original capital programme approved at Council in February 2019 totalled £22.601m. The programme has now decreased to £19.018m. In year this has been a reduction of £4.559m due to reprogramming of schemes and an increase of £0.976m due to a new scheme.

**Reserves**

Reserves are expected to be £25.406m at the 31<sup>st</sup> March 2020.

Of the £25.406m reserves, £21.126m relate to capital monies held for future work on schools and £1.673m relates to schools balances and other DSG reserves.

## 1 Background

This report provides the Executive Member with information relating to the financial position for the 2019/20 financial year, as at Quarter Three.

The information included within the report is divided into three elements:

- Revenue expenditure
- Capital expenditure
- Reserves movements

## 2 Revenue Expenditure

### 2.1 Revenue Budget

**Table One: Department of People – Approved Revenue Budget 2019/20 – As at Quarter Three**

	Adults	Children's	Total Budget
	£	£	£
<b>2019/20 Budget per Strategic Budget Report</b>	<b>65,267,600</b>	<b>49,821,700</b>	<b>115,089,300</b>
Less Recharges	-3,529,100	-4,712,400	-8,241,500
Budget Adjustments:			
Internal Recharge adjustments	-511,600	511,600	0
Internal Recharge adjustments with Public Health	-43,900	62,700	18,800
Transfer of Budget to Public Health to part fund post		-13,700	-13,700
Insurance Adjustments	1,600	19,400	21,000
Transfer of a post from Adults to Children's	-67,400	67,400	0
Transfer of Budgets for Leadership Team		-169,900	-169,900
Transfer of Workforce Development Budgets		-291,000	-291,000
Transfer from Legal Budget		-116,000	-116,000
			0
Plus Recharges	3,529,100	5,258,300	8,787,400
<b>Adjusted Budget at Quarter Three</b>	<b>64,646,300</b>	<b>50,438,100</b>	<b>115,084,400</b>

	<b>DSG</b>
	<b>£</b>
<b>Dedicated Schools Grant per Strategic Budget Report</b>	<b>186,957,000</b>
<b>Budget Adjustments:</b>	
Academy DSG Recoupment Adj	572,000
High Needs Place Deduction - March Update	-738,000
6th Form Funding - Pupil Number Update	-511,000
Early Years - January 2019 Census Data Update	-300,000
High Needs Import/Export Update	-339,000
King's Leadership Academy Recoupment Adj	-572,000
Pupil Premium - Census Update	-661,000
High Needs Import/Export - Correction	180,000
Pupil Premium - LAC	-13,000
<b>Adjusted Grant at Quarter Three</b>	<b>184,575,000</b>

Table One outlines the budget for the Department of People Services, including an analysis of amendments to the original budget.

There have been various budget adjustments within the first three quarters.

Recharge adjustments have been made to accurately reflect Business Support and Policy Performance and Resource recharges between Children's Adults and Public Health.

There has been movement of budgets from Children's to Public Health to part fund an existing post and a post transferred from Adults to Children's.

There has been transfers of budget to Chief Executives for the Leadership Team, Workforce Development and Legal posts. As a result there has also been an increase in Corporate Recharge Budgets.

The DSG budget has seen changes in the first three quarters as a result of Academy recoupment re-calculations and 6<sup>th</sup> Form funding updates.

Other data updates include Early Years Census and High Needs Place and Import / Export pupil numbers.

Quarter Three budget adjustments reflect pupil premium data updates and a correction to the previous Import / Export change.

**Table Two: Non- Pooled and Pooled Budget Analysis**

From last quarter Adult Services has been included within the Pooled Budget arrangements with the CCG. The below breaks down the budgets in Adults which are pooled and which are non-pooled. Generally the non-pooled services are around income, Bolton Cares and statutory services which cannot be fully pooled.

