

Report to:	Executive Cat	oinet Mem	ber Leader's	Portfolio	
Date of meeting:	15 <sup>th</sup> Novembe	r 2022			
Report of:	Chief Executiv	/e		Report Number:	32452
Reporting Officer:	Sue Johnson			Telephone	1502
. 0	Chief Executiv	/e		Number:	
Contact Officer:	Tony Glennon	1		Telephone	1723
	Head of Finan		orate	Number:	
Report title:	Aggregate Fi	nancial M	onitor - Qua	rter 2 2022/23	_1
			nfidential		
This report does not o		ion which	warrants its o	consideration in the ab	sence of the
press or members of	the public.				
Durnosou	This report pro	ovidoo tha	Evenutive C	ahinat Mamhar with ir	formation
Purpose:				abinet Member with in	
	financial year.	quarter tw	o ilianciai 0	utturn in aggregate fo	1 111 <del>0</del> 2022/23
Recommendations:	,	Cahinat I	Mombor io ro	commended to:	
Necommendations:					
		•	two financial	•	
<b>D</b>	Note th	ne key find	lings in the re	eport	
Decision:					
Background					
documents:					
Signed:	Leader /Execu	ıtive Cabir	net Member	Monitoring Officer	
Date:					
Consultation with ot	her officers				
Finance		Yes		Sue Johnson	
Legal		No	n/a	n/a	
HR		No	n/a	n/a	
Procurement		No	n/a	n/a	
Climate Change		No	n/a	n/a	
Equality Impact Asses	sment	No	n/a	n/a	
(a) Pre-consultation	n reports	I.			
Is there a need to con	sult on the prop	osals?		No	
Vision outcomes				1. Start Well	X
Please identify the appropriate Vision outcome(s) that this			2. Live Well	X	
report relates or contr	ibutes to by put	ting a cros	s in the	3. Age Well	X
relevant box.				4. Prosperous	X
				5. Clean and Green	X
				6. Strong and Distin	ctive X

### 1 Introduction and background

- 1.1 This report provides the Executive Cabinet Member with the quarter two financial position for the 2022/23 financial year.
- 1.2 The Council's revenue position is in line with the budget set in February 2022.
- 1.3 Capital expenditure for the 2022/23 financial year is estimated at £115.419m.
- 1.4 All Prudential Indicators are within the range approved by Council on 7<sup>th</sup> February 2022.
- 1.5 The General Fund Balance remains at £10.7m, which is in line with the Deputy Chief Executive's guidance.
- 1.6 There is a £37.2m savings target built into the two-year budget 2021-23. £33.974m has been delivered as at quarter two 2022/23.

### 2 Revenue expenditure – final outturn position

- 2.1 Revenue budget
- 2.1.1 The approved budget for the year (excluding Parish Precepts) is £249.994m. A number of budget transfers have taken place between departments during the year, detailed per Appendix A.

### **Table One: Aggregate Financial Position 2022/23**

Department	Service	Original Budget	Budget Adjustments	Final Budget
Expenditure	Expenditure	£000s	£000s	£000s
	Adult Services	69,959	(37)	69,922
Poonlo	Children's Services	50,197	16	50,213
People	Housing	1,692	4	1,696
	Total People	121,848	(17)	121,831
Public Health	Public Health	17,695	0	17,695
	Deputy Leader	10,297	(364)	9,933
	Regeneration	5,241	24	5,265
Place	Environment Services Delivery	11,836	246	12,082
	Highways & Transport		0	6,175
				764
	Total Place	Penditure         £000s         £000s           ult Services         69,959         (37)           ildren's Services         50,197         16           using         1,692         4           tal People         121,848         (17)           blic Health         17,695         0           eputy Leader         10,297         (364)           generation         5,241         24           vironment Services Delivery         11,836         246           ghways & Transport         6175         0           ategic Housing & Planning         792         (28)           tal Place         34,341         (122)           ader         15,861         1,595           ronger Communities         2,291         0           tal Corporate Resources         18,152         1,595           A, Waste Disposal & Land         39,607         0           ainage Precepts         18,351         (1,456)           tal         249,994         (0)           ecepts         430         0	34,219	
	Leader	•	1,595	17,456
Corporate Resources	Stronger Communities		0	2,291
	Total Corporate Resources	18,152	1,595	19,747
PTA, Waste Disposal & Land Drainage Precepts	visposal & PTA, Waste Disposal & Land		0	39,607
Financial Services	Financial Services	18,351	(1,456)	16,895
	Total	249,994	(0)	249,994
	Precepts	430	0	430
	Total	250,424	0	250,424

#### 2.2 Key Variances

2.2.1 The overall financial position as per Table Two illustrates a balanced budget, with any budget pressures being managed through departmental reserves held to cover in-year pressures (as identified in Appendix B).

