Report to:	Executive Cabinet	Member		
Date of meeting:	9 <sup>th</sup> March 2020			
Report of:	Bernie Brown, Dire	ector of People	Report	PS435
			number:	
Contact officer:	Paul Rankin, Assis	tant Director ance and Resources	Telephone	332011
	i lailling, i elloillia	ance and Nesources	number	
Report title:	People Services Po 2019-20	erformance Manage	ment Report Qu	uarter Three
	Not o	onfidential		
This report does not c the press or members		hich warrants its co	nsideration in th	e absence of
Purpose:		ecutive Cabinet Mem 19-20 performance i ent.		
Recommendations:	The Executive Cab	oinet Member is reco	mmended to:	
	Note the co	entent of the report		
Decision:				
Background	Appendix A – Exte	rnal Quality Assessi	ment	
documents:	Appendix B – Perfo	ormance Dashboard	s – Definitions	
Signed:				
Date:				
One and the last of	h - n - 661			
Consultation with ot	ner officers	1		
Finance		N/A		
Legal		N/A		
HR		N/A		
Equality Impact Asses	sment required?	No		

(a) Pre-consultation reports	No		
Is there a need to consult on the proposal			
(b) Post consultation reports			
Please confirm that the consultation responsible taken into consideration in making the rec		N/A	
Vision outcomes	1. Start Well		X
	2. Live Well		X
	3. Age Well		X
4. Prosperous			
	5. Clean and Gr	een	
	6. Strong and Di	stinctive	

### 1. Executive Summary

### 1.1 Introduction

This report provides a summary of the performance of the People Services Department during Quarter Three of 2019-20. The report outlines the Department's performance against the priorities of Bolton's Community Strategy – Bolton Vision 2030. The Department has refreshed its performance management framework to refocus its reporting around the three 'life stages' which are central to the delivery of the department's priorities; Start Well, Live Well and Age Well. The following section highlights key performance headlines from the three performance dashboards which are available at section 1.5.

### 1.2 Starting Well

The Starting Well dashboard includes performance indicators across early years, children's social care, education learning and child public health services. Key issues highlighted in this quarter's performance include:

- Pupil progress across KS2 in 2019 continues to be positive in all 3 subjects. Final performance data
  for KS2 is notably more positive than the provisional data reported in Q2, with Bolton in line with
  national average on the proportion of children achieving expected standards in reading, writing and
  maths. Final KS4 data is in line with the provisional data reported in Quarter 2. Bolton's
  performance has remained stable in the context of improving attainment nationally.
- The local rate of referrals to social care has decreased this quarter, broadly following the same pattern as the number of monthly contacts. The percentage of re-referrals within 12 months of the previous referral remains stable compared to previous quarterly data and is similar to comparator data.
- Local data shows that the rate subject to a CPP has increased this quarter. This is above the
  published data for 2018/19 and is above the latest available national data but below the north west
  comparator data. However, this quarter has also seen a notable increase in the rate of those who
  ceased to be the subject of a CPP. Despite the increase in the rate of subject to a CPP, the
  percentage who became the subject of a plan for a second or subsequent time has remained stable
  over the year.
- Bolton's Child Protection Plan (CPP) rates are low compared to our peers but are increasing in line with statistical neighbours and with expectations of changes to practice. Numbers of Children requiring a safeguarding intervention ebb and flow from month to month and this is affected by the school year, but the overall trend is for a lower level of referrals. However, levels of Children and Young people classed as Children in Need or needing a higher-level of safeguarding intervention are more stable. The Department continues to work closely with partners to identify and respond to key safeguarding issues which require action on a multi-agency basis response or a single agency non-social care response.
- The Children Looked After statistics for 2018/19 have been published, Bolton's rate of Looked After Children has seen an increase from the previous year (91.0 in 2017/18 and 95.0 in 2018/19), this is in line with other comparator averages who have also seen an increase in their rates. Bolton's rate is above all other comparator averages.
- Bolton had 13.9% of looked after children placed with parents based on published data as at March 2019. This is 0.9 percentage points higher than the North West but significantly higher than England and statistical neighbours at approximately 7%. Bolton is addressing this by tracking all new cases up to 12 months and tracking of older cases and discharging Care Orders where there is no need to share permanent residence.
- The published statistics have shown a slight decrease in the percentage in LAC adopted (21% in 2017/18 and 20% in 2018/19), again this is in line with the decrease seen nationally. However,

Bolton is above all other comparator averages. The local data for the current year is showing an improvement in performance.

- The annual published data for the percentage of LAC with three or more placements during the year has remained stable (8% in 2016/17, 2017/18 and 2018/19). Bolton's figure is lower than comparator averages. The local data for 2019/20 shows a quarterly decrease, which is indicating an improvement, and this is now below the target set. Data reflecting those who have been in one placement shows a decrease whilst those who have been in two placements has shown an increase for this year.
- Data highlights that Bolton is performing well in terms of long-term placement stability in comparison
  to statistical neighbours and England. As a way of understanding the needs of our looked after
  population and to inform commissioning and sufficiency, an in-depth analysis of our looked after
  data from the last five years has been completed.
- It has been identified that some of our looked after children who were aged 15 plus when they came
  into care, have moved straight through the system to become looked after, without being on a child
  protection plan. This has led to a shift in the assessment and safeguarding services toward greater
  use of child protection and this is seen in the increase in child protection plan numbers. This has
  also influenced the residential review.

