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HEALTH AND WELLBEING BOARD

MEETING, 12th FEBRUARY, 2014

Representing Bolton Council

Councillor Mrs Thomas (Chairman)
Councillor Morris
Councillor Cunliffe
Councillor Morgan
Councillor Wilkinson

Representing Bolton Clinical Commissioning Group

Dr .W. Bhatiani – Chairman
Mr A. Stevenson – Lay Member
Ms S. Long – Chief Officer

Representing Royal Bolton Hospital Foundation Trust

Dr J. Bene – Chief Executive

Representing Greater Manchester Mental Health Foundation Trust

Ms B. Humphrey – Chief Executive

Representing Healthwatch

Mr S. Greenhalgh – (as deputy for Mr J. Firth)

Representing Voluntary Sector

Ms K. Minnitt – Bolton CVS

Also in Attendance

Mr S. Harriss – Chief Executive, Bolton Council
Ms W. Meredith – Director of Public Health

Ms M. Asquith – Director of Children’s and Adult Services
Mr A. Crook – Assistant Director, Children’s and Adult Services, Bolton Council
Ms R. Tanner – Assistant Director, Children’s and Adult Services
Ms J. Soo-Chung – Programme Director, Bolton Joint Transformation Group
Ms H. Clark – Royal Bolton Hospital NHS Foundation Trust
Mr D. Smith – Head of Finance, Children’s and Adult Services
Mrs D. Lythgoe – Policy and Performance, Bolton Council
Mrs S. Bailey – Democratic Services, Bolton Council

Apologies for absence were submitted on behalf of Councillor Bashir-Ismail and from Dr C. McKinnon, Dr C. Mercer, Ms J. Bene and Mr J. Firth.

Councillor Mrs Thomas in the Chair.

71. MINUTES OF PREVIOUS MEETING

The minutes of the proceedings of the meeting of the Board held on 22nd January, 2014 were submitted and signed as a correct record.

72. HEALTH AND WELLBEING STRATEGY PERFORMANCE MANAGEMENT REPORT

The Director of Public Health submitted a report which updated the Board on the performance of the Health and Wellbeing Strategy.

Part 1 of the report included a summary profile of the indicators in the Health and Wellbeing Strategy, provided details regarding the overarching outcomes of the Strategy and included tables which illustrated the direction of travel and commentary for all indicators.

Part 2 of the report focused on the Living Well chapter of the Strategy to coincide with the theme of the Health and Wellbeing Board Meeting. It provided details in relation to each

priority with some further commentary on the outcomes and an outline of the actions.

Resolved – That the report be noted.

73. HEALTH AND SOCIAL CARE INTEGRATION

Ms J. Soo-Chung, Programme Director, Bolton Joint Transformation Group, submitted a report which set out Bolton's vision, model and plan for the delivery of integrated health and social care services which would deliver better quality and outcomes for patients whilst addressing the challenges of increasing demand and decreasing resources.

The report advised that proposed Bolton model of service would be centred on the needs of the local population and aimed to keep them well and in their own home. It also recognised the importance of family and community in promoting wellbeing.

The Board was reminded that there was strong support from Bolton people for the direction of integration with a survey in the summer, 2013 receiving 92% support for integrated services. To this end, the Bolton Clinical Commissioning Group, Bolton Council, Bolton NHS Foundation Trust and Greater Manchester West Mental Health Foundation Trust were working together to develop an Integrated Care model across the Borough to help to keep people well and out of hospital and care homes wherever possible.

The report reminded members that the Bolton Programme for Integrated Care was set within the context of a wider review of Health and Social Care in Greater Manchester aimed at improving outcomes at a lower cost. Specifically, this involved the following three Greater Manchester major strategic change programmes:

- Greater Manchester Integrated Care (community based) Programme – development and implementation of a locally derived model of integrated care and more

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accessible services delivered around 10 clusters of GP practices;

- Healthier Together Programme – the review and reform of secondary care services which were safe and sustainable; and
- Staying Well, Living Well – a 5 year strategy for improving primary care within Greater Manchester.

The report went on to describe the ongoing work between partners in Bolton in coordinating the initial bid to the Better Care Fund. The Board was reminded that the Fund would provide £3.8billion worth of funding nationally in 2015/16 to be spent on health and care to drive closer integration and improve outcomes for patients and service users and carers. This would amount to approximately £10m for Bolton. In 2014/15, in addition to the £900m transfer already planned from the NHS to Adult Social Care, a further £200m would transfer to enable localities to prepare for the Better Care Fund in 2015/16.

With regard to the Better Care Fund, the report went on to advise that there were six national conditions for access to the monies, as follows:

- plans to be jointly agreed;
- protection for social care services;
- plans to include 7 day service plans;
- better data sharing;
- joint assessment and care planning ; and
- agreement on the impact upon acute sector.