**Table Two: Projected Outturn** 

Department	Service	Latest Controllable Budget	Over / (Underspend)	Variance Transfer to Reserves	Projected Outturn
Expenditure	Expenditure	£000s	£000s	£000s	£000s
	Adult Services	69,922	1,690	(1,690)	69,922
Expenditure  People  Public Health  Place  Corporate Resources  PTA, Waste Disposal & Land Drainage Precepts	Children's Services	50,213	4,822	(4,822)	50,213
r eopie	Housing	1,696	17	(17)	1,696
	Total People	121,831	6,529	(6,529)	121,831
Public Health	Public Health	17,695	(108)	108	17,695
	Deputy Leader	9,933	104	(104)	9,933
	Regeneration	5,265	11	(11)	5,265
Place	Environment Delivery	12,082	133	(133)	12,082
	Highways & Transport	6,175	220	(220)	6,175
	Strategic Housing & Planning	764	224	(224)	764
	Total Place	34,219	692	(692)	34,219
	Leader	17,456	187	(187)	17,456
Corporate Resources	Stronger Communities	2,291	4	(4)	2,291
	Total Corporate Resources	19,747	191	(191)	19,747
PTA, Waste Disposal & Land Drainage Precepts	PTA, Waste Disposal & Land Drainage Precepts	39,607	0	0	39,607
Financial Services	Financial Services	16,895	0	0	16,895
	Total (excluding Parish Precepts)	249,994	7,304	(7,304)	249,994
	Parish Precepts	426			426
	Total Expenditure	250,420	7,304	(7,304)	250,420

- 2.2.2 Adult Services: There continues to be a sustained upward trend of increases in the volume in demand for Older People's care packages in the community especially homecare and discharges from hospital home. Services are experiencing a continued presentation of people with greater levels of need and complexity of need, this is thought to be partly attributable to the impact of delayed health care, isolation, increased ailments/infections as a result of the pandemic.
- 2.2.3 Children's Services: During 21-22 there were significant pressures within the staying safe areas and is still relevant in this financial year. The costs of external provision are increasing due to supply and demand. Covid has had impact on the numbers of foster carers available. This situation has arisen at the time most local authorities in the GM region, and across England as a whole, have experienced an increase in their numbers of looked after children and as a result the average placement cost is escalating. Bolton had reduced its number of children placed in an out of authority residential placement and semi-independent placement by 14 since the 1st of March 2021 but still stills exceeds budget available. In addition, we now have 8 children under 12 in an out of borough placement which is an unprecedented position for Bolton. The implementation of the Demand Management Strategy, including the launch of the Early Help Review and Integrated Front Door, initially had the desired impact with numbers of looked after children reducing from 649 to 553. Children subject of a Child Protection Plan

from 444 to 357 over the course of the past 12 months. However, the LAC numbers are starting to increase again and are currently at 553 adding further placements and cost pressure on the system.

- 2.2.4 Place: There are two significant variances highlighted at quarter two. Firstly re Highways the service is experiencing significant inflation on highway construction materials. Income generated from billable jobs is not intended to reach the budgeted target. Parking Services are currently overspending by £22k however underlying this figure is a reduction in Town Centre parking income. This is offset in 22/23 by a temporary increase in income across other areas of the service. Secondly re Planning Additional agency staff have been required in both building control and divisional development services to cover vacancies and service demand which has only partially been offset by vacant staff budget savings.
- 2.2.5 Corporate Resources: The overall financial position is a projected overspend of £191k. There is one significant variance: Legal and Democratic Services £113k demand for legal services remains high which has resulted in additional agency cover being brought in to manage the increased workload.