# 1.3 Living Well

The Living Well dashboard includes performance indicators reflecting services within adult social care, safeguarding adults and population health. Key issues highlighted in this quarter's performance include:

- At the end of Quarter 3 more requests for adult social care support had been received from new clients than in the previous quarter. However, rates seen so far this year compare well against 2018/19 and the rate remains lower than the target set for the year 2019/20.
- The number of new clients progressing to an assessed service has remained consistent this
  quarter. If this trend continues it will remain in line with the 2019/20 annual target and below the
  previous year.
- A slight increase has been seen in the percentage of referrals into Adults Early Intervention Team
  where a full Social Care Assessment has been avoided this quarter. This follows a larger increase
  earlier in the year; if this trend continues the figure should significantly exceed this year's target of
  30%.
- The percentage rate of adults with learning disabilities in paid employment has shown an increase
  this quarter. The numbers have increased each year for the past three years and if this trend
  continues it is likely to exceed the target and be in line with the North West average, demonstrating
  a progressive improvement over a three year period.
- There has been a further increase in the average Attainment 8 for disadvantaged pupils, which is just slightly below the national average but above all other available comparators.
- After the significant improvement noted from 2016/17 to 2017/18, this year has seen a slight decrease in the Progress 8 for disadvantaged pupils. Bolton's figure is slightly lower than the national but above all other comparators.

### 1.4 Ageing Well

The ageing well dashboard focuses on services for older people, specifically on factors that affect their overall health and services that support their independence. Key issues highlighted in this quarter's performance include:

- The percentage of CQC registered care homes rated good or better has remained the same as the previous quarter, with 83% of Bolton CQC registered homes judged to be good or outstanding. Although this figure has stabilised there has been some changes in the ratings, with two settings that were rated as 'requires improvement' now being rated as 'good', and two settings that were rated as 'good' now being rated as 'requires improvement'. Bolton's rate is above the target of 80% and is ranked 12<sup>th</sup> in the north west region.
- At the end of Quarter 3, 97.5% of Bolton registered community-based adult social care services
  were judged to be good or outstanding. This further improvement is due to a new inspection of a
  registered community-based service being rated as 'good', other settings that have been inspected
  have remained 'good'. Bolton's rate is well above the target of 90% and is ranked 3rd in the north
  west region.
- The Council's commissioners work with providers who can consistently demonstrate that their services are safe, of high quality and support providers as appropriate to make required improvements, the Quality assurance team offer support and monitoring to enable providers to improve and sustain. Regionally there has been some flux within the indicator due to a change in approach by CQC and utilisation of pharmacists in inspections.

### 2. Performance Dashboards

# People Services Profile - Start Well

### Quarter 3 2019/20

Pupil progress across KS2 in 2019 continues to be positive in
all 3 subjects. The previous two years attainment at the
expected standard in combined subjects has been in line
with the national average and the Final KS2 results are in line
with national average. Combined 2019 final results indicate
that 11% of pupils in KS2 achieve at the greater depth
standard which is also in-line with national and has improved
on 2018 figures.

**Performance Headlines** 

Final KS4 data is in line with the provisional data reported in Q2. Bolton's A8 figure is below the average A8 for state schools of 46.8%, but is in line with the A8 figure for all schools of 44.7%.

The rate of referrals to social care has decreased this quarter, this has broadly following the same pattern as the number of monthly contacts. The percentage of re-referrals within 12 months of the previous referral remains stable compared to previous quarterly data, and is similar to comparator data.

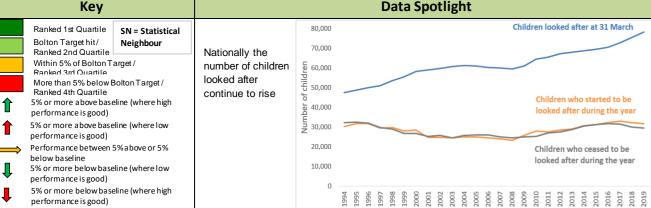
Local data shows that the rate subject to a CPP has increased this quarter. This is above the published data for 2018/19 and is above the latest available national data but below the north west comparator data. However, this quarter has also seen a notable increase in the rate of those who ceased to be the subject of a CPP. Despite the increase in the rate of subject to a CPP, the percentage who became the subject of a plan for a second or subsequent time has remained stable over the year.

Bolton's rate of Looked After Children has increased, based on newly published benchmarking data for 2018/19. The rate reflects the trend elsewhere (see Data Spotlight below) but remains above comparator groups. Local data is showing a quarterly increase and is above the local target that has been set. The published statistics have shown a slight decrease in the percentage in LAC adopted, again this is in line with the national downward trend. Bolton is above all other comparator averages.

The annual data for the percentage of LAC with 3 or more placements during the year has remained stable and Bolton's figure is lower than comparator averages. The local data for 2019/20 shows a quarterly decrease and is now below the target set. Data reflecting those who have been in one placement shows a decrease whilst those who have been in two placements has shown an increase for this year.

