

CORPORATE STRATEGY & FINANCE 2007-2008 REVENUE OUTTURN						
	A	B	C	D	E	F
	2007/2008 ORIGINAL £000	ADJUST FOR RECHARGES £000	BASE ADJUSTMENTS £000	CBPP LATEST ESTIMATE £000	2007/2008 OUTTURN £000	VARIANCE £000
LEGAL AND DEMOCRATIC SERVICES						
Legal Services	258	24	148	430	361	-69
Civic & Administrative Services	1,014	1,796		2,810	2,990	180
Registrar of Births, Deaths & Marriages	187	-47		140	143	3
Total Central Services	1,459	1,773	148	3,380	3,494	114
CHIEF EXECUTIVE'S DEPARTMENT						
Chief Executive/Chief Executive's Support Team	1,027	105	46	1,178	1,230	52
Area Coordinators	-49	450	27	428	448	20
Personnel Services	700	2,157	-37	2,820	2,770	-50
Total Chief Executive's Department	1,678	2,712	36	4,426	4,448	22
CORPORATE RESOURCES						
Finance	1,409	3,320	-142	4,587	4,586	-1
Customer Relations Strategy	1,728	611	117	2,456	2,692	236
InformationTechnology	197	2,451	-86	2,562	2,598	36
Taxation and Benefits	2,990	-601	170	2,559	2,288	-271
Property Services	125	1,068	12	1,205	1,205	0
Administrative Buildings	665	1,959	178	2,802	2,802	0
Total Financial Services	7,114	8,808	249	16,171	16,171	0
Corporate Costs	4,470	-4,470		0	0	0
LEGAL& DEMOCRATIC, CHIEF EXECUTIVE'S,CORPORATE RESOURCES	14,721	8,823	433	23,977	24,113	136
CORPORATE ITEMS						
Administration of Justice	95			95	62	-33
Coroner	413	-10		403	449	46
Regeneration	178			178	105	-73
Section 48 Grants, Agma Secretariat, NWRC	528	74		602	640	38
Modernisation	31			31	66	35
City Challenge	111			111	125	14
Provincial Council & Redeployment	210	25		235	236	1
Valuing Diversity Working Party	83			83	83	0
Members	848			848	901	53
Land & Property	-1,171	-907	-377	-2,455	-2,448	7
Middlebrook	149			149	149	0
Benefits	609		-170	439	439	0
TOTAL CORPORATE ITEMS	2,084	-818	-547	719	807	88
TOTAL CORPORATE STRATEGY & FINANCE (excluding Financial Arrangements)	16,805	8,005	-114	24,696	24,920	224

CORPORATE STRATEGY & FINANCE - CONTRIBUTIONS MADE TO RESERVES

2007/2008

	Reserves 31.3.2007 £
CHIEF EXECUTIVE'S DEPARTMENT	
Business cases and other Reserves	(30,617)
Regeneration Reserve	65,806
Preventing Violent Extremism	(15,154)
Total Chief Executive's Department	20,035
CORPORATE RESOURCES	
Corporate Benefits reserve	(159,516)
Business cases and ICT Projects	(809,030)
Benefits Initiatives	(240,566)
Risk management initiatives	35,462
Government Projects - outstanding liabilities	(101,798)
General	(380,178)
Community Finance Reserve	(116,426)
Desktop Refresh Reserve	(148,871)
Property reserve for maintenance backlogs	(98,753)
Castle Hill future liabilities	(158,835)
Total Corporate Resources	(2,178,511)
LEGAL & DEMOCRATIC SERVICES	
Business cases	(700,725)
General	(78,956)
Legal trading underspends reserve	99,927
Total Legal & Democratic Services	(679,754)
TOTAL CHIEF EXECUTIVE'S, CORPORATE RESOURCES & LEGAL & DEMOCRATIC SERVICES	(2,838,230)
CORPORATE ITEMS	
City Challenge	46,601
SRB	48,654
Market Place Car Park sinking Fund	(38,805)
Middlebrook Reserve	(99,985)
Merehall Provision	(10,300)
Redeployment Reserve	(98,485)
Modernisation Reserve	9,211
Children & Young Persons reserve	(213,197)
Central St Development reserve	509,060
	152,752
TOTAL CORPORATE RESOURCES	(2,685,478)

CORPORATE STRATEGY & FINANCE - RESERVE BALANCES

AS AT 31ST MARCH 2008

	Reserves 31.3.2008 £
CHIEF EXECUTIVE'S DEPARTMENT	
Business cases and other Reserves	(103,798)
Regeneration Reserve	(89,908)
Preventing Violent Extremism	(15,154)
Total Chief Executive's Department	(208,861)
CORPORATE RESOURCES	
Corporate Benefits reserve	(2,387,468)
Business cases and ICT Projects	824,795
Benefits initiatives	(703,134)
Risk management initiatives	(269,024)
Government Projects - outstanding liabilities	(306,125)
General	(1,439,342)
Community Finance Reserve	(116,426)
Desktop Refresh Reserve	(148,871)
Property reserve for maintenance backlogs	(455,729)
Castle Hill future liabilities	(1,799,670)
Total Corporate Resources	(6,800,993)
LEGAL & DEMOCRATIC SERVICES	
General	(273,388)
Events reserve	(25,000)
Web team reserve	(105,684)
Legal trading underspends reserve	41,829
Total Legal & Democratic Services	(362,243)
TOTAL CHIEF EXECUTIVE'S, CORPORATE RESOURCES & LEGAL & DEMOCRATIC SERVICES	(7,372,097)
CORPORATE ITEMS	
City Challenge	(41,499)
Market Place Car Park sinking Fund	(450,256)
Middlebrook Reserve	(199,940)
Merehall Provision	(31,527)
Valuing Diversity Working Party	(37,642)
Coroners Reserve	(18,865)
Redeployment Reserve	(199,970)
Modernisation Reserve	0
Inspection Fees	(164,191)
Octagon Kiosks Sinking Fund	(2,249)
Children & Young Persons reserve	(213,197)
Central St Development reserve	509,060
	(850,278)
TOTAL CORPORATE RESOURCES	(8,222,374)