#### 3 COVID-19 Pandemic

3.1 All COVID restrictions have now been withdrawn and no further government funding is anticipated to be received to offset residual costs and loss of income that may remain in some services. Services in some areas are still clearing backlogs of work which arose during COVID restrictions incurring costs for additional resources required. Any ongoing impact will be monitored alongside other structural changes in costs or demand as a result of the current economic situation.

### 4 Savings Programmed

- **4.1** Formal consultation on Bolton's 2021/22 budget took place in late 2020 and early 2021 and political approval was granted in February 2021. A two-year savings target for 2021/23 was set in the prior year's budget totalling £37.2m.
- 4.2 Table Three below provides a summary of the approved options, along with the final position to date £33.503m savings have been achieved. A detailed schedule of the 2021/23 savings options can be found in Appendix C.

#### **Table Three: Strategic Options**

Service	Target 21-23	Report Delivered	In consultation	Outstanding
	£'000	£'000	£'000	£'000
Adults	12,680	12,180	0	500
Children	9,291	8,628	0	663
Public Health	1,637	1,637	0	0
Place	6,161	4,122	1,677	362
Corporate Resources	7,431	7,407	24	0
Total	37,200	33,974	1,701	1,525

### 5 Reserves

- 5.1 Table Four outlines the movements and estimated closing balances for all reserves in 2022/23, summarised by department. Appendix D provides further detail broken down by the corporately reported categories.
- 5.2 The General Fund Balance of £10.660m remains consistent with the Deputy Chief Executive's recommendation that Balances should be at least £10m.

#### **Table Four: Reserves Position 2021/22**

Service	Opening balance 01/04/22	Activity in Year 2022/23	Closing balance 31/03/23
	£000s	£000s	£000s
Adult Services	17,795	(5,761)	12,034
Public Health	8,813	(5,181)	3,632
Children Services	10,423	(6,610)	3,813
Housing	3,381	(356)	3,025
Deputy Leader	3,913	(1,390)	2,523
Regeneration	600	(47)	553
Highways & Transport	20	983	1,003
Strategic Housing & Planning	107	(37)	70
Environment Delivery	950	(612)	338
Stronger Communities	3,894	(748)	3,146
Leader	4,848	(1,088)	3,760
Corporate Resources	3,910	281	4,191
Corporate Accounting	22,558	0	22,558
General Fund Balance - Collection Fund	9,873	(9,873)	0
Financial Arrangements	46,438	(16,439)	29,999
General Fund	10,660	0	10,660
Total Revenue	148,183	(46,878)	101,305
Total Capital	52,969	(10,800)	42,169
Total of Revenue & Capital Reserves (excluding Schools)	201,152	(57,678)	143,474
Schools Reserves (excluding Debit DSG Reserve)	17,357	(4,166)	13,191
Usable Reserves	218,509	(61,844)	156,665
memo - Debit DSG Reserve	(18,186)	1,547	(16,639)
Usable Reserve less Debit DSG Reserve	200,323	(60,297)	140,026

### 6 Capital Programme

- 6.1 Capital Expenditure
- 6.1.1 Table Five below summarises the outturn aggregate capital programme position as at quarter two 2022/23, and funding details can be found in Table Six below.
- 6.1.2 The capital programme shows projected expenditure for the year of £115.419m.
- 6.1.3 This includes expenditure on one-off planned investments which for accounting purposes is reported through revenue on departmental monitors.

**Table Five: Capital Expenditure** 

Service	2022/23 Original Allocation	2022/23 Revised Budget	2022/23 Qtr 2 Expenditure To Date
	£000s	£000s	£000s
Adult Services	5,663	5,842	1,520
Children's Services	23,203	13,358	4,008
Housing	53	48	22
Leader	5,391	18,238	474
Regeneration	41,421	49,436	3,049
Stronger Communities	0	86	86
Deputy Leader	0	0	0
Strategic Housing & Planning	1,766	4,421	1,056
Environmnetal Services Delivery	1,065	1,230	114
Highways & Transport	9,031	21,675	5,447
Total Capital	87,593	114,334	15,776
One Off Planned Investments	252	1,085	1,085
Total Capital	87,845	115,419	16,861