	<b>Commissioning Area</b>	<b>Non- Pooled (£)</b>	<b>Pooled (£)</b>	<b>Total (£)</b>
<b>Expenditure</b>	Care Services	5,819,939	46,461,154	52,281,093
	Corporate/Running Costs & Other	6,226,025	106,500	6,332,525
	Integrated Community Services	1,535,982	18,267,363	19,803,345
	Learning Disabilities	10,708,202	22,135,598	32,843,800
	Mental Health (Adults)	1,420,487	8,254,541	9,675,028
	Population Health	6,973		6,973
	Other	21,741		21,741
<b>Expenditure Total</b>		<b>25,739,349</b>	<b>95,225,156</b>	<b>120,964,505</b>
<b>Income</b>	Care Services	-22,284,570	-6,186,421	-28,470,991
	Corporate/Running Costs & Other	-1,125,832	-106,500	-1,232,332
	Integrated Community Services	-724,163	-11,823,636	-12,547,799
	Learning Disabilities	-6,445,004	-4,399,029	-10,844,033
	Mental Health (Adults)	-1,369,268	-1,255,782	-2,625,050
	Other	-598,000		-598,000
<b>Income Total</b>		<b>-32,546,837</b>	<b>-23,771,368</b>	<b>-56,318,205</b>
<b>Net Budget</b>		<b>-6,807,488</b>	<b>71,453,788</b>	<b>64,646,300</b>

This illustrates the council's contribution of £71m to the overall £148m Pooled Budget.

## **2.2 Strategic Redirections**

In December 2018, following consultation, the Council approved departmental savings options of £23.5m to be taken out of the budgets in 2019-20. For the People department this equated to £13.8m of which £4.59m relates to Children's, £7.558m relates to Adults and £1.656 relates to Public Health. The full breakdown excluding Public Health is shown in Appendix C.

Throughout 2019/20, individual reviews will be undertaken and budgets reduced within the relevant services once completed. This will continue for those reviews remaining in 2020/21.

## 2.3 Financial Position – Revenue Expenditure – Position at Quarter Three

Table Three below outlines the Department of People's revenue position as at quarter three.

**Table Three Department of People Financial Position 2019/20 – Quarter Three**

Service	Net Budget	Outturn	Combined Re-Allocated	Year End Variance
Local Authority Budgets	£000s	£000s	£000s	£000s
<b>Adult Services</b>				
Older Adults	17,503	18,632		1,129
Integrated Services	-1,176	-920		256
Adults Under 65 - LD/MH/PD	30,372	34,744		4,372
Care Management	8,750	8,416		-334
Supporting People	1,149	1,149		0
AD Element of Combined Services			-2,249	-2,249
<b>Subtotal</b>	<b>56,598</b>	<b>62,021</b>	<b>-2,249</b>	<b>3,174</b>
<b>Children's Services</b>				
Education & Learning Division	5,212	5,054		-158
Staying Safe Division	31,998	39,845		7,847
Children's Transport	3,506	3,672		166
CH Element of Combined Services			-273	-273
<b>Subtotal</b>	<b>40,716</b>	<b>48,571</b>	<b>-273</b>	<b>7,582</b>
<b>Combined Services</b>				
Corporate Recharges and other central costs	8,424	6,442	1,982	0
Policy, Performance & Resources	9,346	8,806	540	0
<b>Subtotal</b>	<b>17,770</b>	<b>15,248</b>	<b>2,522</b>	<b>0</b>
<b>Total Local Authority Budgets</b>	<b>115,084</b>	<b>125,840</b>	<b>0</b>	<b>10,756</b>
<b>Reserve Movement</b>				<b>-10,756</b>
<b>People Department Projected Outturn</b>	<b>115,084</b>	<b>125,840</b>	<b>0</b>	<b>0</b>

Service	Net Budget	Projected Outturn	Year End Variance
Dedicated Schools Grant	£000s	£000s	£000s
<b>Schools Block</b>			
Nursery Schools	0	97	97
Primary Schools	90,940	91,882	942
Secondary Schools	37,236	37,581	345
Special Schools	388	590	202
Other - Growth	764	764	0
De-delegation	0	-18	-18
Use of schools balances		-1,586	-1,586
<b>Subtotal</b>	<b>129,328</b>	<b>129,310</b>	<b>-18</b>
<b>Local Authority Retained Budgets</b>			
Central Expenditure	3,052	2,924	-128
Early Years Block	21,493	21,307	-186
High Needs Block	30,702	35,035	4,333
<b>Subtotal</b>	<b>55,247</b>	<b>59,266</b>	<b>4,019</b>
<b>Total Dedicated Schools Grant Budgets</b>	<b>184,575</b>	<b>188,576</b>	<b>4,001</b>