			renormance mulcators - start wen												
				Annu	al Data		Local Data		Breakdown of co		own of comp	arators at			
	PI Ref	Performance Indicator				Direction Qtr 1 Qtr 2 Qtr 3 Qtr 4 Direction		Appendix B							
			16/17	17/18	18/19	Direction of Travel	19/20 19/20 19/20 of travel			19/20	Eng	Comparator	Rank / Quartile		
e	SW1	% pupils achieving a good level of development at EYFS	66.1	67.5	67.3	<b>↔</b>	13/120	23/20	Annual D	-	0.000	67.0	71.8	69.8	Eng 139
,	SW2	% of all pupils achieving the expected standard in Reading, Writing and Maths at KS2	61.0	66.0	65.0	$\leftrightarrow$			Annual D	ata		57.3	65.0	62.3	Eng 79
J	SW3	Average Attainment 8 score per pupil	43.7	44.6	44.6	$\leftrightarrow$			Annual D	ata		50.0	46.8	45.2	Eng 108
	SW4	Average Progress 8 score per pupil	-0.3	-0.1	-0.2	<b>\</b>			Annual D	ata		-0.1	0.0	-0.1	Eng 123
	SW5	% of primary school children persistently absent from school	8.6	10.2		<b>↑</b>			Annual D	ata		8.2	8.7	9.3	Eng 130
r,	SW6	% of secondary school children persistently absent from school	13.7	15.2		<b>1</b>			Annual D	ata		11.8	13.9	14.4	Eng 114
of	SW7	Percentage of final EHCPs (including exception cases) issued within 20 weeks	63.1	45.0	51.7	<b>1</b>		36.3				ТВС	58.0	46.6	Eng 96
	SW8	% of eligible 2 year old children benefiting from funded early education places	65.0	72.0	70.0	$\leftrightarrow$			Annual D	ata		ТВС	68.0	69.6	Eng 74
4	SW9	% pupils in primary schools judged by Ofsted to be good or outstanding at end of quarter	97.2	90.0	88.7	$\leftrightarrow$	89.8	90.1	91.2		$\leftrightarrow$	ТВС	87.8	83.0	Eng 59
	SW10	% of pupils in secondary schools judged by Ofsted to be good or outstanding at end of quarter	81.3	79.5	73.4	<b>4</b>	70.1	69.7	69.7		$\leftrightarrow$	ТВС	79.9	69.9	Eng 109
e	SW11	Rate (per 10,000) of referrals to social care	656.0	602.1	606.6	$\leftrightarrow$	596.4	613.7	598.2		$\leftrightarrow$	610.0	544.5	688.6	
	SW12	Rate (per 10,000) subject to a CPP	33.2	39.3	48.0	<b>↑</b>	46.1	55.7	59.4		<b>↑</b>	TBC	43.7	60.5	
	SW13	Rate (per 10,000) of Looked After Children	87.0	91.0	95.0	$\leftrightarrow$	94.7	96.7	96.8		$\leftrightarrow$	85.0	65.0	88.0	
	SW14	% of LAC adopted	23.0	21.0	20.0	$\leftrightarrow$	24.0	22.0	23.0		$\leftrightarrow$	21.0	12.0	17.0	Eng 17
e	SW15	% of LAC with 3 or more placements during the year	8.0	8.0	8.0	$\leftrightarrow$	8.9	8.0	7.0		<b>V</b>	8.0	10.0	9.0	Eng 19
n	SW16	Smoking status at time of delivery	13.2	14.6	13.7	<b>4</b>			Annual D	ata		ТВС	10.6	14.8	SN 7
	SW17	Breastfeeding prevalence at 6-8 weeks	40.8	39.5	41.1	$\leftrightarrow$			Annual D	ata		ТВС	46.2	34.4	SN 3
	SW18	LAC pupils with at least one fixed exclusion	11.7	11.7		$\leftrightarrow$			Annual D	ata		11.7	11.8	13.0	Eng 68
	SW19	% absence from school of children who have been looked after continuously for at least 12 months	3.7	3.7	4.1	<b>↑</b>			Annual D	ata		4.0	4.5	4.5	Eng 53
s	SW20	% of children looked after who are classed as persistent absentees	9.0	8.1	7.6	<b>4</b>	Annual Data			7.1	10.6	10.2	Eng 19		
	SW21	Number of Fixed Term Exclusions	4.48	5.71		<b>↑</b>			Annual D	ata		TBC	5.1	6.3	Eng 126
	SW22	Number of Permanent Exclusions	0.16	0.15		$\leftrightarrow$	Annual Data		TBC	0.1	0.1	Eng 121			
	SW23	First Time Entrants to the Youth Justice System	280.1	238.7	214.8	<b>4</b>			Annual D	ata		TBC	222.3	243.6	Eng 71
Data Spotlight									Fin	ance					

**Performance Indicators - Start Well** 



Service	Net Budget	Outturn	Combined Re- Allocated	Year End Variance
Local Authority Budgets	£000s	£000s	£000s	£000s
Children's Services				
Education & Learning Division	5,212	5,054		-158
Staying Safe Division	31,998	39,845		7,847
Children's Transport	3,506	3,672		166
CH Element of Combined Services			-273	-273
Subtotal	40,716	48,571	-273	7,582

# **People Services Profile - Live Well**

# Quarter 3 2019/20

At the end of Quarter 3 more requests for adult social care support had been received from new clients than in the previous quarter. However, rates seen so far this year compare well against 2018/19 and the rate remains lower than the target set for the year 2019/20.
The number of new clients progressing to an assessed service has remained consistent this quarter. If this trend continues it will remain in line with the 2019/20 annual target and below the

**Performance Headlines** 

A slight increase has been seen in the percentage of referrals into Adults Early Intervention Team where a full Social Care Assessment has been avoided this quarter. This follows a larger increase earlier in the year; if this trend continues the figure should significantly exceed this year's target of 30%.

previous year.

The percentage rate of adults with learning disabilities in paid employment has shown an increase this quarter. The numbers have increased each year for the past three years and if this trend continues it is likely to exceed the target and be in line with the North West average, demonstrating a progressive improvement over a three year period.

There has been a further increase in the average Attainment 8 for disadvantaged pupils, which is just slightly below the national average but above all other available comparators.

After the significant improvement noted from 2016/17 to 2017/18, this year has seen a slight decrease in the Progress 8 for disadvantaged pupils. Bolton's figure is slightly lower than the national but above all other comparators.