### 6.2 Capital Financing

6.2.1 The 2022/23 capital programme is financed by a variety of funding sources:

**Table Six: Capital Financing** 

Resource	£000's
Borrowing	26,521
Government Grant	65,693
Capital Receipts (incl Earmarked)	2,629
External Contributions	2,226
Revenue Reserves and Revenue	18,218
Corporate Strategic Investment monies	132
Total	115,419

- 6.3 Capital Prudential Indicators
- 6.3.1 As part of the Prudential Borrowing regime, the Council has set a range of indicators that are designed to ensure that the borrowing is sustainable.
- 6.3.2 All the Capital Prudential Indicators are in line with the levels set by Council.

#### **Table Seven: Prudential Indicators**

	Estimate 2022/23	Actual 2021/22	Comment
Affordability			
Ratio of financing costs to net revenue stream - General Fund	3.71%	3.77%	Fixed in Budget Setting
Capital Expenditure and Debt			
Capital Expenditure			
General Fund (£m)	£115.42	£48.18	
Capital Financing Requirement (£m)	£296.20	£310.68	

### 7 Key Areas of Risk

7.1 This report has provided members with an update on the quarter two position.

### 8 Impacts and Implications

- 8.1 Financial none
- 8.2 Legal none
- 8.3 HR none
- 8.4 Other none

#### 9 Conclusion

- 9.1 This report has provided information relating to the quarter two position for the 2022/23 financial year.
- 9.2 Departments manage variations in their controllable budgets through the use of earmarked reserves, as is required by Financial Regulations.
- 9.3 Capital Expenditure is financed within available resources and resources can be carried forward to meet any slippage to 2023/24.
- 9.4 All Prudential Indicators are within the range approved by Council.

#### 10 Recommendations

- 10.1 It is recommended that the Executive Cabinet Member:
- 10.1.1 Notes the aggregate quarter two position for 2022/23.
- 10.1.2 Notes the key findings in the report.

# Appendix A

## <u>Virements – Quarter Two Position 2022/23</u>

Transfers Between Services	People £000s	Public Health	Place £000s	Corporate Resources £000s	Precepts, Levies £000s	Savings £000s	Capital Financing	Financial Services £000s	Total
								(2.2)	0
Trade Waste - School adj	0		60	0				(60)	
Corporate Finance Budget Transfer	0		0	735				(735)	0
Leadership Support Post	(37)		0	37				0	0
Climate Change post transfer			(29)	29					0
21-23 savings -Financial Arrangements	0		0	461				(461)	0
Strategic Business Development team transfer	0		(240)	240				0	0
Waste Fuel Adj	0		200	0				(200)	0
Albert Halls and Community Centres transfer to MEC team	0		(45)	45				0	0
Albert Halls internal income	(19)	(1)	(15)	35					0
Building Cleaning internal income	20		(20)	0					0
Adjustment to Intra-Dept Recharges	19	1	(33)	13				0	0
Total	(17)	0	(122)	1,595	0	0	0	(1,456)	0

# Appendix B

# **General Fund Projected Revenue Outturn Position 2022/23**

Department	Service	Original Controllable Budget	Budget Adjustments	Latest Controllable Budget	Over / (Underspend)	Year End Variance Transfer to / (from) Reserves	Projected Outturn
	Expenditure	£000s	£000s	£000s	£000s	£000s	£000s
	Adult Services	69,959	(37)	69,922	1,690	(1,690)	69,922
Doonlo	Children's Services	50,197	16	50,213	4,822	(4,822)	50,213
People	Housing	1,692	4	1,696	17	(17)	1,696
	Total People	121,848	(17)	121,831	6,529	(6,529)	121,831
Public Health	Public Health	17,695	0	17,695	(108)	108	17,695
Public Health Place	Deputy Leader	10,297	(364)	9,933	104	(104)	9,933
	Regeneration	5,241	24	5,265	11	(11)	5,265
	Environment Delivery	11,836	246	12,082	133	(133)	12,082
	Highways & Transport	6,175	0	6,175	220	(220)	6,175
	Strategic Housing & Planning	792	(28)	764	224	(224)	764
	Total Place	34,341	(122)	34,219	692	(692)	34,219
	Leader	15,861	1,595	17,456	187	£000s  1,690 (1,690) 4,822 (4,822) 17 (17) 6,529 (6,529) (108) 108 104 (104) 11 (11) 133 (133) 220 (220) 224 (224) 692 (692) 187 (187) 4 (4) 191 (191)  0 0  7,304 (7,304)	17,456
Corporate Resources	Stronger Communities	2,291	0	2,291	4	(4)	2,291
	Total Corporate Resources	18,152	1,595	19,747	191	(191)	19,747
PTA, Waste Disposal & Land Drainage Precepts	PTA, Waste Disposal & Land Drainage Precepts	39,607	0	39,607	0	0	39,607
Financial Services	Financial Services	18,351	(1,456)	16,895	0	0	16,895
	Total (excluding Parish Precepts)	249,994	(0)	249,994	7,304	(7,304)	249,994
	Parish Precepts	430		430			430
	Total Expenditure	250,424	(0)	250,424	7,304	(7,304)	250,424