**Table Four: Adult's Element of Pooled Budget Variances**

Commissioning Area	Budget (£)	Projection (£)	Variance (£)
Care Services	40,274,733	43,655,517	3,380,784
Integrated Community Services (Adults) Total	6,443,727	6,521,740	78,013
Learning Disabilities	17,736,569	18,987,849	1,251,280
Mental Health (Adults)	6,998,759	8,879,790	1,881,031
<b>Total</b>	<b>71,453,788</b>	<b>78,044,896</b>	<b>6,591,108</b>
Additional Income			-2,974,356
<b>Net Total</b>			<b>3,616,752</b>

Pooled budget Expenditure is expected to be £3.6m overspent after taking into account £3m additional income. The risk share of the pool is 50/50 so this could alter the council position depending on the overall pool position.

## **Variance Analysis**

Outlined below are details of significant variances between the projection at quarter three and the budget, analysed between the Local Authority Block and Centrally Held Dedicated Schools Grant.

### **2.3.1 Local Authority Block**

The revenue outturn position for the Local Authority block is expected to be in line with budget following use of reserves of £10.756m.

The most significant reasons for variances were as follows:

#### **Adult Services**

The budget is projected to have a continued overspend by year end due to demand pressures. The picture is un-changed on the areas of risk; high cost placements in the Mental Health, Learning Disability and increased volume in demand for Older People's care packages in community.

Pressures in these areas has stabilised and the demand is not increasing at the same rate as Quarters 1 and 2, but the pressures remain as stated below;

Mental Health - increased acuity and complex lifestyles resulting in a rise in acute out of area placements. Similarly, funding requests for more specialised locked rehabilitation and high need dementia placements have seen a significant increase and pressures were seen against CCG, and social care budgets alike across the locality.

Learning Disabilities - largely due to the high costs of placements, with a significant increase in relation to the Transforming Care Cohort and those transitioning from Children's services.

Older people - growing population is the key main factor for the increase in demand for Older Adults, with an overspend particularly around Home Care with the shift from Long Term Care to support in the home.

The overspend in under 65s services is being partially offset by the Adult Social Care and Winter Pressures grant contribution.

#### **Children's Services**

In the last quarter we have seen three months of no cost growth in Looked After Children placements however across the year financial pressures continue to increase with the higher numbers of Looked After Children overall and those placed in more expensive independent provider placements because of their complex needs.

The unit costs of our internal provision have risen due to the need to manage the number of children within the homes and the reduction in bed space. This is as a result of closer matching criteria being used so that placements are sustainable over a longer period. A more focused service has been developed through the review of Residential Care which is now complete.



The vast majority of our looked after children are looked after in house, in our foster care and residential provision but we are seeing an increase in the use of non-LA foster carers and external residential provision due to a national gap in placement sufficiency.

The costs of external provision are high due to demand in the market nationally these costs are escalating. The complex needs of some young people who need a package of care that includes a high ratio of staffing can cost between £6k and £9k a week.

The review of Early Help and In-house residential provision alongside a commitment to working differently with children, families and partners to divert children from the care system should see an improved picture by 2020. Restorative Practice training has now commenced.

The Rapid Response Team have been closing cases in the safeguarding service which has been helping to reduce caseloads.

Work is being undertaken involving Commissioning and Greater Manchester Commissioning Group to ensure value for money and appropriate placements are sourced but the local and national context is very challenging.

We have produced a revised sufficiency statement and are taking a much more proactive approach to provider engagement which should result in a more targeted approach to the sourcing of placements and the recruitment of foster carers with the skills to meet the emerging and increasing complexity of children in Bolton.

The focus on improved permanence planning will deliver clearer long-term plans for children and a commitment to return children to their families where possible, reducing longer term placement costs.