			Performance indicators - Live Well												
				Annu	al Data				Local Da	ta			Breakdo	own of comp	
	PI Ref	Performance Indicator	16/17	17/18	18/19	Direction of travel	Qtr 1 19/20	Qtr 2 19/20	Qtr 3 19/20	Qtr 4 19/20	Direction of travel	Target 19/20	Eng	Appendix	Rank / Quartile
	LW1	% YP academic age 16 and 17 NEET	2.6	3.5	3.9	<b>↑</b>	23/23	-	Annual Da		0	3.0	2.6	3.2	Eng 128
	LW2	Number of Requests for Support Received from New Clients, per 10,000 Population	496.6	534.7	512.4	<b>4</b>	447.4	463.9	472.9		<b>\</b>	520.0			
	LW3	Number of new clients progressing to an assessed service per 10,000 Population	76.0	84.3	77.6	<b>1</b>	72.8	74.3	74.1		$\leftrightarrow$	76.5			
	LW4	Long-term support needs of younger adults (aged 18-64) met by admission to residential and nursing care homes	33.9	18.9	17.8	$\leftrightarrow$	Annual Data			17.8	13.9	16.6	Eng 113		
n	LW5	% of adults with learning disabilities in paid employment	2.0	2.3	3.5	<b>↑</b>	3.8	3.8 3.8 4.3		<b>↑</b>	3.5	5.9	4.4	Eng 103	
d	LW6	Percentage of physically active adults	60.3	61.1		$\leftrightarrow$		,	Annual Da	ita		TBC	77.5		
	LW7	Life expectancy (Male) (PHOF 0.1ii)	77.8			$\leftrightarrow$		ļ	Annual Da	ıta		TBC	79.6	78.0	SN =9
	LW8	Life expectancy (Female) (PHOF 0.1ii)	81.6			$\leftrightarrow$		A	Annual Da	ıta		TBC	83.1	81.6	SN 9
er [	LW9	Gap in the employment rate between those with a long-term health condition and the overall employment rate	16.1	15.6	17.4	<b>↑</b>		A	Annual Da	ıta		TBC	11.5	13.5	SN 16
	LW10	CIN achieving expected standard KS2 in Reading, Writing and Maths	32.0	37.0		<b>↑</b>		A	Annual Da	ıta		TBC	34.0	32.7	Eng 51
	LW11	LAC achieving expected standard KS2 in Reading, Writing and Maths	30.0	33.0		<b>1</b>		A	Annual Da	ıta		ТВС	35.0	39.3	Eng 45
	LW12	Attainment 8 for disadvantaged pupils	34.2	35.5	36.4	$\leftrightarrow$		Å	Annual Da	ıta		TBC	36.8	35.2	Eng 55
	LW13	Progress 8 for disadvantaged pupils	-0.62	-0.45	-0.49	<b>4</b>	Annual Data		TBC	-0.45	-0.49	Eng 72			
	LW14	% referrals into Adults Early Intervention Team where full Social Care Assessment has been avoided	40.0	37.0	41.0	1	41.0	48.0	49.0		$\Leftrightarrow$	30.0			
Data Spotlight									Fin	ance					

Performance Indicators - Live Well

### Key Data Spotlight Ranked 1st Quartile SN = Statistical Progress 8 for disadvantaged pupils Neighbour Bolton Target hit/ 0.00 Ranked 2nd Quartile 2015-16 2016-17 2017-18 2018-19 Within 5% of Bolton Target / -0.10 Ranked 3rd Quartile More than 5% below Bolton Target / -0.20 Ranked 4th Quartile 5% or more above baseline (where high -0.30 performance is good) -0.40 5% or more above baseline (where low performance is good) -0.50 Performance between 5% above or 5% -0.60 below baseline 5% or more below baseline (where low -0.70 performance is good) 5% or more below baseline (where high ---Bolton ----North West -----Statistical Neighbours -----England performance is good)

Service	Net Budget	Outturn	Combined Re- Allocated	Year End Variance
Local Authority Budgets	£000s	£000s	£000s	£000s
Adult Services				
Older Adults	17,503	18,632		1,129
Integrated Services	-1,176	-920		256
Adults Under 65 - LD/MH/PD	30,372	34,744		4,372
Care Management	8,750	8,416		-334
Supporting People	1,149	1,149		0
AD Element of Combined Services			-2,249	-2,249
Subtotal	56,598	62,021	-2,249	3,174

# **People Services Profile - Age Well**

# Quarter 3 2019/20

The percentage of CQC registered care homes rated good or better
has remained the same as the previous quarter, with 83% of Bolton
CQC registered homes judged to be good or outstanding. Although
this figure has stabilised there has been some changes in the ratings,
with two settings that were rated as 'requires improvement' now
being rated as 'good', and two settings that were rated as 'good' now
being rated as 'requires improvement'. Bolton's rate is above the
target of 80% and is ranked 12 <sup>th</sup> in the north west region.

**Performance Headlines** 

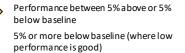
At the end of Quarter 3, 97.5% of Bolton registered community-based adult social care services were judged to be good or outstanding. This further improvement is due to a new inspection of a registered community-based service being rated as 'good', other settings that have been inspected have remained 'good'. Bolton's rate is well above the target of 90% and is ranked 3rd in the north west region.

A change in the methodology for calculating the average number of hours of home care commissioned explains the significant increase in this year's figures (AW8). Despite this, the rate has remained stable within the year. The proportion of service users receiving home care in Bolton has also remained stable and is currently higher than this year's target and the regional average. These figures reflect Bolton's higher overall proportion of service users living independently at home or in community-based services.

The data spotlight below shows Bolton's overall rate of all delayed transfers over the past two years compared with GM neighbours. The rate has fluctuated over this time period and is currently just above the average for the rate calculated in bed days. Bolton's rate of delayed transfers attributable to social care (ASCOF definition) is also just above the national average but below the North West rate.