# Appendix C

## **Savings Options 2021/23**

Department	Review	Target 2021-23	Report Delivered	In consultation	Outstanding
		£'000	£'000	£'000	£'000
Adult Services	Transformation of Older Adults, Mental Health and Learning Disability Day Care	965	965	0	0
	Review of income and subsidies	2,520	2,520	0	0
	Reduction of inflation	1,250	1,250	0	0
	Review of Integrated Equipment Stores delivery model	225	225	0	0
	Review of staffing in the Adults portfolio	875	875	0	0
	Review of Intermediate Tier provision	1,000	500	0	500
	Review of Housing Services Ph1	290	290	0	0
	Review of Housing Services Ph2	130	130	0	0
	Care packages and placements demand strategy	3,650	3,650	0	0
	Delivery of a Learning Disability Supported Housing strategy	1,100	1,100	0	0
	Review of all contracts and grants	675	675	0	0
	Total Adults	12,680	12,180	0	500
Children's Services	Reduction of agency spend	300	300	0	0
	Review of all grants	100	100	0	0
	Review of staffing within the Commissioning and Support Services	1,450	1,450	0	0
	Review of staffing in Education Services	407	407	0	0
	Reduction in legal expenditure	500	406	0	94
	Review of resources within Staying Safe	1,569	1,000	0	569
	Review of new transport models	350	350	0	0
	Placement Demand	4,075	4,075	0	0
	Reduction of inflation	540	540	0	0
	Total Children's	9,291	8,628	0	663

Department	Review	Target 2021-23	Report Delivered	In consultation	Outstanding
		£'000	£'000	£'000	£'000
Public Health		120	120	0	0
Directorate	Change of commissioner for specialist school nursing				
	Reduction of controllable budgets	483	483	0	0
	Review and reduce public health service contracts	1,034	1,034	0	0
	Total Public Health	1,637	1,637	0	0
Place Directorate	Review of provision of SCPs	57	57	0	0
	Review of Highways & Engineering	1,001	382	257	362
	Review of Libraries, Museums and Archives	430	430	0	0
	Review of Neighbourhood Services	0	0	0	0
	Review of Regulatory Services, Licensing and Enforcement	60	60	0	0
	Review of properties and Land held by the council in line with the Strategic Asset Management Plan (SAMP)	400	400	0	0
	Review of Property Team	0	0	0	0
	Review of Housing Services	0	0	0	0
	Review of the Business Development Team	55	55	0	0
	Review of Planning Enforcement	38	38	0	0
	Review of all Leisure concessions	311	311	0	0
	Change the funding arrangement for staff working on Regeneration Capital Programmes	230	230	0	0
	Increase all fees and charges by an additional 6% above inflation	700	700	0	0
	Review of all commercial leases to reduce/remove peppercorn	214	214	0	0
	Selective price increases such as raising the school meal price to £2.20, review Trade Waste fee structure, increase on-street parking by 20%	550	550	0	0
	Increase the budgeted income to reflect the actual income for services such as Planning, Heaton Fold etc	270	270	0	0
	Review of Fleet Management	240	240	0	0
	Fleet Admin	0	0	0	0