There are still overspends in the transport costs as a result of the high needs pressures. A project group has been set up to review the pressures.

### **2.3.2 Dedicated Schools Grant**

#### **Centrally Retained Budgets**

Dedicated Schools Grant is projected to exceed the grant available by £4.001m.

The significant variance relates to the High Needs block due to continuing increases in the number of external placements and increased special school placements. Other factors are increase in costs and pupil numbers in alternative provision and the continuing rise in EHCP numbers.

Approval was given by the Secretary of State to contribute £2.1m of Schools block towards the High Needs block in 2019/20.

A High Needs Strategic group is ongoing to look at the pressures within this area and new ways to contain the overspend and begin to pay back the deficit.

### **Delegated Schools Budgets**

Following the submission of the revised budget plans by schools, schools balances are expected to reduce by £1.586m in 2019/20 mainly in the Primary sector. This reduction may rise should there be any Academy transfers.

Schools balances are projected to total £5.4m at the end of the financial year, which is felt to be prudent but cost pressures are an ongoing factor for schools.

## **3 Capital Programme**

Appendices Ai and Aii detail the capital programme, and this is summarised below.

**Table Five – Capital Programme**

	Q2 Programme	Change	Revised Programme Q3	Actual at Quarter 3
	£000s	£000s	£000s	£000s
<b>Adult Services</b>	479	-73	406	158
<b>Children's Services</b>	20,171	-1,559	18,612	13,596
<b>Total Programme</b>	<b>20,650</b>	<b>-1,632</b>	<b>19,018</b>	<b>13,754</b>

The original capital programmes for the Department of People Services were reported in the Cabinet reports of February 2019 as a total of £22.601m. The schemes have since been amended to £19.018m. The changes in this quarter are due to the following:-

- Reprogramming of schemes resulting in a reduction of £2.121m
- Various New Schemes in Children's £0.489m

At the end of quarter three expenditure was £13.754m.

It is recommended that the Director of People is authorised to procure for schemes under the limit of £300k via the Council's Corporate Procurement Team either through call offs under any available framework(s) or via open tender procurement process to enable the capital programmes to progress.

#### 4. Reserves Movements

**Table Six – Summary of Reserves Position**

Outlined in the table below are the projected movements on the Department's reserves in the current year. Further detail of these reserves is shown in Appendix B.

<b>Revenue Reserves</b>	<b>Balance 1st April 2019</b>	<b>Outturn Movements</b>	<b>Other Movements</b>	<b>Balance 31st March 2020</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Adults Services Reserves</b>				
To cover known areas of key future spend	-1,263	628	550	-85
To cover key areas of risk	0		0	0
Legal requirements	-111		22	-89
Existing commitments	-1,410	1,136	181	-93
Service general contingencies	-195	1,410	0	1,215
<b>Total Adult Services Reserves</b>	<b>-2,979</b>	<b>3,174</b>	<b>753</b>	<b>948</b>
<b>Children Services Reserves</b>				
To cover known areas of key future spend	-1,860		555	-1,305
To cover key areas of risk	-842	443	269	-130
Legal requirements	-2,627	1,857	281	-489
Existing commitments	-5,491	2,828	533	-2,130
Service general contingencies	-730	2,454	109	1,833
<b>Total Children Services Reserves</b>	<b>-11,550</b>	<b>7,582</b>	<b>1,747</b>	<b>-2,221</b>
<b>Schools &amp; DSG Reserves</b>				
To cover key areas of risk	-86		65	-21
Legal requirements	137	4,001	1,614	5,752
Existing commitments	-7,907		503	-7,404
<b>Total Schools &amp; DSG Reserves</b>	<b>-7,856</b>	<b>4,001</b>	<b>2,182</b>	<b>-1,673</b>
<b>Total Revenue Reserves</b>	<b>-22,385</b>	<b>14,757</b>	<b>4,682</b>	<b>-2,946</b>

  