	Performance Indicators - Age Well														
	PI			Annu	al Data				Local D				Breakdown of comparators at		
1	Ref	Performance Indicator	16/17	17/18	18/19	Direction of travel	Qtr 1 19/20	Qtr 2 19/20	Qtr 3 19/20	Qtr 4 19/20	Direction of travel	Target 19/20	Eng	Appendix Comparator	B Rank/Quartile
s,	AW1	Emergency hospital admissions due to falls in people aged 65 and over	1903.0	1920.0		$\leftrightarrow$		,	Annual D	ata		ТВС	2170.0	2175.8	SN 4
w	AW2	Premature CVD mortality	97.7	96.4		$\leftrightarrow$			Annual D	ata		ТВС	71.7	89.8	SN 11
. [	AW3	Flu vaccinations in 65+	72.5	75.0	74.2	$\leftrightarrow$			Annual D	ata		ТВС	72.0	72.8	SN 4
ied nis	AW4	Long-term support needs of older adults (aged 65 and over) met by admission to residential and nursing care homes	773.6	971.1	791.9	<b>\</b>			Annual D	ata		763.40	579.4	723.5	Eng 130
	AW5	The % of older people who were still at home 91 days after discharge from hospital into reablement/rehabilitation	62.9	77.6	73.4	<b>4</b>		Annual Data			80.0	82.4	84.0	Eng 131	
	AW6	% of CQC-registered Care Homes rated Good or Better by CQC	89.3	88.0	78.8	<b>4</b>	78.8	83.0	83.0		$\leftrightarrow$	80.0	82.4	82.8	NW 12
in	AW7	% of CQC-registered Community Based Adult Social Care Services rated Good or Better by CQC	87.0	93.3	94.7	$\leftrightarrow$	92.1	94.7	97.5		$\leftrightarrow$	90.0	86.7	92.3	NW 3
e [	AW8	Home Care - Average Hours commissioned per 10,000 population		524.9	635.7	<b>↑</b>	859.4	858.3	866.2		$\Leftrightarrow$	ТВС		722.6	
S	AW9	% of service users receiving Home Care		31.7	38.8	$\leftrightarrow$	40.2	40.0	40.6		$\leftrightarrow$	38.80		34.7	
	AW10	% of carers receiving self-directed support	99.6	100.0	99.6	$\leftrightarrow$	99.3	99.3	99.3		$\leftrightarrow$	95.0	83.3	87.4	Eng 91
. 1	AW11	% of carers receiving self-directed support via a Direct Payment		91.6	94.6	$\leftrightarrow$	94.8	94.8	94.8		$\leftrightarrow$	95.0	73.4	84.3	Eng 84
ne	AW12	Delayed Transfers of care attributable to Adult Social Care per 100,000 population	6.5	4.6	4.2	$\leftrightarrow$	Annual Data			4.0	3.1	4.5	Eng 121		
so	AW13	Overall satisfaction of carers with services	42.9		45.2	<b>↑</b>	Annual Data		TBC	38.6	38.4	Eng 28			
	AW14	Number of carers receiving carers' specific services (per 10,000 population)	23.8	52.7	73.7	<b>↑</b>	77.5	76.1	77.5		$\leftrightarrow$	ТВС			

# Ranked 1st Quartile Bolton Target hit/ Ranked 2nd Quartile Within 5% of Bolton Target / Ranked 3rd Quartile More than 5% below Bolton Target / Ranked 4th Quartile 5% or more above baseline (where high performance is good) 5% or more above baseline (where low



performance is good)

5% or more below baseline (where high performance is good)



**Data Spotlight** 

		Non- Pooled	Pooled	Total
	Commissioning Area	(£)	(£)	(£)
Expenditure	Care Services	5,819,939	46,461,154	52,281,093
	Corporate/Running Costs & Other	6,226,025	106,500	6,332,525
	Integrated Community Services	1,535,982	18,267,363	19,803,345
	Learning Disabilities	10,708,202	22,135,598	32,843,800
	Mental Health (Adults)	1,420,487	8,254,541	9,675,028
	Population Health	6,973		6,973
	Other	21,741		21,741
Expenditure Total		25,739,349	95,225,156	120,964,505

**Finance** 

### 3. External judgements of Bolton services and provision

### 3.1 Ofsted Judgements on Bolton Settings for Children

Bolton is ranked 69th in the country at the end of Quarter 3 with 89.7% of primary schools judged to be good or outstanding. On this measure Bolton remains above the England average of 87.7%. On the measure for the proportion of pupils attending a good or outstanding school, Bolton is ranked 59th in the country and remains above the England average. 91.2% of Bolton primary pupils attend a good or outstanding school compared to 87.5% nationally. Bolton's secondary schools now rank 105th in the country with 68.4% of secondary schools judged to be good or outstanding, with 69.7% of secondary pupils in Bolton attending a good or outstanding school.



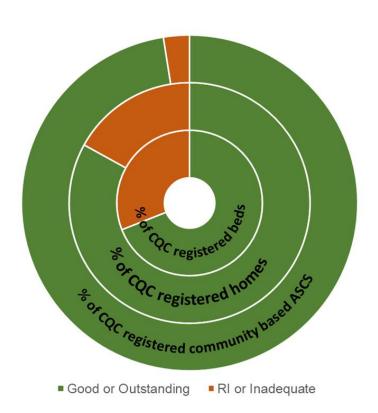
Ofsted's new inspection framework for schools came into operation as scheduled in September 2019. Two Bolton Schools have been inspected under the new framework. One saw its grade increase and one saw its grade decline. Ofsted have confirmed that the "Parent View" survey used to gather feedback as part of the school inspection process will change. In particular, Ofsted have added a question to the survey which asks for feedback on how effectively the school is meeting the needs of children with SEND.