Department	Review	Target 2021-23	Report Delivered	In consultation	Outstanding	
		£'000	£'000	£'000	£'000	
	Waste, Neighbourhood and Community Services amalgamation Phase 1	54	54	0	0	
	Waste, Neighbourhood and Community Services amalgamation Phase 2	1,471	51	1,420	0	
	Review of Building control	80	80	0	0	
	Total Place	6,161	4,122	1,677	362	
Corporate Resources	Review of model of financial support services across the council, maximising the benefits of new Oracle IT system - Exchequer Services	345	345	0	0	
	Review of Exchequer Services	101	77	24	0	
	Align Council Tax hardship budget to expected demand	100	100	0	0	
	Council Tax support scheme increased top slice	900	900	0	0	
	LWP Budget focus on fuel poverty support to residents	100	100	0	0	
	Review of Legal and Democratic Services	164	164	0	0	
	Review School Appeals processes and provision	36	36	0	0	
	Revs/Bens and OSS	385	385	0	0	
	Review of model of HR support across the council, maximising the benefits of new Oracle IT system	0	0	0	0	
	Review of MEC	450	450	0	0	
	Review of Neighbourhood Management and Area Forums	0	0	0	0	
	Review of Community Safety	0	0	0	0	
	MRP Reprofiling	1,953	1,953	0	0	
	Levy and corporate benefits budgets	691	691	0	0	
	Pay modelling balance	820	820	0	0	
	Revised Options	1,386	1,386	0	0	
	Total Chief Executives	7,431	7,407	24	0	
TOTAL		37,200	33,974	1,701	1,525	

# Appendix D

## Reserves Positions - Closing Position 2022/23

				Category of Closing Balance 2022/23							
Service	Opening balance 01/04/22	Activity in Year 2022/23	Closing balance 31/03/23	Legal requirements	Existing commitments	To cover key areas of future spend	To cover key areas of risk	Service general contingencies	Available for re- allocation	To cover Collection Fund Timing Differences	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Adult Services	17,795	(5,761)	12,034	8,516	145	2,733	0	640	0	0	
Public Health	8,813	(5,181)	3,632	0	2,943	0	0	689	0	0	
Children Services	10,423	(6,610)	3,813	2,081	3,157	1,727	1,661	(4,813)	0	0	
Housing	3,381	(356)	3,025	518	1,723	16	564	204	0	0	
Deputy Leader	3,913	(1,390)	2,523	2,005	17	501	0	0	0	0	
Regeneration	600	(47)	553	0	122	108	323	0	0	0	
Highways & Transport	20	983	1,003	0	1,003	0	0	0	0	0	
Strategic Housing & Planning	107	(37)	70	0	7	63	0	0	0	0	
Environment Delivery	950	(612)	338	247	91	0	0	0	0	0	
Stronger Communities	3,894	(748)	3,146	0	1,168	1,978	0	0	0	0	
Leader	4,848	\ ' '	3,760	0	1,454	39	0	2,267	0	0	
Corporate Resources	3,910		4,191	0	0	281	3,910	0	0	0	
Corporate Accounting	22,558	0	22,558	22,558	0	0	0	0	0	0	
General Fund Balance - Collection Fund	9,873	(-)/	0	0	0	0	0	0	0	0	
Financial Arrangements	46,438	(16,439)	29,999	135	13,309	14,039	2,516	0	0	0	
General Fund	10,660	0	10,660	10,660	0	0	0	0	0	0	
Total Revenue	148,183	(46,878)	101,305	46,720	25,139	21,485	8,974	(1,013)	0	0	
Total Capital	52,969	(10,800)	42,169	0	42,169	0	0	0	0	0	
Total of Revenue & Capital Reserves (excluding Schools)	201,152	(57,678)	143,474	46,720	67,308	21,485	8,974	(1,013)	0	0	
Schools Reserves (excluding Debit DSG Reserve)	17,357	(4,166)	13,191	10,472	2,719	0	0	0	0	0	
Usable Reserves	218,509	(61,844)	156,665	57,192	70,027	21,485	8,974	(1,013)	0	0	
memo - Debit DSG Reserve	(18,186)	1,547	(16,639)	(16,639)	0	0	0	0	0	0	
Usable Reserve less Debit DSG Reserve	200,323	(60,297)	140,026	40,553	70,027	21,485	8,974	(1,013)	0	0	