<b>Capital Reserves</b>	<b>Balance 1st April 2019</b>	<b>Outturn Movements</b>	<b>Other Movements</b>	<b>Balance 31st March 2020</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Adults Services Reserves</b>				
Existing commitments	-1,334		0	-1,334
<b>Total Adult Services Reserves</b>	<b>-1,334</b>	<b>0</b>	<b>0</b>	<b>-1,334</b>
<b>Schools &amp; DSG Reserves</b>				
Existing commitments	-34,146		13,020	-21,126
<b>Total Schools &amp; DSG Reserves</b>	<b>-34,146</b>	<b>0</b>	<b>13,020</b>	<b>-21,126</b>
<b>Total Capital Reserves</b>	<b>-35,480</b>	<b>0</b>	<b>13,020</b>	<b>-22,460</b>

The outturn movements' column represents the impact upon reserves of the projected outturn position shown in Table 3 of this report.

## **5. Equality Impact Assessment**

This report does not require an Equality Impact Assessment

## **6. Vision 2030**

- 6.1 The proposal aligns to the Vision principles;
- Protecting the most vulnerable
  - Reforming our services in partnership
  - Inclusive growth and prosperity
- 6.2 The proposal will contribute to the following Vision priorities;
- Ensuring our children have the best possible start in life
  - Improving the health and wellbeing of residents
  - Older people in Bolton stay healthier for longer and feel more connected with their communities
  - Businesses and investment are attracted to the borough, matching our workforce's skills with modern opportunities and employment
  - Our environment is protected and improved so that more people enjoy it, care for it and are active in it.
  - Stronger, cohesive, more confident communities in which people feel safe, welcome and connected
- 6.3 The proposal will use the following drivers of change which underpin the 2030 Vision;
- Behaviour change
  - Delivering efficiently
  - Rebalancing our finances
  - Maximising our assets
  - Digital delivery
  - Engaging and empowering

## **7 Recommendations**

It is recommended that the Executive Member:

- Notes the financial position of the portfolio as at 31<sup>st</sup> December 2019.
- Notes changes within the capital programme as detailed.
- Agrees that the Director of People has delegated authority to call off on the framework(s) for the capital programme as detailed in section 3.

## Appendix Ai

### Adults Services – Detailed Capital Programme – Quarter Three 2019/20

Adult Services Capital Programme	Programme as at Q2	New Schemes	Slippage	Scheme Reprogramming	Revised Programme Q3	Expenditure Q3
	£000s	£000s	£000s	£000s	£000s	£000s
Scheme	2019/20	2019/20	2018/19	2019/20	2019/20	2019/20
Day Care	406				406	158
Supported Housing Developments	20			-20	0	
Various IT in AD Services	53			-53	0	
Intermediate Tier						
<b>Total Expenditure</b>	<b>479</b>	<b>0</b>	<b>0</b>	<b>-73</b>	<b>406</b>	<b>158</b>
Adult Services Capital Programme	Programme as at Q2	New Schemes	Slippage	Scheme Reprogramming	Revised Programme Q3	Expenditure Q3
	£000s	£000s	£000s	£000s	£000s	£000s
Financed By:	2019/20	2019/20	2018/19	2019/20	2019/20	2019/20
Capital Grant	73			-73	0	
Revenue Contributions to Capital - Corporate	406				406	158
<b>Total Financing</b>	<b>479</b>	<b>0</b>	<b>0</b>	<b>-73</b>	<b>406</b>	<b>158</b>
<b>Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Appendix Aii