### 3.2 CQC inspections of care providers in Bolton

At the end of Quarter 3, 97.5% of Bolton registered community-based adult social care services were judged to be good or outstanding. This further improvement from the previous quarter is due to a new inspection of a registered community-based service being rated as 'good', other settings that have been inspected have remained 'good'. At the end of quarter 3 Bolton were ranked 3<sup>rd</sup> in the North West.

83% of Bolton CQC registered homes are judged to be good or outstanding, this is the same as the previous quarter. Although this figures has stabilised there has been some changes in the ratings, with two settings that were rated as 'requires improvement' now being rated as 'good', and two settings that were rated as 'good' now being rated as 'requires improvement'.

CQC data enables the translation of the ratings of homes into number of beds (places) for people supported in care homes across the Borough. 69% of registered beds are in homes judged to be good or outstanding, which is a slight improvement from the previous quarter. This is due to one of the larger nursing homes that was rated as 'requires improvement' now being rated as 'good'.



Further detail on judgements of care provision in Bolton is available at **Appendix A**.

### 3.3 Local Authority / Local Area Inspections

Ofsted's programme of inspections of Local Authority Children's Services (ILACS) has continued, 88 reports have been published since the start of the new framework with 44 of those being graded as "Outstanding" or "Good" overall. Focussed visits have continued with 99 authorities receiving a visit, some of which have had two visits due to the outcome of their ILACS or SIF. These visits have been across various themes, with the majority being against the themes of; Children in Need/Children on Child Protection Plans and the Front Door.

Ofsted's SEND inspections and re-visits have continued throughout the quarter. To date 106 authorities have been inspected against the SEND framework, with revisits being carried out for those that were issued with Written Statement of Actions.

To date, there has been 3 JTAI inspections published against the new 'deep dive' theme on children's mental health. When the inspections have been completed against this theme, the joint inspectorates will revisit the theme of child exploitation.

HMIP's programme of inspections of Youth Offending Teams against the new set of quality standards has continued, 31 inspections of Youth Offending Teams in England have been published, 17 have been graded as "Outstanding" or "Good" overall.

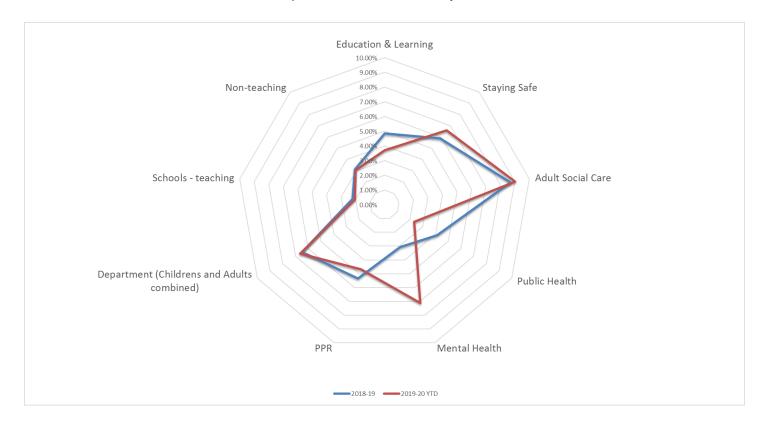
# 4. Operational Management of the Department (DLT only)

This section of the report contains a range of key management information which will allow the Executive Cabinet Member to look at the day-to-day operational effectiveness of the Department.

# 4.1 Departmental Sickness Absence

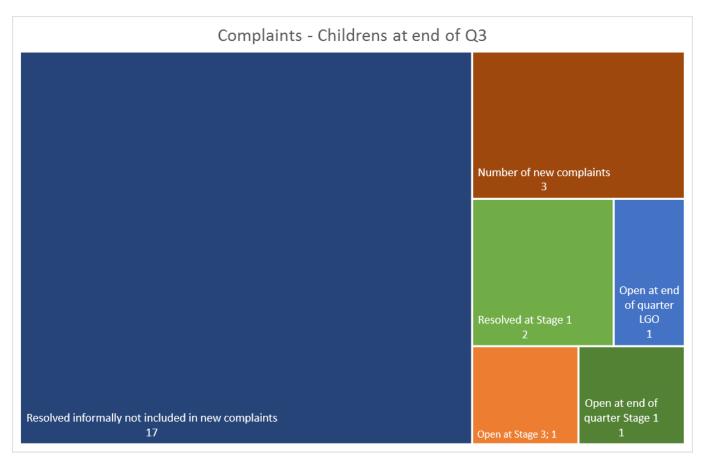
The sickness rate for the Department as a whole in Quarter 3 (2019/20) was 7.41%, with an aggregate Year to Date (YTD) rate of 6.63%. The following chart shows how the Department's sickness levels during the year so far compare to 2018-19

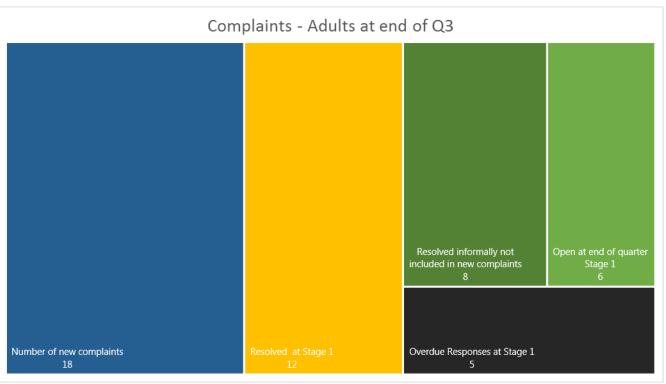
### 4.2.1 Sickness rates - 2019-20 YTD compared to 2018-19 whole year



### 4.2 Complaints and Compliments

Key learning from complaints investigated this quarter has been reviewed and shared with the relevant heads of service and members of DLT. Learning from the complaints reviewed reinforced the importance of providers' compliance with individuals' care plans and effective communication between providers, service users and their families.