Further details in relation to how the Fund would operate were provided in the report.

Bolton's plan and completed national Better Care Fund template were attached to the report referred to in Minute 76 below.

A presentation to supplement the report was given by Ms J. Soo Chung, the Programme Director of the Bolton Joint

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Transformation Group. The Group was coordinating the Better Care Fund Bid.

Ms S. Long also gave a presentation which outlined the current funding situation in Bolton in terms of estimated savings required and identified options for how monies from the Fund could be utilised. The main pressures involved reduced income from the CCG together with tariff reductions and cost inflation whilst delivering improved service outcomes.

Ms Long also summarised the current progress on Integration in Bolton, as follows:

- dedicated programme team in place;
- initial joint investment of £1m agreed to support programme team and enable early pump priming of new model;
- regular briefing established for the Health and Wellbeing Board;
- Governance structures in place – Integration Board, Joint Transformation Board, Integration Delivery Group;
- Initial groundwork on public engagement summer 2013;
- Phased implementation of the integrated care model to commence with phase 1 in march, 2014;
- GP practices grouped into ten clusters – population 20,000-30,000);
- Work in progress to confirm phase 1 areas based on GP practices;
- Bolton population stratified according to risk of hospital admission with practice level information now available;
- Practices reviewing data to give sense check;
- Data cross matched with social care data;
- Detailed service planes in preparation for locality based integrated care teams, intermediate step up/step down care service, hospital based admission avoidance, community based admission avoidance, complex lifestyles service, staying well plus, single point of contact; and
- Additional funds allocated to Bolton following successful CCG bid to pilot Friends and Family Test.

Ms Long also identified the next stages in the process which involved submission of the Better Care Fund bid by 14th February, 2014, confirmation of phases 1 and 2 for roll out of new model, completion of business cases, mobilisation of local operational groups to agree local delivery plans for phase 1, confirmation of financial flows and evaluation framework, test agreed contract models, further staff and public engagement to include community based care standards and commencement of performance/data collection.

Following consideration of the report and presentations, members of the Board felt that it was important to commit to the vision as it would deliver better care although it was acknowledged that there was a need to ensure there were sufficient funds available to deliver and fulfil the vision.

Resolved – That the report updating the Board on the modelling and planning for health and social care services be noted and that the Greater Manchester Community Based standards, as detailed in the report now submitted, be agreed and that such measures be included in Bolton’s plans for integration.

74. HEALTH AND WELLBEING BOARD FORWARD PLAN 2013/14

The Chief Executive submitted a Forward Plan which had been formulated to guide the work of the Health and Wellbeing Board over the forthcoming year for consideration, amendment and approval.

Resolved – That the Forward Plan, as now updated, be approved.

75. EXCLUSION OF PRESS AND PUBLIC

Resolved - That, under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as specified in paragraph 1 of Part 1 of Schedule 12A to the Act; and that it be

deemed that, in all the circumstances of the case, the public interest in its exemption outweighs the public interest in its disclosure.

76. BETTER CARE FUND SUBMISSION STAGE 1

The Director of Children's and Adult Services submitted a report which put forward the Stage 1 Submission bid to the Better Care Fund for the consideration and approval of the Board.

The report advised that the Bid had been prepared for submission to the Department for Communities and Local Government, Department of Health and NHS England by the Local Authority, Bolton Clinical Commissioning Group and Bolton NHS Foundation Trust in order to access monies from the Better Care Fund.

By way of background information, the report advised that the Better Care Fund would provide £3.8billion worth of funding nationally in 2015/16 to be spent on health and care to drive closer integration and improve outcomes for patients and service users and carers. In 2014/15, in addition to the £900m transfer already planned from the NHS to Adult Social Care, a further £200m would transfer to enable localities to prepare for the Better Care Fund in 2015/16.

In order to secure Better Care Funding, there was a requirement to submit a jointly agreed plan to the Health and Wellbeing Board which outlined joint plans to deliver integrated services and targets for achieving Government aims. The Government had stated that 25% of funds would be based upon achievements against agreed targets.

It was noted that the Bid was still in development and it was therefore requested that the Chief Executive be given delegated authority to make amendments to the plan ahead of the submission deadline of 14th February, 2014.

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The Bid would also be considered by the Executive Cabinet Member - Deputy Leader at her meeting on 12th February, 2014.

Resolved – That, subject to the approval of the Executive Cabinet Member – Deputy Leader, the initial Better Care Fund Bid document, as detailed in the report now submitted, be approved for submission to the Government.

(The meeting started at 1.00pm and finished at 2.15pm)