### Children's Services – Detailed Capital Programme – Quarter Three 2019/20

Children's Services Capital Programme	Programme as at Q2	New Schemes	Slippage	Scheme Reprogramming	Revised Programme Q3	Expenditure Q3
	£000s	£000s	£000s	£000s	£000s	£000s
Scheme	2019/20	2019/20	2018/19	2019/20	2019/20	2019/20
Building Maintenance Programme	3,044	304		-198	3,150	899
Capital Support Fund	164			-22	142	67
Access	100			-82	18	12
Devolved Formula Capital	701	100			801	574
Primary Expansion Programme	1,732			-383	1,349	523
Special School Expansion Programme	1,418			-744	674	186
Secondary Expansion Programme	11,691			-362	11,329	10,563
Primary Places	61			-9	52	10
Youth and Play Centres	218	85		27	330	193
Leisure and Youth Provision	304			-192	112	106
Children Social Care	34			-30	4	4
Funding Short Breaks	26			-26	0	
Children's Centres	678			-27	651	459
Surface Pro Purchase	0				0	
<b>Total Expenditure</b>	<b>20,171</b>	<b>489</b>	<b>0</b>	<b>-2,048</b>	<b>18,612</b>	<b>13,596</b>
Children's Services Capital Programme	Programme as at Q2	New Schemes	Slippage	Scheme Reprogramming	Revised Programme Q3	Expenditure Q3
	£000s	£000s	£000s	£000s	£000s	£000s
Financed By:	2019/20	2019/20	2018/19	2019/20	2019/20	2019/20
Section 106	351				351	130
Basic Need Grant	13,699			-1,501	12,198	11,002
Devolved Formula Grant	701	100			801	574
School Condition Grant	2,439	55		-55	2,439	474
Schools BMP Contributions	518			31	549	200
Schools Capital Grants	326			-275	51	32
Revenue Contributions to Capital - Schools	23	249			272	272
Revenue Contributions to Capital - LA	237			-38	199	199
Revenue Contributions to Capital - Corporate	548	85		-166	467	325
SEND Capital Grant	854				854	150
Start Well Capital Reserve	475			-44	431	238
<b>Total Financing</b>	<b>20,171</b>	<b>489</b>	<b>0</b>	<b>-2,048</b>	<b>18,612</b>	<b>13,596</b>
<b>Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Adult Services Projected Reserves Position – 2019/20 Financial Year**

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Adult Service's Revenue Reserves	£'000	£'000	£'000	£'000
Carers Funding	-150	150		0
Health & Social Care Funding	-523		523	0
Social Care Funding	-11		11	0
LD Fast Track Funding	-101		16	-85
Complex Cases	-478	478		0
<b>Important to cover known areas of key future spend</b>	<b>-1,263</b>	<b>628</b>	<b>550</b>	<b>-85</b>
<b>Important to cover key areas of risk</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Supported Housing - Networks	-59			-59
Amenity Funds	-2		2	0
LD Joint Team	-50		20	-30
<b>Legal requirements</b>	<b>-111</b>	<b>0</b>	<b>22</b>	<b>-89</b>
Capital	-460	386	74	0
Adults Pressures	-750	750		0
New Lane Contract	-102		102	0
Adult Safeguarding Board	-98		5	-93
<b>Reserve with existing commitment</b>	<b>-1,410</b>	<b>1,136</b>	<b>181</b>	<b>-93</b>
General Reserves	-195	1,410		1,215
<b>Service General Contingencies</b>	<b>-195</b>	<b>1,410</b>	<b>0</b>	<b>1,215</b>
<b>Total Revenue Reserves</b>	<b>-2,979</b>	<b>3,174</b>	<b>753</b>	<b>948</b>

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Adult Services Capital Reserves	£'000	£'000	£'000	£'000
Transforming Social Care	-1,334			-1,334
<b>Reserve with existing commitment</b>	<b>-1,334</b>	<b>0</b>	<b>0</b>	<b>-1,334</b>
<b>Total Capital Reserves</b>	<b>-1,334</b>	<b>0</b>	<b>0</b>	<b>-1,334</b>