# 5. Equality Impact Assessment

This report is for information purposes only and therefore does not require an Equality Impact Assessment.

# 6. Recommendations

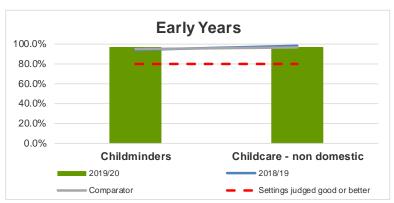
The Executive Cabinet Member is recommended to:

• Note the content of the report.

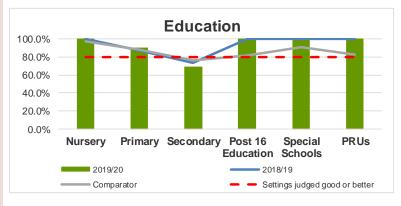
# **Appendix A - External Quality Assessment**

# Latest Ofsted and CQC Judgements on Bolton Settings

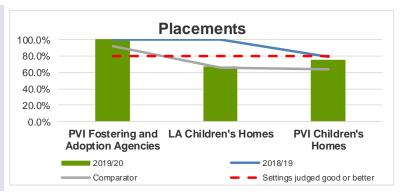
Early Years									
0 Comparator									
95.0%									
96.0%									



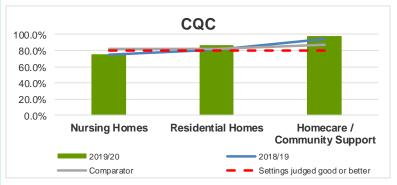
Education				
	2018/19	2019/20	Comparator	
Nursery	100.0%	100.0%	97.0%	
Primary	87.5%	89.7%	87.7%	
Secondary	73.7%	68.4%	76.1%	
Post 16 Education	100.0%	100.0%	82.0%	
Special Schools	100.0%	100.0%	91.0%	
PRUs	100.0%	100.0%	83.0%	



Placements				
	2018/19	2019/20	Comparator	
PVI Fostering and Adoption Agencies	100.0%	100.0%	91.6%	
LA Children's Homes	100.0%	66.7%	65.3%	
PVI Children's Homes	78.6%	75.0%	63.8%	



CQC				
	2018/19	2019/20	Comparator	
Nursing Homes	75.0%	75.0%	82.4%	
Residential Homes	80.6%	86.5%	82.4%	
Homecare / Community Support	94.7%	97.5%	86.7%	



# Appendix B - Performance Dashboards - Metadata

Coding	Performance Indicator	Data Source	New data this quarter (Y/N)	Comparator Group Average	Rank
SW1	% pupils achieving a good level of development at EYFS	Department for Education		SN <sup>(1)</sup>	Eng
SW2	% of all pupils achieving the expected standard in Reading, Writing and Maths at KS2	Department for Education	Y	SN <sup>(1)</sup>	Eng
SW3	Average Attainment 8 score per pupil	Department for Education	Y	SN <sup>(1)</sup>	Eng
SW4	Average Progress 8 score per pupil	Department for Education	Y	SN <sup>(1)</sup>	Eng
SW5	% of primary school children persistently absent from school	Department for Education		SN <sup>(1)</sup>	Eng
SW6	% of secondary school children persistently absent from school	Department for Education		SN <sup>(1)</sup>	Eng
SW7	Percentage of final EHCPs (including exception cases) issued within 20 weeks	Department for Education		SN <sup>(1)</sup>	Eng
SW8	% of eligible 2 year old children benefiting from funded early education places	Department for Education		SN <sup>(1)</sup>	Eng
SW9	% pupils in primary schools judged by Ofsted to be good or outstanding at end of quarter	Watchsted	Y	SN <sup>(1)</sup>	Eng
SW10	% of pupils in secondary schools judged by Ofsted to be good or outstanding at end of quarter	Watchsted	Y	SN <sup>(1)</sup>	Eng
SW11	Rate (per 10,000) of referrals to social care	Department for Education	Y	SN <sup>(1)</sup>	Not set by DFE
SW12	Rate (per 10,000) subject to a CPP	Department for Education	Y	SN <sup>(1)</sup>	Not set by DFE
SW13	Rate (per 10,000) of Looked After Children	Department for Education	Y	SN <sup>(1)</sup>	Not set by DFE
SW14	% of LAC adopted	Department for Education	Y	SN <sup>(1)</sup>	Eng
SW15	% of LAC with 3 or more placements during the year	LAIT	Y	SN <sup>(1)</sup>	Eng
SW16	Smoking status at time of delivery	Public Health Outcomes Framework indicator (PHOF)	Y	SN <sup>(2)</sup>	SN <sup>(2)</sup>