APPENDIX E

LEGAL SERVICES TRADING ACCOUNT OUTTURN 2007/2008

	Actual 2007/2008 £000
EXPENDITURE	
Employee costs	1,363
Indirect Employee Expenses	27
Premises	62
Transport related expenses	18
Supplies & services	163
Central charges & recharges	<u>175</u>
Total expenditure	1,808
INCOME	
Charges within Council	-1,619
External income	<u>-89</u>
Total income	-1,708
DEFICIT IN YEAR	100
Surplus from previous years	-58
Balance (deficit) to reserves)	<u>-42</u>
	<u>0</u>

CORPORATE STRATEGY & FINANCE - CONTRIBUTION TO GERSHON EFFICIENCY TARGETS

<u>Savings approved by the Executive Member in CBPP for 2007/08</u>		Total £	Corporate Resources £	Legal & Democratic £	Chief Execs £	
Cash limited budgets	Cashable	160,300	85,000	19,600	55,700	achieved
System savings	Cashable	145,000	145,000			achieved
Increased income	Cashable	45,000	20,000	25,000		achieved
FM contract savings	Cashable	50,000	50,000			achieved
Reductions in posts	Cashable	485,800	254,000	86,200	145,600	achieved
Vacancy provision	Cashable	123,000	123,000			achieved
Cashiers service	Cashable	100,000	100,000			achieved
Corporate Benefits savings	Cashable	300,000	300,000			achieved
Reduction in double polling stations	Cashable	10,000		10,000		achieved
Recruitment advertising - share of efficiency savings	Cashable	20,000			20,000	achieved
		<hr/> 1,439,100	<hr/> 1,077,000	<hr/> 140,800	<hr/> 221,300	

**CORPORATE STRATEGY & FINANCE
2007/2008 BUDGET GROWTH**

	Growth 2007/2008 £	Comment
Records management	35,600	This initiative has meant that 1,323 linear metres of paper records have been disposed of through applying retention policies and reducing duplication. Moving records out of Roscoe Fold has freed the site up for disposal or an alternative use. Future savings are expected from further rationalisation of paper and electronic records.
Elections costs	45,000	Increased costs of legislative changes to electoral processes and administration of postal votes.
Members' IT	60,000	Enables Members to connect to Corporate systems, speeds up contact between Members, Council officers and constituents. Reduces paper consumption and decreases spend on postage.
TOTAL	140,600	

APPENDIX H

CORPORATE STRATEGY & FINANCE 2007/2008 CAPITAL PROGRAMME and OUTTURN

	Programme 2007/2008 £000	Projection Quarter 3 £000	Actual 2007/2008 £000	Variance from Programme £000	Variance from Q3 Projection £000
Miscellaneous property schemes	98	98	55	-43	-43
Bolton Arena	100	100	92	-8	-8
Data network & network access	300	300	410	110	110
Data networks & ICT security	448	448	0	-448	-448
One stop shops	300	0	0	-300	0
E-government developments	447	447	0	-447	-447
Property Reviews	45	45	45	0	0
Energy Schemes	25	77	81	56	4
Castle Hill	50	0	0	-50	0
Paderborn Delapidations	2	2	0	-2	-2
Le Mans Accomodation - ex Police Offices	606	606	588	-18	-18
Council Chamber sound system	65	65		-65	-65
Asset Management Plan - urgent work	4,386	1,000	1,269	-3,117	269
Area property review	563	2	0	-563	-2
Health & Safety surveys	317	100	0	-317	-100
Paderborn Refurbishment (Education)	36	80	103	67	23
Business Processes	30	30	69	39	39
TOTAL	7,818	3,400	2,712	-5,106	-688
FUNDING					
Capital receipts	7,130	2,712	2,129	-5,001	-583
Loan	85	85	68	-17	-17
Rcco	603	603	349	-254	-254
Unfinanced	0	0	166	166	166
				0	0
	7,818	3,400	2,712	-5,106	-688

**CORPORATE STRATEGY & FINANCE
2008/2009 - 2010/2011 CAPITAL PROGRAMME**

	2008/2009 £000	2009/2010 £000	2010/2011 £000
Data network & network access	400	100	100
Data networks & ICT security	448		
Access Points	550	750	
E-government developments	747	300	300
Shaping Future Services	161		
ICT Business continuity	250		
CSS IT refresh	500	200	
Miscellaneous property schemes	43		
Bolton Arena	8		
Le Mans Accomodation - ex Police Offices	18		
Council Chamber sound system	65		
Asset Management Plan - urgent work	5,054	2,000	2,000
Area property review	561		
Health & Safety surveys	367	50	50
Paderborn Refurbishment (Education)			
Farnworth Market	500		
TOTAL	9,672	3,400	2,450
FUNDING			
Capital receipts	7,865	3,200	2,450
Loan	308		
Rcco	1,088		
Other	411	200	
	9,672	3,400	2,450