## Appendix Bii

### Children's Services Department Reserves Position – 2019/20 Financial Year

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
	£'000	£'000	£'000	£'000
<b>Children's Services Revenue Reserves</b>				
Schools ICT	-1,346		248	-1,098
Start Well	-514		307	-207
<b>Important to cover known areas of key future spend</b>	<b>-1,860</b>	<b>0</b>	<b>555</b>	<b>-1,305</b>
Children's Social Care	-804	443	269	-92
Schools Insurance Contingency	-38			-38
<b>Important to cover key areas of risk</b>	<b>-842</b>	<b>443</b>	<b>269</b>	<b>-130</b>
Public Sector Reform and Troubled Families	-1,832	1,651	181	0
Safeguarding Board	-161		53	-108
School Improvement	-634	206	47	-381
<b>Legal requirements</b>	<b>-2,627</b>	<b>1,857</b>	<b>281</b>	<b>-489</b>
Capital	-523	383	140	0
Education Psychology	-167			-167
SACRE	-7		7	0
Workforce Development - Grant	-166		31	-135
Managed Funds	-3		1	-2
Music Service	-154		-40	-194
GM Music Hub	-42			-42
Regional Adoption Agency	-691		-93	-784
Children's Demand	-2,445	2,445		0
Placements North West	-196		-30	-226
Childrens Reginal Funding	0		-27	-27
Performance Policy and Resources	-1		1	0
Washacre Capital Works	-250		4	-246
Youth Services	-197		109	-88
Capital Grants	-649		430	-219
<b>Reserve with existing commitment</b>	<b>-5,491</b>	<b>2,828</b>	<b>533</b>	<b>-2,130</b>
General Reserves	-730	2,454	109	1,833
<b>Service General Contingencies</b>	<b>-730</b>	<b>2,454</b>	<b>109</b>	<b>1,833</b>
<b>Total Revenue Reserves</b>	<b>-11,550</b>	<b>7,582</b>	<b>1,747</b>	<b>-2,221</b>



## Appendix Biii

### Schools and DSG Reserves Financial Position – 2019/20 Financial Year

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Schools and DSG Revenue Reserves	£'000	£'000	£'000	£'000
High Needs Strategic Planning	-86		65	-21
<b>Important to cover key areas of risk</b>	<b>-86</b>	<b>0</b>	<b>65</b>	<b>-21</b>
Centrally Retained DSG	7,690	4,001		11,691
Other Schools Balances	-577		28	-549
Schools Balances	-6,976		1,586	-5,390
<b>Legal requirements</b>	<b>137</b>	<b>4,001</b>	<b>1,614</b>	<b>5,752</b>
Capital	-7,375		500	-6,875
Bolton Supported School Improvement Group	-157		-27	-184
Two Year Old Funding	-375		30	-345
<b>Reserve with existing commitment</b>	<b>-7,907</b>	<b>0</b>	<b>503</b>	<b>-7,404</b>
<b>Total Revenue Reserves</b>	<b>-7,856</b>	<b>4,001</b>	<b>2,182</b>	<b>-1,673</b>

Service	Balance		Other	Balance
	1st April 2019	Outturn Movements	Movements	31st March 2020
Schools and DSG Capital Reserves	£'000	£'000	£'000	£'000
Capital Grants	-34,146		13,020	-21,126
<b>Reserve with existing commitment</b>	<b>-34,146</b>	<b>0</b>	<b>13,020</b>	<b>-21,126</b>
<b>Total Capital Reserves</b>	<b>-34,146</b>	<b>0</b>	<b>13,020</b>	<b>-21,126</b>

## Appendix Ci

### 2019-21 Budget Options – Adult Services

Savings Option	Budget Saving £000	Delivered	In Consultation	No Report Yet	Comments
Do not apply Non-Pay Inflation	2,729	1,443		1,286	
Review of Staffing across the department	750	583		167	
Review of Community Meals	250		250		
Review of Handyman Service	179	179			
Review of the Intermediate Tier	500	500			
Review of Income including Charges and Subsidies	500	500			
Reprioritising iBCF	1,000	1,000			
Review of contracts	1,650	300		1,350	
<b>Total Saving</b>	<b>7,558</b>	<b>4,505</b>	<b>250</b>	<b>2,803</b>	

## Appendix Cii

### 2019-21 Budget Options – Children's Services

Savings Option	Budget Saving £000	Delivered	In Consultation	No Report Yet	Comments
Do not apply Non-Pay Inflation	165	165			
Review of Early Help	3,500	254		3,246	
Management of Cash Limited Budgets	75	75			
Review of staffing across the department	850	416		434	
<b>Total Saving</b>	<b>4,590</b>	<b>910</b>	<b>0</b>	<b>3,680</b>	