Coding	Performance Indicator	Data Source	New this quarter (Y/N)	Comparator Group Average	Rank
SW17	Breastfeeding prevalence at 6-8 weeks	PHOF		SN <sup>(2)</sup>	SN <sup>(2)</sup>
SW18	LAC pupils with at least one fixed exclusion	Department for Education		SN <sup>(1)</sup>	Eng
SW19	% absence from school of children who have been looked after continuously for at least 12 months	Department for Education		SN <sup>(1)</sup>	Eng
SW20	% of children looked after who are classed as persistent absentees	Department for Education		SN <sup>(1)</sup>	Eng
SW21	Number of Fixed Term Exclusions	Department for Education		SN <sup>(1)</sup>	Eng
SW22	Number of Permanent Exclusions	Department for Education		SN <sup>(1)</sup>	Eng
SW23	First Time Entrants to the Youth Justice System	Department for Education		NW	Eng
LW1	% YP academic age 16 and 17 NEET	Department for Education		SN <sup>(1)</sup>	Eng
LW2	Number of Requests for Support Received from New Clients, per 10,000 Population	Local systems	Υ	None	None set
LW3	Number of new clients progressing to an assessed service per 10,000 Population	Local systems	Υ	None	None set
LW4	Long-term support needs of younger adults (aged 18-64) met by admission to residential and nursing care homes	NHS Digital (ASCOF) / Local systems		Eng	Eng
LW5	% of adults with learning disabilities in paid employment	NHS Digital / Local systems	Y	NW	Eng
LW6	Percentage of physically active adults	Active Lives		GM	N/A
LW7	Life expectancy (Male) (PHOF 0.1ii)	PHOF		SN <sup>(5)</sup>	SN <sup>(5)</sup>
LW8	Life expectancy (Female) (PHOF 0.1ii)	PHOF		SN <sup>(5)</sup>	SN <sup>(5)</sup>
LW9	Gap in the employment rate between those with a long-term health condition and the overall employment rate	Active Lives		SN <sup>(5)</sup>	SN <sup>(5)</sup>
LW10	CIN achieving expected standard KS2 in Reading, Writing and Maths	LAIT		SN <sup>(1)</sup>	Eng

Coding	Performance Indicator	Data Source	New this quarter (Y/N)	Comparator Group Average	Rank
LW11	LAC achieving expected standard KS2 in Reading, Writing and Maths	LAIT		SN <sup>(1)</sup>	Eng
LW12	Attainment 8 for disadvantaged pupils	LAIT	Υ	SN <sup>(1)</sup>	Eng
LW13	Progress 8 for disadvantaged pupils	LAIT	Y	SN <sup>(1)</sup>	Eng
LW14	% referrals into Adults Early Intervention Team where full Social Care Assessment has been avoided	Local systems	Y	None	None set
AW1	Emergency hospital admissions due to falls in people aged 65 and over	PHOF		SN <sup>(2)</sup>	SN <sup>(2)</sup>
AW2	Premature CVD mortality	PHOF		SN <sup>(3)</sup>	SN <sup>(3)</sup>
AW3	Flu vaccinations in 65+	PHOF	Y	SN <sup>(4)</sup>	SN <sup>(4)</sup>
AW4	Long-term support needs of older adults (aged 65 and over) met by admission to residential and nursing care homes	NHS Digital (ASCOF)		NW	Eng
AW5	The % of older people who were still at home 91 days after discharge from hospital into reablement/rehabilitation	NHS Digital (ASCOF)		NW	Eng
AW6	% of CQC-registered homes rated Good or Better by CQC	CQC	Υ	None	NW
AW7	% of CQC-registered Community Based Adult Social Care Services rated Good or Better by CQC	CQC	Y	None	NW
AW8	Home Care - Average Hours commissioned per 10,000K population	NWADASS / Local systems	Y	NW	None set
AW9	% of service users receiving Home Care	NWADASS / Local systems	Y	NW	None set
AW10	% of carers receiving self-directed support	NHS Digital (ASCOF)	Y	NW	Eng
AW11	% of carers receiving self-directed support via a direct payment	NHS Digital (ASCOF)	Y	NW	Eng
AW12	Delayed Transfers of care attributable to Adult Social Care per 100,000 population	NHS England/ONS		NW	Eng
AW13	Overall satisfaction of carers with services	NHS Digital (ASCOF)		NW	Eng
AW14	Number of carers receiving carers' specific services (per 10,000 population)	Local systems	Υ	None	None set

# **Breakdown of Comparators**

SW 15

SN(1)	
Bolton	LW1
Calderdale	
Derby	SW1
Dudley	SW2
Kirklees	SW3
Medway	SW4
Rotherham	SW5
Sheffield	SW6
Tameside	SW9
Telford and Wrekin	SW10
Walsall	SW11
	SW12
	SW13
	SW14

SN(2)	
Bolton	AW1
Bury	
Calderdale	SW16
Derby	SW17
Dudley	
Kirklees	
Oldham	
Plymouth	
Rochdale	
Rotherham	
Stockton-on-Tees	
Stoke-on-Trent	
Tameside	
Telford and Wrekin	
Walsall	
Wigan	
J	1

SN(3)	_
Bolton	AW2
Bury	
Calderdale	
Coventry	
Derby	
Kirklees	
Medway	
Oldham	
Rochdale	
Rotherham	
Salford	
Stockton-on-Tees	
Stoke-on-Trent	
Tameside	
Telford and Wrekin	
Wigan	

SN(4)	
Bolton	AW3
Bury	
Calderdale	
Derby	
Dudley	
Kirklees	
Medway	
Oldham	
Plymouth	
Rochdale	
Stockton-on-Tees	
Stoke-on-Trent	
Tameside	
Telford and Wrekin	
Walsall	
Wigan	

SN(5)	
Bolton	LW9
Bury	LW10
Calderdale	LW11
Coventry	LW12
Derby	
Kirklees	
Medway	
Oldham	
Plymouth	
Rochdale	1
Rotherham	1
Stockton-on-Tees	
Stoke-on-Trent	1
Tameside	
Telford and Wrekin	
Wigan	

NW	
Bolton	AW4
Blackburn (324)	AW5
Blackpool (325)	AW6
Bury (305)	AW7
Cheshire East (326)	AW10
Cheshire West And Chester (327)	AW11
Cumbria (102)	
Halton (321)	LW6
(nowsley (315)	LW7
ancashire (323)	LW8
Liverpool (316)	
Manchester (306)	_
Oldham (307)	
Rochdale (308)	
Salford (309)	
Sefton (317)	
St Helens (318)	
Stockport (310)	
「ameside (311)	
rafford (312)	1
Varrington (322)	1
Vigan (313)	4
Virral (319)	_